

NEWS SUMMARY

GENERAL

Peace move hint by Sadat

President Sadat of Egypt has hinted strongly that he may make another dramatic move for peace in the Middle East should his present initiative end in failure.

Mr. Sadat, having chided foreign correspondents for their "distorted" reporting of recent events within Egypt, added that he hoped for a "surprise" on July 23, the anniversary of the 1952 revolution.

The President said he would not want an Arab summit within the next two months. "In those two months we will reach a result — either the peace momentum will resume or it will prove to be a failure," Page 6

PR system in Rhodesia

Rhodesia's transitional government announced that a system of proportional representation based on "party lists" will be used in the country's first one-man-one-vote election this year.

The executive council said it had voted for the system in order to speed up the elections, progress "as it does not wish to depart from the faith expressed by all signatures to the internal agreement which provides for independence to be achieved by December 31, 1978" Page 6

Refinery blaze

Four people died in a series of explosions at an oil refinery in Texas City, Texas, and part of the town—population 40,000—had to be evacuated. Page 4

In Iran, an oilwell fire which started a week ago and in which seven people died, is still out of control. Page 6

Tanker blasted

The 26-day saga of the Eleni V pollution threat ended yesterday when the Greek tanker's bows section was blown up 28 miles off the East Anglian coast. Page 8

'Bionic' Joanne

In one Beaufort, aged 3, is the first British child to be fitted with a "bionic" hand. Joanne, of Finsbury, North London, was born without a right hand and had the new one fitted in Sweden. Her friends and neighbours raised more than £3,000 towards the cost.

Opera arrests

Brown police have arrested 14 members of the Roma Opera House and 11 other theatrical people on charges alleging extortion of money from State enterprises, fraud and corruption. Page 10

Dublin escape

Police are hunting two men who escaped by rope ladder from a Dublin mental hospital helped by two armed accomplices. One of the escapees, Phillip Fay, was said to be a minor member of the IRA. Page 8

Water shortage

There were water shortages in parts of Devon and Cornwall because of heavy demand brought about by the hot influx of visitors over the weekend. They intended returning to go home after the holiday extended into Tuesday with thoughts still on the beaches. Page 8

Briefly . . .

Former England rugby player Mr. Larry Webb, his wife, daughter and a friend are feared dead in a helicopter which went missing in thick fog over the Channel.

King Juan Carlos of Spain will next month become the first monarch to visit Communist China.

Publisher Robert Maxwell has failed to make the shortlist in the search for a Labour candidate of Northampton South. Page 10

The RAF was called in to ferry survivors to the Borrowdale Valley in the Lake District where an extensive forest fire was racing.

CHIEF PRICE CHANGES YESTERDAY

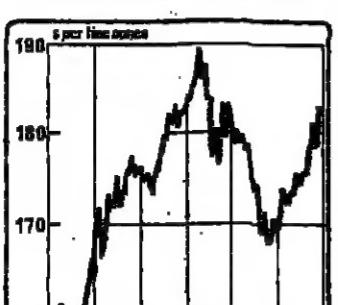
(Prices in pence unless otherwise indicated)

RISSES	
BP Motor	151 + 6
Coff	65 + 5
Whitson	57 + 4
Woburn	55 + 3
Robbins	45 + 2
Wells	35 + 1
Barclays Bank	350 + 5
English Property	34 + 4
Matthews Wrightson	1625 + 4
Rockware	122 - 12
Swan Hunter	122 - 5
Thomson	122 - 4
The Inv.	374 - 4
FALLS	
Barclays Bank	330 - 5
English Property	34 - 4
Matthews Wrightson	1625 - 4
Rockware	122 - 12
Swan Hunter	122 - 5
Thomson	122 - 4
The Inv.	374 - 4

BUSINESS

Gold up \$3 as silver jumps

● GOLD rose \$3 to \$1821 following the sharp rise of silver. The London bullion market spot quotation was up 7.45p to 265.2p a troy ounce. LME prices closed 8.85p up at 298.55p and three months was 9.3p up at 303.85p. The Krugerrand's premium over



No. 27,572
 Wednesday May 31 1978
 *15p

Carter backs move by West to curb Russia in Africa

BY REGINALD DALE: WASHINGTON, May 30

President Carter today threw his weight behind plans for a co-ordinated Western response to Soviet and Cuban intervention in Africa. NATO could not remain indifferent to Moscow's activities, he told the opening session of the alliance's two-day spring summit meeting here.

Mr. Carter welcomed the recent Franco-Belgian mission in Zaire and all efforts by individual NATO countries "to work for peace in Africa and support nations and peoples in need."

Allied vigilance could not be restricted to Continental Europe, such as Nigeria to participate in the First

discussions of the security lessons learned from the recent invasion of the country's Shaba province.

Officials here stress that there is as yet no blueprint for Western action in Africa, nor are the Allies intending to extend formally NATO's traditional area of operations — Europe, the Mediterranean and the north Atlantic. It was confirmed that President Carter and President Valery Giscard d'Estrées, of France, agreed at a meeting here last week that France and the U.S. would help

Brussels challenged, Page 4 Extra flights for Zaire Europeans, Page 6

Washington also would be prepared to discuss the broader aspects of African security at a meeting with interested states, in Paris next week, according to Mr. Hodding Carter, of the State Department. He emphasized that the U.S. would not provide combat troops and implied that it was up to other countries to take the lead.

The Paris meeting is to be attended by officials from the U.S., UK, France, West Germany and Belgium. The Coast and Gabon, according to officials here. Ideally, the West

for a 10-nation meeting in Brussels on June 13 and 14 to

Countries which have expressed interest in providing troops for an African force include Morocco, Ivory Coast and Gabon, according to officials here. Ideally, the West would like to persuade important English-speaking countries

Continued on Back Page

OECD nations in disarray over economic growth

BY ROBERT MAUTHNER

WESTERN industrialised countries failed to agree today on proposals for a concerted growth strategy devised by the Organisation for Economic Co-operation and Development Secretariat in spite of the pessimistic outcome for the world economy.

The inconclusive outcome of the OECD's economic policy committee, on which the 21 member countries are represented by senior officials, casts a shadow over the Western economic summit due to be held in Bonn in July.

It was originally hoped that the OECD countries could come up with detailed proposals specifying the amount of stimulus to domestic demand required in view of the London economies to set the western world on a medium-term growth path of 4.5 per cent. This was calculated, was enough to prevent a further rise in unemployment.

Yet such a prospect now appears to be out of the question.

JAPAN'S EXPORTS to the EEC rose by 16.9 per cent. to \$3.11billion in the first four months of this year, while her imports from the EEC rose by 37 per cent. to \$1.74billion. West Germany's trade and current account surplus in the same period this year was DM 11.9bn (DM 11.8bn last year). Details and EEC energy talks break down, Back Page

Average liquidity levels are high enough to allow this to continue for some months, but the societies will want to continue to run them down if they believe that they are merely delaying an increase in their own rates made inevitable by general interest rate trends.

Whether or not their rates do increase, however, will depend largely on the attitudes they encounter at tomorrow's meeting. Ministers might feel that, if a mortgage rate increase is inevitable, it would be best for societies to get it out of the way at once, rather than be postponed by the continuing use of liquid funds.

The secretariat's model required Japan to stimulate domestic demand by 1.5-1.75 per cent and West Germany by 0.75 to 1.00 per cent of GNP. France and Italy by 0.25-0.5 per cent and the UK and Canada by a maximum of 0.25 per cent. The U.S. mainly because of its continuing balance of payments problems was not asked to do anything.

The secretariat's experts claimed such moves would increase growth in the OECD area as a whole by 1.25 per cent by the middle of next year. Editorial Comment, Page 20

The warning coincides with new Government figures which show that the North Sea is contributing more than half of Britain's oil needs. Crude oil production in April reached a record 951,322 barrels a day average, about 100,000 b/d more than in March. Total crude oil production during April was 3.9m tonnes, an increase of 306,121 tonnes on the previous month.

However, the association apparently has told Mr. Benn that his proposed sixth-round conditions will cause uncertainty and confusion among exploration groups. Oil companies probably will be invited to offer British National Oil Corporation a higher stake in licence partnerships than the 51 per cent laid down in the last licence round.

There have been suggestions that the Government could call on the current lending restrictions, unpopular among the societies, in return for a decision to hold rates down.

Neither party involved in the dispute would give the reasons behind the Revenue's opposition to Perry's tax claim against its leasing business.

The group had decided to make the issue public ahead of its AGM due to be held tomorrow. Mr. J. F. Macgregor, the chairman, commenting on the current year's trading, said profits in the first half would be substantially above budget and the corresponding performance in the first half last year.

This showed a tax charge of £210,000 and Perry's said yesterday that if the Inland Revenue's case prevailed then the tax charge was unlikely to be

more than £100,000. Mr. Hoare said that the group had not treated the write-down allowance any differently in the latest accounts. The group had taken legal advice and had been advised that the Revenue's case was unlikely to succeed.

Namibian initiative loses momentum

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more than £1

EUROPEAN NEWS

Shipyards call for increased State aid

Increase in French retail prices accelerates in April

BY DAVID CURRY

By Our Own Correspondent
PARIS, May 30.

FRANCISH shipbuilders have told

the Government that unless it

increases its subsidies to the

industry the country's "modern

and high performance yards

will virtually cease to exist.

The shipbuilding federation,

in its latest report, claims that

the aid it receives is substantially below that made available

to competitors. In France the

aid was normally around 15 per

cent of the cost price of the

ship, whereas in most other

European countries it reached

30 per cent, and in the U.S.

50 per cent.

The Dutch government

assured three-quarters of

shipbuilding losses, the federa-

tion claims.

In addition, Germany, Holland

and Norway made special credit

facilities available to Third

World countries.

The federation wants the

Government to place orders with

yards for naval vessels, tugs,

dredgers and coastguard vessels

to help take up the slack, warn-

ing that 30,000 jobs depended

directly on the yards, as well

as 50,000 jobs among suppliers.

For the third year in a row,

orders booked last year were

equivalent to no more than 4

per cent of the tonnage

delivered. This compares with

an average of 15 per cent in the world

as a whole, equivalent to 22 per

cent of deliveries.

The current French order book

of 1,635m tonnes compared with

a level of more than 5m tonnes

in 1975. Orders totalled a mere

18,000 tonnes in 1976 and only

15,000 tonnes last year, while

no foreign order has been placed

for three years and even French

shipping companies have placed

more orders outside France than

with French yards.

Practically all the ships on

order at the present will be

launched over the next couple

of years, leaving a very bleak

horizon for the 1980s.

The Government has already

indicated that it is not willing

to spend more than its present

Frs. 1.5bn a year on subsidies, with the Arab Industries Organi-

some priority to try to help their

the Government is pledged to

suffered the sharpest monthly cash position. The motor industry

of all but the salaries at the

very top of the scale. It may

also make it harder to win

acceptance for wage pause

in order not to jeopardise the

franc.

The price index has now

advanced for every month this

year. It rose by 0.5 per cent in

January and by 0.2 per cent

more each month since, to arrive

at a 1.1 per cent April increase.

The May index will certainly be

very poor, because a wide range

of public sector increases includ-

ing power, rail and underground

transport and postage were

imposed during the month.

In addition, the ending of

price controls will have an

inevitable impact on the index,

although the indications are that

in most sectors a combination of

competitive pressure and Govern-

ment advice will limit the extent

of the increases.

In its turn this will rub off

to some extent on wages since

they have clearly been given

some priority to try to help their

the Government is pledged to

introduce the policy of free-

ing industrial prices and impos-

ing more "realistic" prices in

the public sector that the index

over the summer would make

painful reading.

But he draws a sharp distinc-

tion between what he calls

"adjustment" price increases

taken against the background of

firm monetary and wage control

a firm currency and a limited

budget deficit and "inflationary"

increases when the general eco-

nomic performance is under no

such control.

A further step in the Govern-

ment's industrial policy will be

reached tomorrow when Mr

Monory reveals plans to

encourage the flow of savings

into industrial investment.

Turkish trade deficit declines

BY METIN MUNIR

ANKARA, May 30.

PROVISIONAL first quarter

figures indicate that a con-

siderable improvement has

taken place in Turkey's trade

deficit as a consequence of the

economic austerity programme

introduced by the Government

of Prime Minister Bulent

Ecevit.

The trade deficit in the

January-April period of this

year was \$736m, more than

46 per cent lower than the

comparable figure for the pre-

vious year. This is mainly

attributable to the decrease in

imports imposed by the

Government because of the

sharp devaluation of the lira.

At \$1,463m in the first

quarter, imports were at their

lowest for the past four years,

and over 30 per cent lower

than in the first quarter of

1977.

Provisional figures indicate

that exports in the first quarter

of 1978 were \$677m, slightly

higher than the previous year's

figure but considerably lower

than the pre-slump \$935m of

1977.

According to the Central

Bank's weekly statement, gold

and foreign currency reserves on

May 12 stood at \$730.5m.

Import transfers have been

on a limited basis

this month. These were

shut down in February, 1977,

except for strategic and emer-

gency goods. Central Bank and

Finance Ministry officials

expect the transfers to be

gradually accelerated as pro-

gress is made in consolidating

debts and obtaining fresh

money.

In 1978 Turkey is aiming at

exports of \$2,850m, 45.5 per

cent more than in the previous

year. This target is considered

by some economists to be

rather ambitious. Imports, on

the other hand, are planned to

be \$5,000m, lower than the

previous year by 16 per cent.



Prague visit reaffirms Brezhnev doctrine of fraternal intervention

BY PAUL LENYAI IN PRAGUE

THE VISIT by Mr. Leonid Brezhnev, the Soviet President, to Prague is a major political event of the year. It has implications for Soviet-Czechoslovak relations but also for the future of the Soviet bloc as a whole. Its importance is at least five-fold.

1.—Occurring less than three months before the 10th anniversary of the invasion of Czechoslovakia by Warsaw Pact forces, the visit is a symbolic reaffirmation of the doctrine that "support, protection and consolidation of socialist achievements constitute the joint internationalist duty of all socialist states."

2.—Mr. Brezhnev is going to give all-out support to the Czechoslovak leadership, headed by President Gustav Husak, who was put in power in April, 1968, eight months after Soviet tanks had crushed the shortlived "Prague Spring" and Mr. Alexander Dubcek's reformist group.

3.—President Husak and his colleagues will do their best to show

EUROPEAN NEWS

Bonn Minister rules out early accord on currency stability

BY JONATHAN CARR

WEST GERMANY'S Finance Minister, Herr Hans Matthofer, said tonight he did not believe the European Council meeting in Bremen in July could hope to reach agreement on a plan for a wider zone of currency stability in Europe.

Speaking to the foreign Press association here, Herr Matthofer said the date was much too early for accord on the issue. Many more months, perhaps a year, would be required.

Ideas for such a zone were sketched by Chancellor Helmut Schmidt to other European leaders at the last European Council meeting in Copenhagen. There had been some hope that the Bremen meeting might at least bring a big step forward, and that an accord could be reached relatively soon after that.

Herr Matthofer said Bonn had wanted to go ahead with the scheme as early as possible. Others, he mentioned Britain, preferred to move more slowly and the Germans were prepared to go along with that.

Security is key poll issue

BY OUR OWN CORRESPONDENT

BONN, May 30.

TERRORISM and public security have re-emerged as major issues in advance of key West German provincial elections next weekend.

They have forced the Liberal Free Democrat Party (FDP) on to the defensive, threatening its parliamentary existence in one state and bringing pressure for resignation of some of its leaders.

The latest to come under fire is the FDP Justice Senator in West Berlin, Herr Juergen Baumann, following the escape of an alleged terrorist from a city prison at the weekend.

As expected, the opposition—with one eye on the impending polls in the state of Lower Saxony and the city-state of Hamburg—has been pressing strongly for Herr Baumann to step down.

Meanwhile, the FDP Federal Interior Minister, Herr Werner Matthofer, is having to defend himself not only against opposition attacks but from criticism within the Social Democrat Party (SPD)—which is allied with the FDP at federal level.

Ten left-wing members of the SPD have urged Herr Matthofer's resignation on the grounds that

Sicily poll strengthens electoral trend

By Paul Betts

ROME, May 30. THE LOCAL elections this weekend in Sicily, where the ruling Christian Democrats' share of the vote increased by 1.2 per cent and that of the Communists dropped by 0.9 per cent compared to the 1976 general election, have strengthened the trend which emerged in local polls two weeks ago. Then the Christian Democrats (DC) advanced by 3.6 per cent and the Communist Party (PCI) lost 9 per cent in the share of the total vote.

In Sicily, the ruling party gained 42.6 per cent of the popular vote compared to 40.5 per cent in 1976 and 38.4 per cent in the previous local elections of 1973. The PCI's share of the popular vote totalled 20.4 per cent, against 29.4 per cent in 1976 and 17.9 per cent in 1973.

A noticeable feature of the Sicilian polls is the advance of the Socialist Party (PSI), which increased its share of the vote by 4 per cent to 16.9 per cent, gaining back the ground lost in the 1976 elections. In the local polls earlier this month, the PSI made the biggest single percentage gain of any party, seeing its vote increase by almost half to 13.3 per cent.

In the wake of its recent electoral setback, the PCI has carried out a critical analysis of its disappointing performance. While stressing that the results were in part conditioned by the kidnapping and subsequent murder of Sig. Aldo Moro, the former Prime Minister, the Communist leader, Sig. Enrico Berlinguer, has urged his party to adopt a tougher line.

However, he reaffirmed the party's commitment to its strategy of reaching a "historic compromise" in Italy—or the grand coalition of all the country's democratic forces—despite the clearly negative electoral repercussions of the recently agreed political formula which associates the PCI directly with the parliamentary majority.

The main political forces are none the less presenting a united front in the current campaign for the two referenda promoted by the small Radical Party on June 11. The main parties are urging their voters to reject the Radical Party's proposals to abolish the current public order legislation—the so-called "Legge Reale"—and to repeal the public financing of political parties Bill.

LEAK EMBARRASSES PORTUGUESE CENTRAL BANK**Communists obtain IMF document**

BY JIMMY BURNS

THE LEAK to the leading Communist daily here of a series of apparently classified briefings on the Portuguese economy has caused considerable embarrassment among leading officials and the Bank of Portugal, who have been leading negotiations with the International Monetary Fund.

For the documents, the last of which will be published tomorrow, include paper EBS77-264 dated July 15, 1977, which is stamped "not for public use" by the European Department of the IMF, and which was appar-

ently circulated here at board level among members of the Bank.

Although much of the data is consigned to history now, the very fact of its publication seems to have cut across the limits of banking secrecy which officially had been re-established when the Communists had been purged from the banking system in 1975.

This followed months during which bank accounts and classified information were freely disclosed by bank workers for the sake of "revolutionary vigilance."

Such observations are often made by independent sources to the effect that the Communists are attempting to

European Commission BP ruling attacked

LISBON, May 30.

By A. H. Hermann,
Legal Correspondent

THE DECISION of the European Commission which condemned the behaviour of Holland during the 1973-74 oil crisis of three British Petroleum subsidiaries should be declared void and the Commission should be ordered to pay the costs of the appeal, according to a

opinion presented to the European Court in Luxembourg by Mr. Advocate General J. I. Warner last week (May 23).

The opinion which is probably unique in the completeness of the reversal of a Commission ruling proposed in it, also contains an important attempt to distinguish between government regulatory functions and obligations of major companies in times of scarcity. It deal

with the Commission's tendency to fill any gaps in such regulatory activity by giving a wide meaning to Article 86 of the EEC treaty, originally designed merely to prohibit abuses of market power.

The Commission's decision challenged in the appeal proceedings, was addressed to three wholly owned Dutch subsidiaries of BP. The Commission declared that, by reducing deliveries of petrol to a particular customer more than to other customers at the time when the Netherlands were under an embargo imposed by the Arab oil-producing countries, the three companies abuse their dominant position and infringed Article 86. Although no fine was imposed by the Commission, which dropped similar proceedings initiated against other oil majors, the existence of the decision might serve as

basis for an action in damage against BP in Dutch courts for that reason, and also "to have the stigma removed," the three companies have asked to have it set aside.

BP argued that it had broken a contractual relationship with the particular customer six months before the oil crisis and continued to supply him only to bridge over the time during which the customer prepared to start importing crude oil.

Mr. Warner's rejection of the Commission's decision was on more general grounds. Neither its 9 per cent share of the Dutch market, nor the dependence of regular customers on its supplies during a period of scarcity, made BP "market dominant," he said.

The report predicts that private consumption will rise by slightly more than expected by

the Government.

Polish trade deficit with West cut

BY LESLIE COLITT

AMSTERDAM, May 30.

HOLLAND WILL increase defence spending over the next four years to bring it into line with the NATO target of a 3 per cent real rise in expenditure.

This decision will lead to increased spending of around Fls.150m (\$86m) a year in the period 1979 to 1982, above the previous Centre-Left Government's plan to increase spending by an average 2.3 per cent a year. The Dutch defence budget for the current year is Fls.9.5bn (\$4.2bn) though this may be modified in a budget amendment which is expected to be announced in the next week or two.

The Centre-Right cabinet is drawing up a programme of spending curbs totalling Fls10.bn.

Mr. van Agt, Mr. Scholten and the Dutch Foreign Minister, Dr. Christoph van der Klaauw, are in Washington to attend the NATO conference.

The decision to raise defence spending underlines Dutch solidarity with its NATO partners, a Defence Ministry spokesman in The Hague said.

No detailed plans have been

prepared as to how the extra

money will be spent but a

decision is expected soon on

successors for obsolescent

Neptune marine reconnaissance

aircraft. Holland is also under

pressure to station a second army

brigade in West Germany.

Poland is aiming at reducing its overall trade deficit from \$bn imports from the Soviet Union to \$bn foreign exchange dollars. This followed months during which bank accounts and classified information were freely disclosed by bank workers for the sake of "revolutionary vigilance."

The institute notes that as in previous years agriculture was

the main trouble spot in Poland's economic performance last year. Gross agricultural production expanded by only 0.8 per cent compared with the 5.3 per cent planned.

Last year Poland's 11.5 per cent increase in exports was mainly a result of the rapid growth in shipments of grain and fertilisers to the Soviet Union and the 12.2 per cent increase in shipments to import 15m tonnes of grain.

Swedish refusal of S. Africa cuts

By John Walker

STOCKHOLM, May 30.

ELEVEN major Swedish industrial companies are firmly opposed to cutting back or discontinuing their operations in South Africa, according to a government-appointed investigator whose findings have been presented to Parliament.

The companies concerned include Alfa Laval, Alverius Industrier, ASEA, Atlas Copco, ESAB, Fagersta, Sala International, Sundvik, Skeda, SKF and Tetra Pak International.

Nothing had happened to change the Norwegian Government's decision earlier this year to remain in the European joint currency float, he said. The Government hopes to see the float extended beyond current members, he added.

The companies say that cutbacks would hurt Sweden's export market in South Africa and would affect employment at home, but would not hurt the South African economy.

Norway deficit 'will decline'

By Hilary Barnes

OSLO, May 30.

THE NORWEGIAN balance of payments deficit on the current account will fall to about Kr 19bn (\$1.92bn) this year from Kr 26bn (\$2.61bn) in 1977, Mr. Knut Geit Wold, director of the Norwegian Central Bank, said.

Mr. Geit Wold said here that the balance of payments should be back in surplus in the 1980s.

Nothing had happened to

change the Norwegian Government's decision earlier this year to remain in the European joint currency float, he said. The Government hopes to see the float extended beyond current members, he added.

Danish payments prospect gloomy

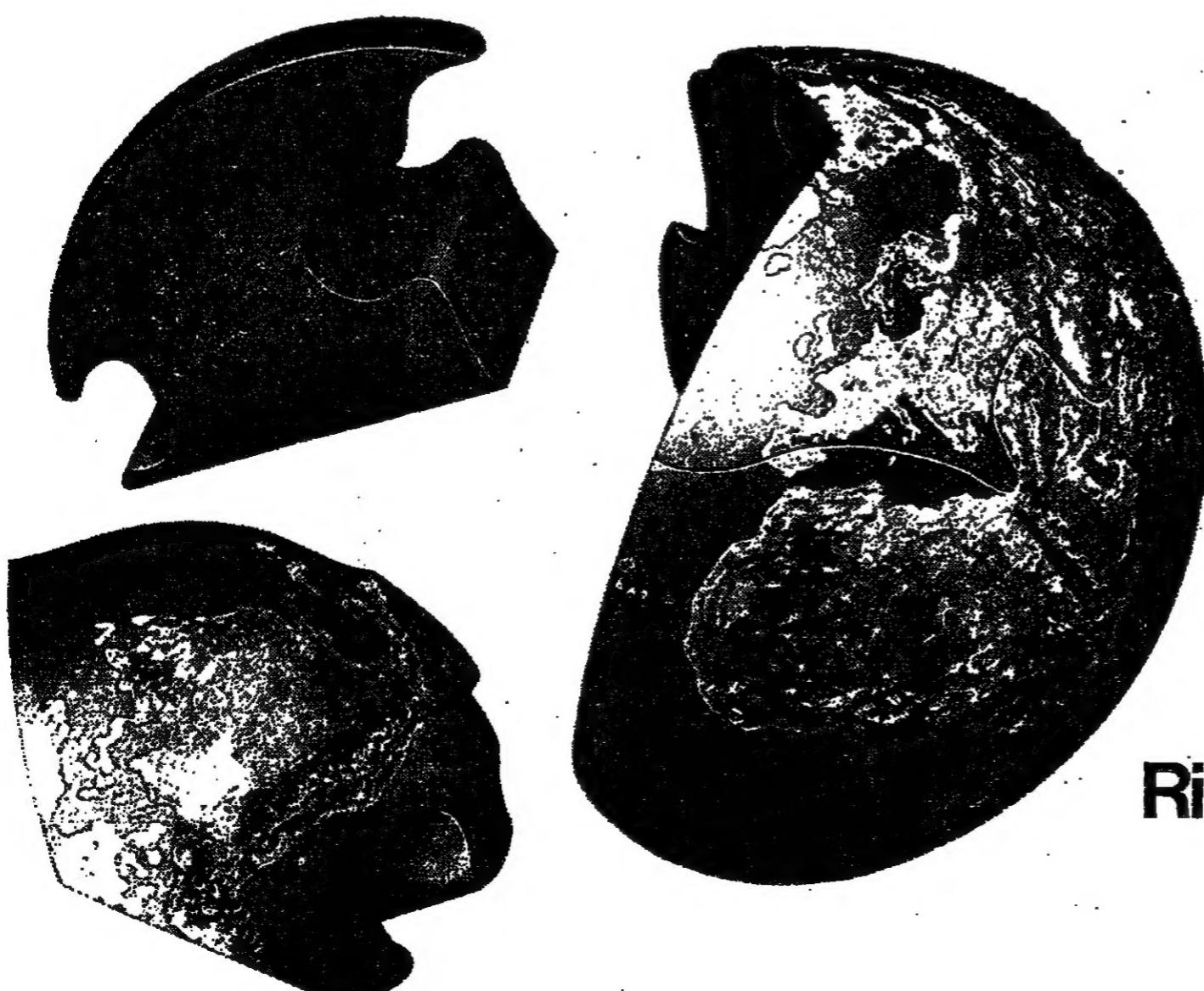
COPENHAGEN, May 30.

DENMARK'S current balance of payments deficit will not improve this year despite the Government's hopes, according to a report issued by the joint chairman of the independent Economic Advisory Council.

They also say there will be a rise in unemployment from about 165,000 (7.7 per cent) in 1977 to 185,000 this year and 200,000 next year. This will arise mainly as a result of an increase in the labour force and not from a declining number of jobs, the report says.

The report predicts that private consumption will rise by slightly more than expected by

the Government.



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AMERICAN NEWS

The Industrial Bank of Japan Finance Company N.V.

Curacao, Netherlands Antilles

DM 100,000,000
5% Deutsche Mark Bonds of 1978/1984

unconditionally and irrevocably guaranteed by

The Industrial Bank of Japan, Limited

Tokyo, Japan

Offering Price: 88 1/4%
 Interest: 5% p.a., payable annually on January 1 of each year
 Maturity: January 1, 1984
 Listing: Frankfurt am Main

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May 1978

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This advertisement appears as a matter of record only April 1978

Venezuela budget shows need for loans

By Joseph Mann

CARACAS, May 30.

THE VENEZUELAN Minister of Finance, Sr. Luis Silva Luongo, has announced that the central government's budget for 1978 will be 45.8bn dollars (\$10.6bn).

He stated this after the budget had been approved by the President and Cabinet. The budget now goes to Congress for final approval.

The 1978 spending plan which retains nearly the same priorities which the administration has set since 1974, will consist of regular income amounting to about \$9.3bn and some \$1.8bn in extraordinary income.

This indicates that the Venezuelan government will need to seek loans, principally from foreign banks, of more than \$1bn next year.

Education, public health and welfare programmes will continue to receive the largest shares of the 1978 budget, not experiencing cash shortages.

Meanwhile, the Conference Board, an independent research organisation, said that its canvass of the 1,000 largest manufacturing corporations had found that capital appropriations by businesses had risen by 3.5 per cent in the first quarter of this year.

Tool orders and spending plans point to recovery

BY JUREK MARTIN, U.S. EDITOR

FIGURES RELEASED today compared with the last year showed continued strength in quarter of 1977. Capital appropriations or increases in corporate capital authorisations to spend money in the future, are considered the first step in the capital investment process. If the oil industry has recovered from the first-quarter lag, in economic activity.

Machine tool orders in April rose to a record \$380.8m, 15 per cent more than in March, the same month last year, according to statistics compiled by the National Machine Tool Builders' Association.

Very heavy orders from car companies gearing up for new model year changes were the dominating factor in the increase, but the association's survey also found strong demand from other industrial sectors and predicted brisk business if not necessarily at the April rate.

The survey also reported that in spite of higher interest rates and greater competition for loans, corporations were not experiencing cash shortages.

Meanwhile, the Conference Board, an independent research organisation, said that its canvass of the 1,000 largest manufacturing corporations had found that capital appropriations by businesses had risen by 3.5 per cent in the first quarter of this year.

Some continued corporate uncertainty about the future was the fact that unsupplied appropriations rises by 8 per cent in the first three months.

The Administration has been hoping that actual capital spending this year will grow in real terms by about 8 per cent, similar to the expansion last year. The Conference Board survey of the manufacturing sector, however, is predicting a 15 per cent increase for 1978.

Somewhat confusing the picture, however, and suggesting a programme.

CAT has led the way in undertaking to try to meet the administration's target of cutting the rate of price increases below the level of the previous two years and it has also promised to hold down pay rises for salaried employees below last year's totals.

GM confirmed this morning that the latest Chevette price rises, coupled with an increase across its total model range at the end of April, means that its cars have increased in cost by an average of 1.5 per cent during the present model year.

GM to raise car price

BY OUR OWN CORRESPONDENT NEW YORK, May 30.

ANOTHER round of price increases on U.S.-produced small cars looks likely to be triggered by General Motors' announcement of a 2.8 per cent rise on the sticker price of its best selling Chevy model.

This is the third price rise on this car since the start of the 1978 model year last September. Although the move is primarily a response to price increases on foreign-produced cars, every price announcement out of Detroit is being closely studied by businesses as it's impact on the car market.

McGovern attacks 'crisis' policy

BY OUR OWN CORRESPONDENT WASHINGTON, May 30.

SENATOR GEORGE McGOVERN today sharply attacked what he described as a foreign policy of "crisis and confrontation" being pursued by Dr. Zbigniew Brzezinski, President Carter's National Security Adviser.

The Senator, who lost the 1972 presidential election to President Nixon, asserted that 1978 central government spending will be more than \$1.16bn below that proposed in the 1978 budget.

For 1977, the government approved an initial plan to spend \$1.33bn, which grew nearly to \$1.2bn by the end of that year. This year, the budget started out at \$1.034bn and, so far, has swollen with additional credits of more than \$2bn. These credits involve foreign loans made to the Republic of Venezuela in order to finance part of its developmental programme.

The government, headed by President Carter, Andres Perez, is now in the midst of an election year. A new President and Congress will be chosen in December and will take office in March, 1979.

While government expenditures have continued to rise over the past few years, official revenues from petroleum have mainly remained stable and have occasionally fallen.

His comments should be seen in the context of the increasing speculation here over whether divisions inside the Administration over policy towards the Soviet Union are more apparent than real.

Senator McGovern, while still a "dove" and a firm believer in a strategic arms limitation agreement, is probably more representative now of the senior U.S. political establishment than he was six years ago. He has

acquired senatorial weight, ranks high on a number of important committees in the chamber, including Foreign Relations, and has shown pragmatism on a number of occasions, such as his recent vote for the package of arms sales to the Middle East.

He has generally supported the Carter Administration's foreign policies, especially over strategic arms and Africa, but, as his speech made clear today, clearly sees Dr. Brzezinski's hard-line positions as impediments to desirable goals.

Nevertheless, there is a feeling here that Dr. Brzezinski is gaining ground on the moderates—generally identified as the State Department under Mr. Vance and Mr. Andrew Young, the Ambassador at the UN. Dr. Brzezinski's free-wheeling attack on the Soviet Union in a weekend television interview appeared in sharp juxtaposition to the more muted approach adopted only a week earlier by Mr. Young, and was interpreted in some quarters here as evidence that Mr. Carter had given the National Security Adviser his head.

Texas oil blast kills four

BY DAVID LASCELLES

NEW YORK, May 30.

A LARGE oil-refining centre in Texas was rocked by a series of explosions early today—causing the death of four people and injuries to seven others—and threatening the operations of several large oil and chemical companies there. By mid-day, however, it appeared that firemen had brought the flames under control, and that the worst danger had passed.

The disaster happened at 2 am at Texas City, the location of several important oil and chemical processing plants owned by Anoco, Monsanto, Union Carbide, Gulf Oil, Marathon Oil and

others.

According to eye-witness reports, a series of 10 explosions ripped through installations owned by Texas City Refining Company, a local independent refiner.

Eventually, though, firemen managed to contain the blaze within the Texas City refinery, and the threat to other buildings passed.

Although much of Texas City Refining's 80,000 barrels-per-day refining capacity was wiped out, the fire spared a 50,000 b/d extension which is under construction.

WASHINGTON'S BUILDING BOOM

Bustling reconstruction

BY NANCY DUNNE IN WASHINGTON

TEN YEARS ago the riots set off by the assassination of Dr. Martin Luther King in the black leader left great chunks of Washington burned and torn apart.

Small areas which were hit the hardest struggled to reopen. Most of them failed. Many large businesses headed for the safety of the suburbs.

The riot-blighted sections, and others that had grown seedy and crime-ridden with age, seem finally to be emerging from the ashes.

Shopkeepers are doing business with a vigor unparalleled since Dr. King's death, and the capital is now in a bustling period of reconstruction.

Large portions of the city entered a facelift for the U.S. bicentennial years ending in 1976.

The government has invested billions of dollars in modernisation and spruced up monuments little to alter impoverished black neighbourhoods. Construction activity, however, did not slow down with the end of the bicentennial. A resurgence of housing and commercial building has led to the biggest building boom in downtown Washington since World War Two.

The construction of apartments, flats for sale and private houses, is on the increase. Some 2,000-3,000 housing units are estimated to be going up annually.

The ghetto areas are being reclaimed as old homes are renovated and new houses built.

Both are selling for sums that would have staggered estate agents ten years ago. Washington then was virtually an all-black city except for a wealthy white enclave in its northwest area.

Invasion by blacks buying or renting homes and the flight of whites to the suburbs were the current clichés.

City officials are instead talking about "encroachment" and "displacement" to describe the new trend of evicting poor black tenants from economically depressed neighbourhoods to make way for well-off whites moving back into town.

Blacks could well become the home of the prosperous—with both poor and middle-income blacks forced into new ghettos on the fringe or even outside. A newly-published Ford Foundation Study

shows that blacks are moving fissional trade associations have into the Washington suburbs at set up headquarters here, many such a pace that they accounted for one-eighth of the total influx into the Metropolitan Area, which officially embraces the northern Virginia and nearby Maryland suburbs. The accelerating influx of foreign workers has brought all over the area. Last year, in the capital alone, construction was begun of 2m square feet of office space, a number which is expected to continue to rise this year and next.

Sensing still greater opportunities, the Washington Board of Trade, (equivalent to a Chamber of Commerce) and Suburban Business Organisations are making concerted efforts to attract new business—national and international—and with some success. Businesses are easily attracted by the increasing affluence of the area in spite of pockets of poverty, after tax average household income in Washington was \$15,925 compared with an average of \$14,922 for the U.S. at large. Average household income for the entire Washington Metropolitan Area was as much as \$21,149.

Four up-market department stores—Neiman Marcus, Saks Fifth Avenue, Bloomingdale's, and Lord and Taylor—have opened new shops in the area in the past few years. Mercedes-Benz has no fewer than five service agencies. Computer companies, office suppliers, and light manufacturing plants are fast moving into the area. Mobil Oil is moving its marketing and refining headquarters with 1,300 employees from New York to Fairfax County, Virginia in 1979.

At a recent seminar for international business, held by the Washington Board of Trade, speakers pushed the city's attractions: the presence of the Federal Government, the moderate climate, easy access to the three airports, rail service, and the port of Baltimore, a profusion of educational institutions, sports, museums and concert halls.

The presence of an international community in Washington is "a resource of enormous importance," according to Mr. Henry Catto, former White House chief of protocol, now a business consultant. Mr. Catto praised the easy availability of information from the embassies, and the constant flow of world leaders with the entourages who visit the city.

May 1978

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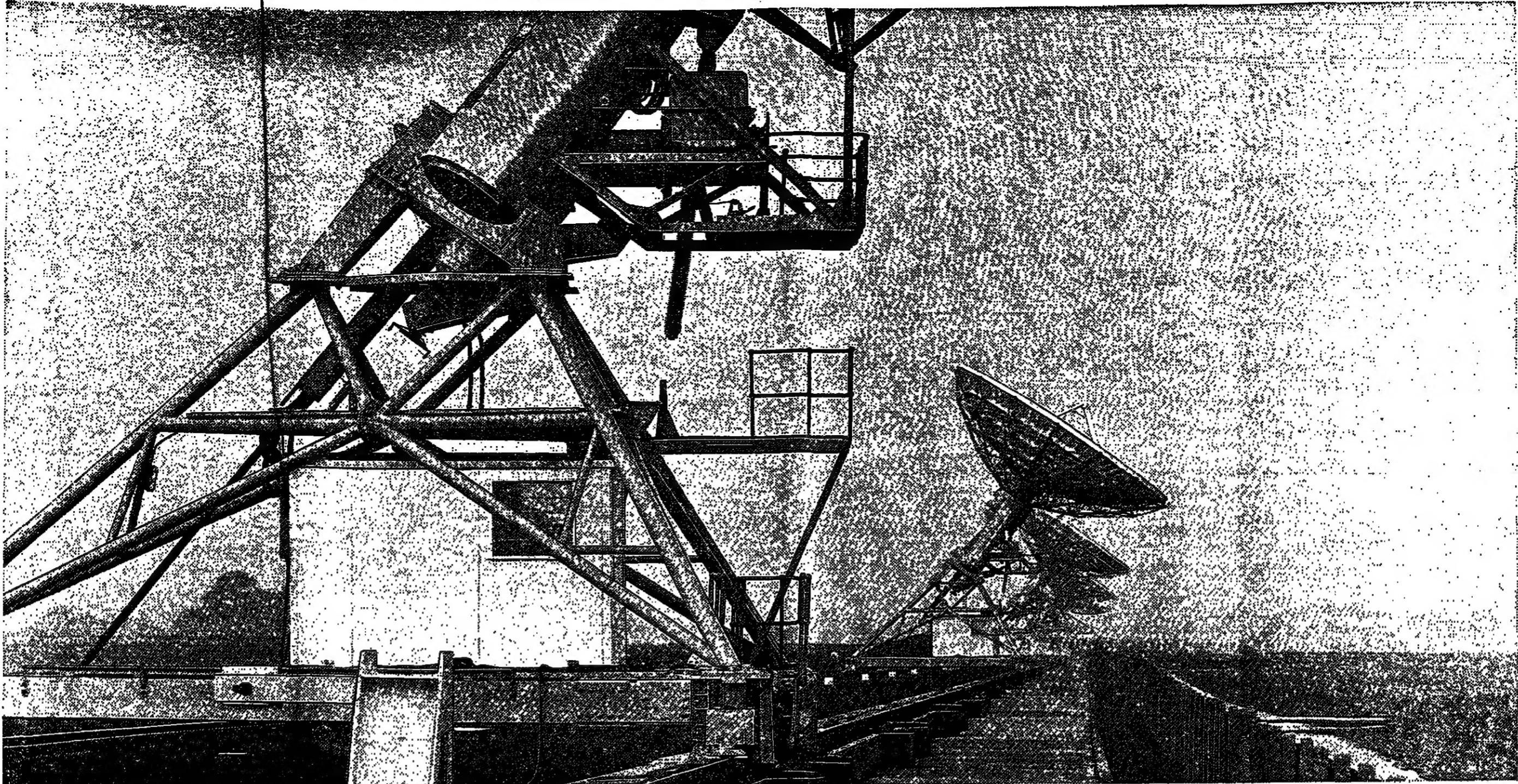
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US \$ 10,000,000 TERM LOAN Provided by

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Agent ANDRESENS BANK A.S.

APRIL 1978



Cambridge Radio Telescope

BICC - people who make things work in the air!

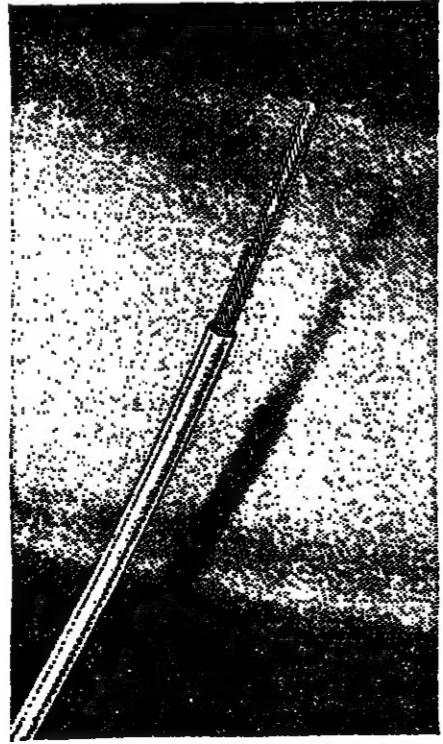
Capturing images of his home and family through the lens of his 8mm cine camera, Ernest Adams relaxes. But Ernest recalls images of a far more complex nature — images of galactic radio sources light years from earth — captured by the 5 kilometre Radio Telescope near Cambridge, which he helped to make operational.

Critical to the operation of the telescope are the cables which transmit radio signals between each of the eight aerials and the central receiving equipment. These radio frequency cables of a BICC design had to be cut to identical electrical lengths, involving an accuracy unattainable with conventional techniques. Ernest provided the answer to the problem with the development of a special cable cutting technique. This used a time domain reflectometer capable of matching lengths of cable pairs to an accuracy of one part per million.

Ernest was just one of the BICC team who manufactured and installed all of the diverse cable types required for the telescope — just one of the team of BICC's 54,000 people worldwide, people who make things work.

Wilf Atkin is another — an ideas man, expert in aircraft cable design. In his spare time, Wilf chooses a much more down to earth pastime — winemaking — but one which equally satisfies his taste for a challenge.

Wilf headed the team who have successfully developed cable designs to meet the increasingly stringent specifications of aircraft manufacturers. The same team who developed cables for the latest generation of military aircraft — Jaguar, Harrier, and the MRCA. And whose greatest achievement was the design of an airframe cable for the Concorde.



Cable KP210 — designed by BICC for Concorde.



Hawker Harrier 'Jump Jet' extensively wired with BICC aircraft wiring cable.

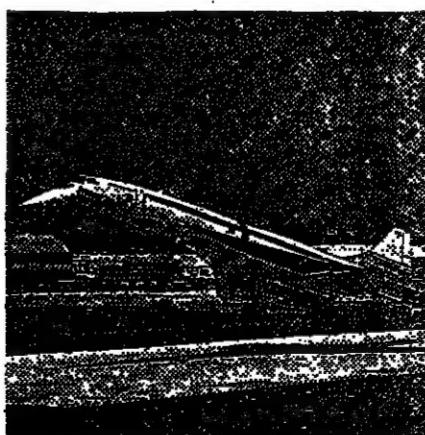
The supersonic performance of Concorde created higher operating temperatures for cables. Weight was also a critical factor. The requirement was therefore for an airframe cable lighter than existing types and able to operate at higher temperatures. After months of design study, prototype work and the most extensive series of tests ever carried out on an airframe cable, Wilf and his team evolved KP210, a cable of unique design which met the demanding specification in every aspect.

Throughout the aviation industry, BICC is present. Active, making things work; ensuring safety in the air. BICC cables and accessories help air traffic controllers monitor the complex flight paths with the radar, data processing, communications and display systems installed at the new London Air Traffic Control Centre.

BICC helps us all, by doing the groundwork to make things work in the air.



Wilf Atkin: 'a taste for a challenge'



A BICC specially designed airframe cable is used on Concorde, the world's first supersonic passenger airliner.

The BICC Group is diverse; one of the world's foremost cable manufacturers and designers; but also deeply involved in the refining and fabrication of metals; heavily committed to research and development in new communications technology; with a major stake in civil engineering and contracting through Balfour Beatty, a BICC company; possessed of hard-won skills in tunnel design and construction, and railway electrification; with specialist expertise in industrial plastics, electrical accessories, capacitors, printing plates... One thing makes it all work. One thing makes BICC a stable, successful, growing company that competes successfully in so many different markets. The quality of its people. Highly trained people committed to getting things done — better than before — for the benefit of all of us.

This booklet tells something of the range of skills of BICC and its people, something of their achievement, and indicates a great deal about their promise for the future.

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New issue
May 31, 1978

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Kredietbank N.V.

**Landesbank Rheinland-Pfalz
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THE SCOTTISH INVESTMENT TRUST COMPANY LIMITED

Interim Report for the six months to 30 April 1978 (unaudited)

30 April 1978 31 October 1977
£113,906,000 £113,674,000

131.0p 123.1p

TOTAL ASSETS

**NET ASSET VALUE
per Ordinary Stock Unit**

Distribution of Assets

Equities: United Kingdom

United States

Far East

Other Countries

Total Equities

Fixed Interest and Cash

41.4%

33.0%

9.4%

4.3%

88.1%

11.9%

48.4%

28.7%

8.9%

4.4%

90.4%

9.6%

1.10p

0.90p

1978 1977

£1,452,000 £1,027,000

£804,000 £748,000

£1,171,000 £1,025,000

£932,000 £762,000

1.10p

0.90p

6 months to 30 April

GROSS INCOME

TAXATION

AVAILABLE for Ordinary Stockholders

AMOUNT absorbed by Interim Dividend

INTERIM DIVIDEND per Ordinary Stock unit

payable 24th July 1978 to Stockholders

registered 27th June 1978.

1.10p

0.90p

1.10

WORLD TRADE NEWS

Improved exports help cut EEC-Japan trade deficit

BY CHARLES SMITH

TOKYO, May 30. THE APPARENT improvement which was actually recorded in introduced on March 1 (but originally scheduled for introduction on April 1). The adjustment of the imbalance could be greatly helped by Japanese orders for cluding Scotch whisky exporters) EEC aircraft but it seems doubtful whether these will come early enough to affect the trade figures for 1977.

What could help more is the anticipated impact on European export of Japanese tariff cuts in the year.

The striking point about Japan-EEC trade figures (Japan's exports to the EEC up 16.9 per cent, imports up 37 per cent) is that they suggest an altogether different situation from that between Japan and the U.S. There, the surplus in Japan's favour continued to rise steadily during the first four months of 1978, reaching an all-time peak in April.

MITI officials profess to be mystified by this difference beyond suggesting that European exporters may have been "trying harder" than Americans during the past few months.

More to the point could be the relatively steep increase in European car exports to Japan during the past few months as against U.S. exports and some rises in "non-traditional" European export items such as industrial diamonds (up 42 per cent to Y8.68bn) gold (up 84 per cent to Y7.3bn) and, most improbably, ships (up from zero to Y22bn)—all during the first three months of 1978.

Japanese officials who are convinced that the picture is really improving point to statistics which indicate a rise in the ratio of manufactured goods in Japan's total imports during the past few months.

The ratio was 21.5 per cent during the whole of 1977 but rose to 22.9 per cent in January and then, by stages, to 26.8 per cent in April—easily its highest level since it was drastically reduced in 1974 as a result of the quadrupling in value of Japan's crude oil imports.

A point which would be agreed by both sides is that the trend towards a reduced Japanese surplus with the EEC will have to become much more marked before the problem can be regarded as approaching solution.

EEC sources calculate that, at present rates, Japan would run a surplus of around \$1.1bn with the Community on the basis of customs clearance figures—only slightly down from the "unacceptable" \$4.6bn level trading houses declined from a was Y307.2bn.

Trading houses foresee national \$10bn surplus

TOKYO, May 30.

EIGHT LEADING Japanese trading houses predicted a trade surplus for the country in fiscal 1978 (started on April 1) ranging from \$10bn to \$14bn, compared with a \$5.5bn government estimate in January. Their predictions on a customs clearance basis, were released individually in their business outlooks for the past few months.

The Japanese Government forecast a \$13.5bn trade surplus on a payments basis and a \$6bn current account surplus, based on its estimate of a \$5.5bn trade surplus from customs clearances.

All eight houses estimate import contracts fell 32.2 per exports f.o.b. higher than the cent from a year earlier but Government's \$8.65bn. Their were up 82.9 per cent from predictions range from \$8.8bn to February to total Y883.2bn.

They are Mitsubishi, Mitsui, Itoh, Sumitomo, Nissho-Iwai, Toyo Menka Kaisha, Kanematsu-Gosho, and Nichimen. All except Toyo Menka Kaisha predict that imports will be at lower than the Government's level trading houses declined from a was Y307.2bn.

China may buy Y70bn power plants

TOKYO, May 30.

CHINA HAS offered to buy from Japan three thermal power plants at an estimated total cost of about Y70bn, according to Japanese machinery industry sources.

The required plants would be designed to produce 300,000 kilowatts and two for 150,000 kilowatts, designed to use steaming coal as fuel.

Three Japanese electrical machinery manufacturers are studying with an integrated steel mill at Baoshan, which China hopes to begin operations from 1980 with an annual capacity of 8m tonnes of crude steel.

They are Hitachi, Tokyo Shiba Electric and Mitsubishi Heavy Industries.

Last week Nippon Steel signed a formal contract for co-operation in building the steel plant.

Reuter AP-DJ adds: Export and import Y91.9bn, since October 1977, have outpaced exports, by Reuter

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HOME NEWS

Longer holidays forecast for some at Ford

By Christopher Parkes

WORKERS AT the Ford tractor factory, Basildon, Essex, may have an extended summer break this year. The annual three-week holiday shutdown at the works is likely to be lengthened considerably.

Mr. Geoffrey Tiplady, Ford tractor managing director, said yesterday that a decision would be made in about a week's time. He was hoping that the total summer closure would not be as prolonged as the six weeks predicted in the industry.

Some short-time working had been expected because of a 10 per cent drop in domestic tractor sales this year. The Basildon factory accounts for more than a third of Ford's world tractor sales.

Mr. Tiplady said home sales in the first three months of the year were 12,000, compared with 14,200 last year. Dealers had ample stocks and held large numbers of second-hand tractors.

The fall in Ford sales on the U.K. market follows with the decline recorded by the British farm machinery industry as a whole.

The Agricultural Engineers' Association said yesterday that registrations of tractors in the first quarter of the year were 12 per cent down. Production-bearing in mind the 11-week stoppage which hit Massey-Ferguson last year—was 3 per cent higher.

Export aid

Tractor sales over the year probably would be 15 per cent lower than in 1977—an exceptional year in which farmers had plenty of profits from arable crops to spend. Deliveries of combine harvesters were down more than 10 per cent.

Mr. John Colman, president of the association, asked for better Government aid with exports. Grants and subsidies for machinery makers to show their products at overseas shows were not as useful as the Government might believe.

The money might be better spent on helping British companies show their machinery in action at foreign field demonstrations.

A week ago, Massey-Ferguson announced a 20 per cent cut in the 4,700 workers employed at its two Coventry tractor factories because of a continuing slump in demand for tractors.

CBI opposes statutory role for engineers

By Our Industrial Correspondent

A CLEAR MAJORITY of members of the Confederation of British Industry is opposed to statutory registration of engineers, says the CBI in its evidence to the Finnieston Committee of Inquiry into the engineering profession.

A Government agency that has no legal or financial responsibility is unlikely to give greater assurance of competence than the present system, the confederation insists.

And "enhancing the professional status of engineers is not an appropriate purpose for statutory powers. Professionalism is better enhanced by leaving such work to general public enquiry."

The CBI adds that a minority view is held which suggests that industry has an interest in ensuring that the qualifications for registration of engineers are maintained at a consistently high level.

The confederation suggests that the quality of engineering graduates is a matter of major concern. More school-leavers need to be attracted to engineering and to manufacturing industry to ensure improvements in quality.

Navy blast destroys wreck of Eleni V



The Eleni V is exploded.

By PAUL TAYLOR, INDUSTRIAL STAFF

THE oil-laden wreck of the sea from its fractured tanks. Greek tanker Eleni V was destroyed yesterday morning when a team of Royal Navy explosive experts blew up the vessel's remains.

Last night a fleet of spraying vessels was tackling two 300-yard oil slicks which appeared on the surface after the wreck went down.

The Department of Trade said efforts to disperse the slicks had proved to be succeeding and it was hoped the oil would not reach the coast 26 miles away.

Yesterday afternoon Mr. Stanley Clinton Davis, Trade Minister, rejected suggestions that the Department had been slow to act over the pollution threat. He also said that the total cost of the operation, excluding the cost of shore anti-pollution measures, will be about £1m.

For 24 days the bow of the tanker, which was sliced in two by a French merchant ship in thick fog eight miles off the Norfolk coast, had presented a pollution threat to East Anglia's holiday beaches. About 3,000 tons of heavy fuel oil are believed to have leaked into the tanker wreck into the Atlantic.

and sink it had been abandoned because of international conventions banning dumping.

The Department argues that it was necessary to stabilise the hull and evaluate options for its disposal before calling in Smit Tak. The Department also pleads "bad luck" working in adverse weather conditions and points out that the stern section of the vessel was successfully towed to Rotterdam shortly after the collision.

Smit Tak was on a £16,000-a-day contract to beach the wrecked bow section and pump the oil clear. However, this plan failed and the ship was abandoned on Saturday after no suitable beaching site could be found.

Overall, the Navy, RAF and three salvage and towing companies using dozens of vessels and divers have been involved in the operation.

Who will pay the final bill is not clear because it will be up to the Department and local authorities to file claims under the existing international compensation schemes.

It was not until 12 days after the collision that Smit Tak, the Dutch salvage experts, were called in. By then much of the pollution had already occurred.

The most important projects to come to the area over the past year were a £10m sugar chemicals plant at Sandbach and

to Tate and Lyle

last year were a £70m glass at Liverpool.

Demand for beer reviving steadily

BY KENNETH GOODING

THE STEADY revival in demand for beer continued in April so that by the end of the first quarter, production was 1 per cent ahead of the same period last year.

"But it is still too early to say if the beer market has recovered from last year's setback," the Brewers Society said last night.

Brew output last year fell by 1 per cent, the first time since 1973 that it had failed to make headway.

The brewers have been looking for an increase in production of between 1 and 2 per cent this year.

"But the fine weather continues through the summer, we are confident that last year's output will be comfortably exceeded," they added.

In the early part of this year, beer sales had to contend with weather-usual weather and price increases on some products which began to take effect in February.

In April, production reached 3.26m barrels (934m pints), up 2.3 per cent on the same month last year.

The brewers said the increase had reflected extra demand by the retail trade in readiness for the May Day bank holiday, together with April this year having an additional working day at the breweries compared with a year ago.

Output for the first quarter came to just under 9.5m barrels (2.74bn pints).

Liverpool Port has £4.6m trading profit

By Ian Hargreaves, Shipping Correspondent

THE Port of Liverpool suffered a sharp drop in business last year, but managed a trading profit of £4.6m—only the second surplus since 1971.

Sir Arthur Peterson, chairman of the Mersey Docks and Harbour Board, warns in his annual report that prospects for 1978 are less good than for last year,

partly because of the investment backlog caused by five years of heavy losses between 1970 and 1975.

The venturing will be created in the foreseeable future, as such a move would need the approval of all the retail societies.

Lonrho textile plant closure will cost 246 jobs

BY LYNTON MCILAIN, INDUSTRIAL STAFF

LONRHO TEXTILES is to close its Felling factory at Gateshead with the loss of 246 jobs.

On Friday the company, which is part of the Lonrho international trading group, announced a total of 400 redundancies at the former Brentford Nylon factories at Cramlington and Felling, but said nothing about any plant closure.

Last year, the first full year Lonrho ran the Brentford Nylon factories, pre-tax profits were £23.14m, half the previous year's results, in spite of a massive rise in textile sales from \$42.55m in 1976 to last year's \$61.04m.

Short-time would probably continue in "certain areas, at the end of the production process," the company said.

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Some of the Felling production will be transferred to the Cramlington factory in Northumberland. But there Lonrho Textiles has also issued 90-day redundancy notices, to 170 workers.

Cramlington workers have been on a three-day week for three months, but yesterday the company said short-time working was no longer viable. The subject of short-time working was now being discussed with unions.

Yesterday Mr. Alan Dixon, selling poly cotton products.

Attempt to allay Scottish isles fears

By Anthony Moreton, Regional Affairs Editor

THE GOVERNMENT has made an important concession to both the Shetland and Orkney Islands in an attempt to keep them within a devolved Scotland.

Mr. Bruce Millan, Scottish Secretary, wrote to the two councils yesterday, stating that the Government intended to introduce into the Scotland Bill, when it comes back to the Commons from the Lords, a clause which would enable him to adjudicate on the islands where a dispute had arisen between the islands and a Scottish Assembly in Edinburgh.

He intends to discuss this with the Shetlands Islands' officials when he visits Lerwick on June 5 and with their counterparts in Orkney the following day.

Before he arrives in the islands the officials are to meet in Lerwick to-morrow to align their policy and adopt a common front on the question of their status.

Mr. Millan has been forced to make this concession because of the strength of feeling towards devolution shown in a poll organised in the Shetlands by the council in March.

Future

Nine out of ten people polled said they wanted a special commission set up to safeguard their position if Scotland as a whole voted for devolution.

The Government is concerned that both Shetland and Orkney will vote against devolution. Mr. Millan is under strong pressure in Edinburgh to prevent, in effect, the islands from breaking away.

It had been expected that Mr. Millan would visit the islands immediately after Easter to allay their fears but the trip had to be postponed. Since then, the Lords have inflicted considerable damage on the Scotland Bill, although not in way that seriously affects the position of the islands.

Mr. Millan has told the islands in his letter that he believes their future lies in integration with Scotland.

• Irvine Development Corporation today launches a £5.2m programme to provide two advance factories and more than 350 houses.

Co-ops in call to unite against private traders

BY ELINOR GOODMAN

DELEGATES at the Co-op annual congress yesterday passed a resolution calling on the movement to unite in the face of growing opposition from privately run traders.

The vote followed a day of debate which showed just how far from being a united movement the Co-op is at present.

Delegates representing the country's 208 retail societies revived the question of whether the two governing bodies—the Co-operative Union and the Co-operative Wholesale Society—should be merged.

It called upon the Central Executive to approach the CWS with a view to "rationalising, concentrating and formulating national policies appropriate to meet the challenge of the contemporary trading scene."

The proposal was passed on a card vote, and the small majority suggests that some of the biggest societies are less enthusiastic about the idea than a year ago.

It seems unlikely that a single federation will be created in the foreseeable future, as such a move would need the approval of all the retail societies.

NEWS ANALYSIS—SEMI-CONDUCTORS

NEB decides to play for high stakes

BY MAX WILKINSON

THE National Enterprise Board, ness, Plessey, Ferranti and the strategy of incentives carefully worked out by the Department of Industry in co-operation with the National Economic Development Organisation's Sector Working Party for the industry.

Officials and the industry representatives faced a major dilemma—that any semi-conductor products which could achieve high enough sales to make profits for British companies would also attract competition from U.S. or multinational companies which already have the advantage of large volume production and therefore cut prices.

The department's answer was to expand cautiously from the U.S. market which represents more than half of the total world demand for semi-conductors.

If it succeeds, a new NEB subsidiary company would become a major exporter and perhaps Europe's largest centre for mass-produced semi-conductors.

The business is risky because the mass-production of semi-conductors provides very little middle ground between success and failure.

Very large sales are required to cover overheads and development costs for standard circuits which fail to achieve these large volumes nearly all the time.

For this reason the three UK-owned companies in the busi-

ness force in one jump.

The board's plan is based on a detailed study prepared for it by Mackintosh Consultants, who have prepared studies on the industry for, among others, the West German Government.

Neither the board, nor the consultants was yesterday prepared to disclose many details of the plan. However, success or failure clearly hinges on development of a product cryptically called the 64k RAM.

In plain man's language that is a postage stamp sized piece of silicon on which microscopic transistors have been etched to provide 64,000 separate memory cells.

Only a few years ago a silicon "chip" containing 1,000 cells was something of a marvel. This year 4,000-element memories are being mass-produced and 16,000 element chips are beginning to appear.

The industry is generally agreed that the next stage is a jump to 64,000 cells per chip which will be achieved in the next two or three years.

Even at 16,000 elements per chip, the design becomes extra-

ordinarily complicated. Perhaps

only two dozen engineers in the now taking place with the key designers and managers who will form the nucleus of the new company. The company will be a subsidiary of the Enterprise Board, which is expecting to put up most of the capital.

The possibility of a joint venture with one of the established U.S. semi-conductor companies appears to have been rejected.

The board has come to the conclusion that the key to success is having a group of the right individuals rather than a particular corporate structure behind them.

Optimists point to the phenomenal success of Intel, the U.S. semi-conductor company which was started in 1968 by a group of key people from Fairchild, and has since grown to be one of the major producers of standard circuits on the basis of a few world-beating designs.

The enterprise board seems to have opted for the GEC which is at present considering an alternative policy of buying a major American semi-conductor company, possibly Fairchild, or perhaps of setting up a UK factory

for standard circuits as a joint venture with a U.S. leader like Intel.

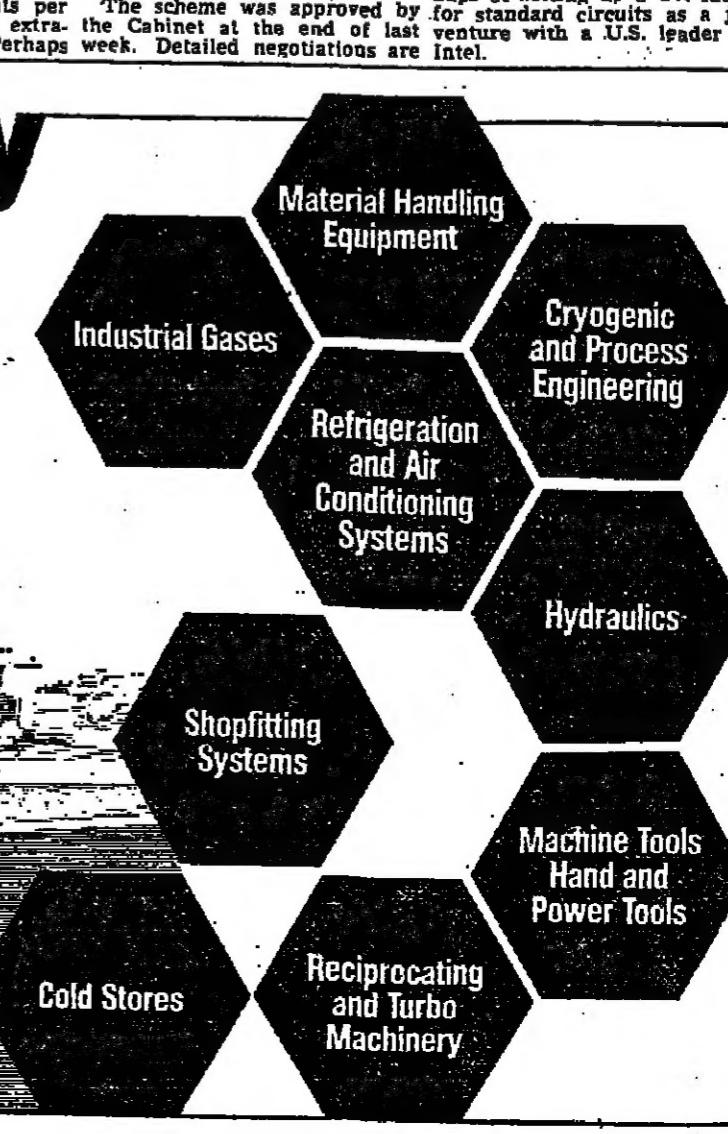
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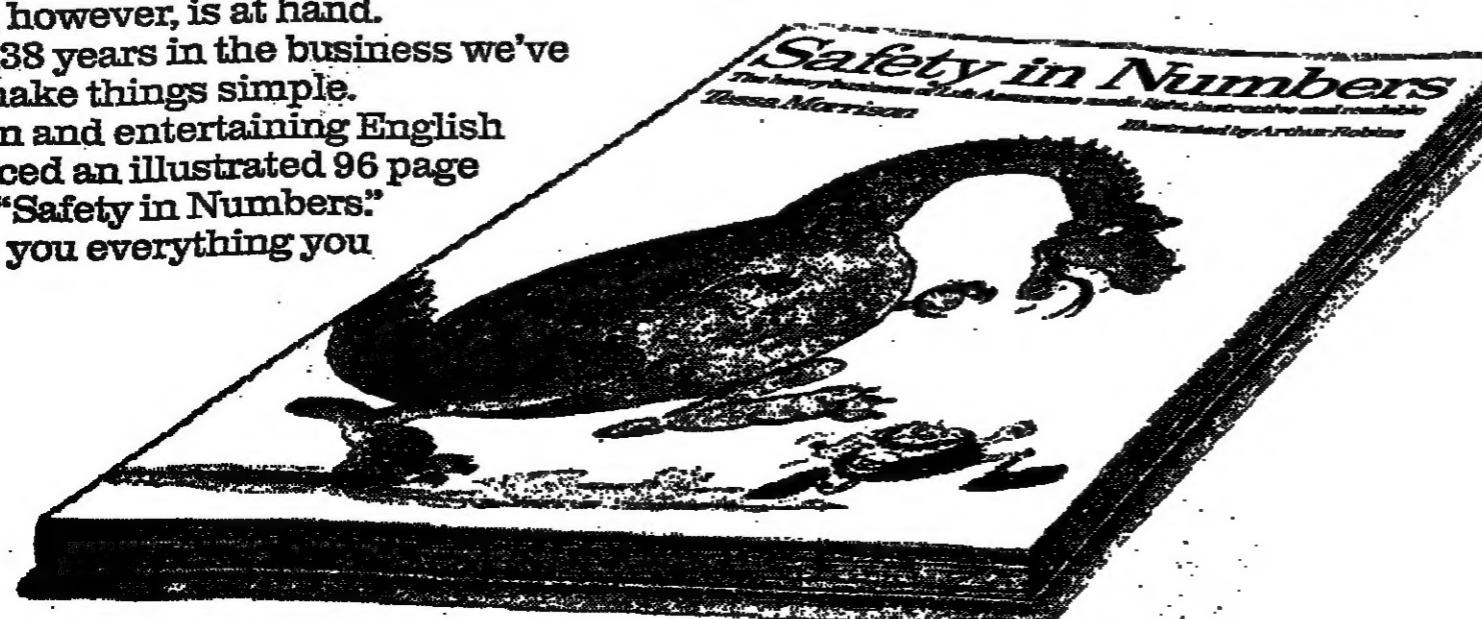
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HOME NEWS

Proposals to license asbestos work out tomorrow

By Lynton McLain, Industrial Staff

PROPOSALS to license asbestos insulation companies will be announced by the Government's advisory committee on asbestos tomorrow. The move is an attempt to stop poor working practices among some companies.

Two reports from the committee will be considered by the Health and Safety Commission before recommendations are passed to Mr. Albert Booth, Employment Secretary, for possible publication as a consultative document.

The committee is expected to concentrate its licensing proposals on companies removing lagging from old buildings insulated with asbestos. A ban on spraying material containing asbestos is also to be suggested.

Other recommendations in a second report also out on Thursday will call for improvements in techniques for measuring and monitoring asbestos in air in factories where the material is used.

Limitations on the use of asbestos for thermal and acoustic insulation will be proposed where substitutes exist.

But the use of asbestos for fire protection and in cement will still be permitted.

Plea to end Manchester tangle

Financial Times Reporter

THE ENVIRONMENT DEPARTMENT is being asked to assist efforts to resolve differences between two local authorities over the future control and development of Manchester's Central Station site.

The 23-acre site has changed hands privately several times during the 10 years it has stood vacant.

The Department has indicated its readiness to make official, available if requested.

Councillor Norman Morris, leader of Manchester City Council, said yesterday that he had now given instructions for a formal approach to be made on behalf of the city.

This would ask the Department to invite representatives of his authority and Greater Manchester County Council to join with them in discussions on the situation.

The city has had long-standing ambitions to acquire the site and develop it as a major conference and exhibition centre.

The present clash follows the breakdown of negotiations with the present owner, Mr. George Robinson, a Manchester demolition specialist.

UK tourism award for Brighton

THE Come to Britain Trophy, awarded annually by the British Tourist Authority, has been won by the Brighton Centre. The conference, exhibition and entertainment complex "was Britain's outstanding tourist development during 1977," says the authority.

The trophy was presented to Brighton Borough Council last night by Lord Donaldson, Minister for the Arts. Prizes were also presented to four winners of special awards, in the private sector, who went to the National Centre for Alternative Technology, which researches food and energy sources at Machynlleth, Powys, and the National Trust's "Rescue at Eridge," a private house and estate badly affected by subsidence near Wrexham, Clwyd.

The Museum of London, in the City of London, and the National Theatre, on the South Bank, were the winners of special awards for public enterprise.

Lloyds Bank loan rate up

By Michael Blander

CUSTOMERS of Lloyds Bank will have to pay higher rates for personal and home improvement loans.

The bank announced yesterday that the rate on a new personal loan over two years will be increased from the present 14.7 per cent to 16.7 per cent. This is equivalent to a flat interest rate on the initial amount of the loan of 8.7 per cent.

Port of Tyne cargo figures

THE AMOUNT of cargo through the Port of Tyne in the first quarter totalled 1,222,703 tonnes—42,996 tonnes up on the same period of 1977, and not as reported in last Thursday's Financial Times.

A record 36,322 book titles

BY JOHN LLOYD

BOOK PUBLISHERS' sales and profits continued to show steady growth over the past year, while magazine publishers' earnings generally stagnated.

A survey shows that book publishers turned over about £265m in 1977, 9.6 per cent up on the previous year. Exports accounted for 20 per cent of turnover, leaving a domestic wholesale market of £200m, and a retail market of £60m, excluding £20m worth of imports.

Growth in retail terms between 1976 and 1977 after adjustment for inflation was 1 per cent. The average price of a book last year was £6.35p. In the magazine field, the

Heathrow passenger terminal warning

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT



MANY PROSPECTIVE air travellers to London will have to go elsewhere—perhaps to the Continent—if the proposed fourth passenger terminal at Heathrow Airport is rejected.

This warning was given yesterday by Mr. Norman Payne, chairman of the British Airports Authority, on the eve of today's opening of the public planning inquiry into the fourth terminal, at County Hall, Westminster.

The proposed £50m. terminal is intended to cater for another 8m. passengers a year, raising Heathrow's capacity from the present 30m. to about 38m. passengers a year by the mid-1980s.

So strong have been the environmental and other objections to the proposal, however, that the Department of the Environment has blocked the airports authority's plans so that the public inquiry can be held.

The inquiry, under Mr. Iain Gilke, QC, is likely to take several months to hear all the evidence—it will not sit during August—so that it is not expected to complete its work until September or October.

There will be further delay while the Government considers its decision, so that a final answer may not come until next spring or early summer.

Mr. Payne yesterday made it clear that the terminal was essential, in the airports authority's view, if Heathrow was to be able to meet prospective demand.

He added that the consequences which would result if neither Heathrow nor the London area airports generally were capable of handling the demand could be summarised as follows:

• Pressure of demand would force traffic at Heathrow and elsewhere beyond assessed capacity levels, with a consequent deterioration in the level

of passenger service.

• Some traffic would divert to airports outside the London area.

• Some traffic would divert to airports on the Continent.

• Some potential passengers would not travel by air, and possibly not at all.

Mr. Payne stressed that in its evidence, the airports authority would be saying "very clearly" that we will not be able to meet the anticipated London airports passenger demand in 1985 unless Terminal Four is built.

The current modification programme to increase the capacities of existing passenger terminals at Heathrow, which has been forced on the authority by a possible second terminal at Gatwick.

THE UK aerospace industry is colder surrounding air, thus reducing turbulence and noise.

The suppressor has been designed by McDonnell Douglas after five years research. Earlier tests with scale models conducted by Rolls-Royce showed promising results leading to the decision to undertake flight tests.

In the long-term, it is hoped the device can be fitted to aero-engine jet engines to help reduce the exhaust of a jet engine which improves the mixing of the hot exhaust gas with the air of landing.

THE SURGEON OF THE BRITISH AIRWAYS IS considering expanding shuttle flights between Glasgow and London this summer, with a new early-morning flight for the benefit of businessmen seeking early connections in London.

The shuttle—a no-reservations, walk-on, walk-off service which began in January, 1975—has carried more than 2m passengers and regarded by the airline as one of its most successful innovations.

Mr. R. E. Winyard, Scottish manager, has told Glasgow airport consultancy committee that he could not be specific about the starting date for additional shuttle flights, they were under consideration. The flights are run with 146-seat Trident Three jets.

The success of the Glasgow shuttle led to the introduction of similar operations to Edinburgh and Belfast. The possibility of extending them to Dublin and to such European points as Paris, Brussels and Amsterdam is being considered.

Mr. Maxwell failed to receive any votes among the 300 applicants.

A short-list of 10 has been drawn up which will be reduced to five on June 9. The name of the successful candidate to replace Mr. John Dilks, who has resigned, will be announced on June 10. The seat is held by Mr. Michael Morris, Conservative.

Mr. Maxwell failed to make the short-list for the Kettering Labour constituency earlier this year during the search to find a candidate to succeed Sir Geoffrey de Freitas when he resigns at the next general election.

Maxwell not short-listed

By Our Own Correspondent

Mr. Robert Maxwell, the publisher, has failed to make the provisional short-list for prospective Labour candidate for Northampton South.

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Port of Tyne cargo figures

THE POST OFFICE is to invite tenders for the contract to sell space in its 40m telephone books.

The tenders will be for selling advertisements in telephone books published after the end of 1980.

The present contract with Thomson Yellow Pages will have to be renewed.

It is one of the largest advertising contracts in the country, with turnover expected to be more than £50m this year.

Thomson Yellow Pages, a division of the Thomson Organisation, has sold space in directories since 1965, introducing Yellow Pages in 1966.

The Post Office said yesterday that there was no question of being dissatisfied with Thomson's work. However, since the contract with Thomson had been renewed uncompetitively for 15 years, it was felt to be time to

test the market.

Thomson said that it recognises the Post Office's right to seek the lowest price for the job, and that it was confident that its expertise will place it in a favourable position for securing the contract once more.

• A telephone with a built-in memory was launched yesterday by Post Office Telecommunications.

It is a push-button telephone, into which the user can programme up to 10 numbers which he commonly calls. Each number corresponds to a single digit.

The new telephone will be available shortly in Glasgow and Bristol, then throughout the UK later in the year.

It will cost £5 for installation and £7 per quarter rental in addition to the standard charges.

THE SURVEY shows that the sales

of magazine publishers

for the year ending September 30, 1977, was £238m, up £1m from the previous year.

Advertising revenue was £210m, compared with £178m in the previous year.

"Consumer" magazines for the study by the survey, only 27 remaining 30 per cent. In advertising, the split is about 50-50.

Growth in sales and in advertising revenue is broadly in line with inflation. Only young women's magazines and general interest ones have shown growth each.

BOOK PUBLISHING: Magazine Publishing, available from Jordan Danquist, Jordan House, Brunswick Place, N. Y. £90.

overnment's decision to cancel Maplin, has needed to be undertaken concurrently with their remaining in use.

I regard it of paramount importance that the necessary steps are taken to avoid a repetition of last summer's conditions experienced at Heathrow in Terminals Two and Three, which on occasions resulted in passengers arriving at the airport and being subject to severe and chaotic congestion."

If Terminal Four were not provided as soon as possible it would mean "a return to similar conditions in 1980 and beyond, because sufficient alternative capacity at other London airports cannot be provided in time to meet the forecast demand."

"Since the cancellation of Maplin, Terminal Four has been central to the authority's policy for meeting South-East demand irrespective of the longer-term options that may have been available."

It is the opinion of the authority that the provision of Terminal Four at Heathrow as soon as possible is essential to the proper provision of an efficient airport system to serve the London and South-East areas and in the best interests of the UK generally."

While the inquiry into the fourth terminal at Heathrow is in progress, the authority says it will not pursue plans to develop Stansted to cope with 8m passengers a year against the present 300,000.

While the authority believes these are a long-term role for a busier Stansted, it considers that it would be wrong to embark on the necessary planning while the survey is in progress.

Mr. Payne stressed that in its evidence, the airports authority would be saying "very clearly" that we will not be able to meet the anticipated London airports passenger demand in 1985 unless Terminal Four is built.

The current modification programme to increase the capacities of existing passenger terminals at Heathrow, which has been forced on the authority by a possible second terminal at Gatwick.

THE UK aerospace industry is colder surrounding air, thus reducing turbulence and noise.

The suppressor has been designed by McDonnell Douglas after five years research. Earlier tests with scale models conducted by Rolls-Royce showed promising results leading to the decision to undertake flight tests.

In the long-term, it is hoped the device can be fitted to aero-engine jet engines to help reduce the exhaust of a jet engine which improves the mixing of the hot exhaust gas with the air of landing.

THE SURGEON OF THE BRITISH AIRWAYS IS considering expanding shuttle flights between Glasgow and London this summer, with a new early-morning flight for the benefit of businessmen seeking early connections in London.

The shuttle—a no-reservations, walk-on, walk-off service which began in January, 1975—has carried more than 2m passengers and regarded by the airline as one of its most successful innovations.

Mr. R. E. Winyard, Scottish manager, has told Glasgow airport consultancy committee that he could not be specific about the starting date for additional shuttle flights, they were under consideration. The flights are run with 146-seat Trident Three jets.

The success of the Glasgow shuttle led to the introduction of similar operations to Edinburgh and Belfast. The possibility of extending them to Dublin and to such European points as Paris, Brussels and Amsterdam is being considered.

Mr. Maxwell failed to receive any votes among the 300 applicants.

A short-list of 10 has been drawn up which will be reduced to five on June 9. The name of the successful candidate to replace Mr. John Dilks, who has resigned, will be announced on June 10. The seat is held by Mr. Michael Morris, Conservative.

Mr. Maxwell failed to make the short-list for the Kettering Labour constituency earlier this year during the search to find a candidate to succeed Sir Geoffrey de Freitas when he resigns at the next general election.

Port of Tyne cargo figures

THE POST OFFICE is to invite

tenders for the contract to sell

space in its 40m telephone books.

The tenders will be for selling

advertisements in telephone

books published after the end of

1980.

The present contract with

Thomson Yellow Pages will have to be renewed.

It is one of the largest advertising contracts in the country, with turnover expected to be more than £50m this year.

Thomson Yellow Pages, a division of the Thomson Organisation, has sold space in directories since 1965, introducing Yellow Pages in 1966.

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APRIL 1978

ACT NOW LEAVE THE COUNTRY



Every year is an export year. 1978 is no different. The Financial Times believes that there is a vital and very positive contribution that British business can make to increase exports.

Which means companies like yours getting their top salesmen to leave the country. To go out into the World markets and sell, sell, sell.

By publishing an extensive Survey on British Exports on Tuesday June 27 the Financial Times will be taking the opportunity to re-appraise the export performance of British Industry.

It will be a timely and in-depth analysis of the aims and achievements of our exporters on a wide variety of fronts (as the editorial synopsis below shows).

And it will also do an important job of promoting these achievements to a wide and influential audience both at home and abroad.

If exporting products, technology or services is essential to your company's livelihood and expansion, you must have a success story or two to tell.

Make sure you tell it loud and clear:

Consult your Financial Times representative for details of advertising space and rates or contact Clive Radford on 01-248 8000 Extension 7048.

Besides contributing to the good news about British business it could also help win you more orders.

Which is just what everyone needs to make this a year to remember.

Editorial Synopsis

Introduction A general review of Britain's export performance in the past year; our share of world trade; the impact of fluctuating currencies; the major success stories; the outlook for world trade and Britain's share in it.

The Industries This section will deal in some detail with the industries which provide the major part of the country's exports. The first article in the section will examine the composition of the major sectors. This will be followed by a series of articles examining the performance of these sectors, their share of the world markets, their main competitors, their strengths and weaknesses, and the prospects and problems which they face in the coming year. These individual sector articles will include: Mechanical engineering/Aerospace/The motor industry/Textiles and clothing/Electrical engineering/Electronics/Chemicals.

The Companies This section will examine the role of individual companies in the country's export effort. The first article in this section will examine the structure of exports in terms of size of company, indicating the importance of the hundred largest exporters. This will be followed by a series of profiles of six successful exporters of varying sizes; these profiles will discuss the way these companies manage their export sales, their attitudes towards export business and their plans for the future. This section will also include a number of shorter articles on some of the major export contracts which have been secured by British companies in the past year.

The Markets This section will analyse the geographical pattern of the country's exports, showing which areas have shown the most growth in the past year and discussing likely changes in the direction of exports. The first article in the section will be followed by a more detailed look at the main areas, noting the special trading problems which some of these territories present, the strength of overseas competition and the exporting strategies that seem most likely to succeed. There will be separate articles on the following areas: North

America/Western Europe/Eastern Europe/Middle East/Far East/Japan/Africa/Australasia/Latin America.

The Financing of Exports The role of the clearing banks. A look at how the banks deal with the financial problems of exporters, including the special problems posed by performance bonds and other difficult contract conditions. The role of the merchant banks. A look at how merchant banks assist their clients to devise financial packages which are often as important in winning the business as the quality and price of the products. The role of ECGD. A look at how ECGD has widened and improved its range of services to cope with changing conditions.

Floating currencies. How the world of floating currencies has complicated the exporter's life; the impact on pricing policies; how exporters can protect themselves against changing currency values.

The Role of Government The Department of Trade. How the Department helps exporters; the range of services and financial assistance; how exporters use these facilities. The industrial strategy. A number of Government's sector working parties have made recommendations designed to stimulate exports; are these suggestions likely to be implemented and what effect will they have?

The competition. Is it true that other countries' governments provide more support to exporters than our own?

A comparison of the service provided and the policies pursued.

Invisible Earnings The concluding section will look at the importance of invisible earnings in the country's trade performance and their growth prospects.



A FINANCIAL TIMES SURVEY

BRITISH EXPORTS-TUESDAY JUNE 27 1978

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY.
Tel: 01-248 8000. Telex 885033 FINTIM G.

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

COMPONENTS

More power from diesel engines

AT NO EXTRA cost to the customer, Petter, a Hawker Siddeley company, has engineered a 10 per cent increase in the power output of its PH1 and PH2 diesel engines. The single-cylinder PH1 has been uprated to 10.75 bhp, and the twin-cylinder PH2 to 21.5 bhp. Both are widely used in the construction industry on dumper and cement mixers, and for continuous duty applications such as power generating sets, and for water pumps, when More on 01 930 6177.

Makes it easier to project films

PROBLEMS of effective and time. A simple servo system is reliable endless-loop 16mm film incorporated on the ring-driven projection unit, has resolved turn-table. This is activated by a new loop absorber, which is fitted to the control arm round which the film is laced. Any movement of the arm operates the system to either to reduce or increase the speed, and feeds horizontally. Elf says it has a vastly improved design which incorporates unique features, yet still gives simple reliable operation.

The motor-driven turntable which feeds the film into the projector is sprocket-free, thereby minimising perforation wear. Elf's LAE2 loop absorber is designed as a free-standing turntable which enables it to be eliminated film tension. Should operate with virtually any film, it occurs excessively, an automatic protection without the need for the cut-off device shuts down the projector. No special adaptors are required. To face unit cuts out the projector if the film is first loaded on the shoulder of the film break. Because motor driven turntable which the film is resting on its side, takes up the film in a similar risk of wear to the face is minimal to that of a standard mil.

Film capacity is 1,000 feet. Roud, Trading Estate, Slough, allowing 20 minutes running. Berks.

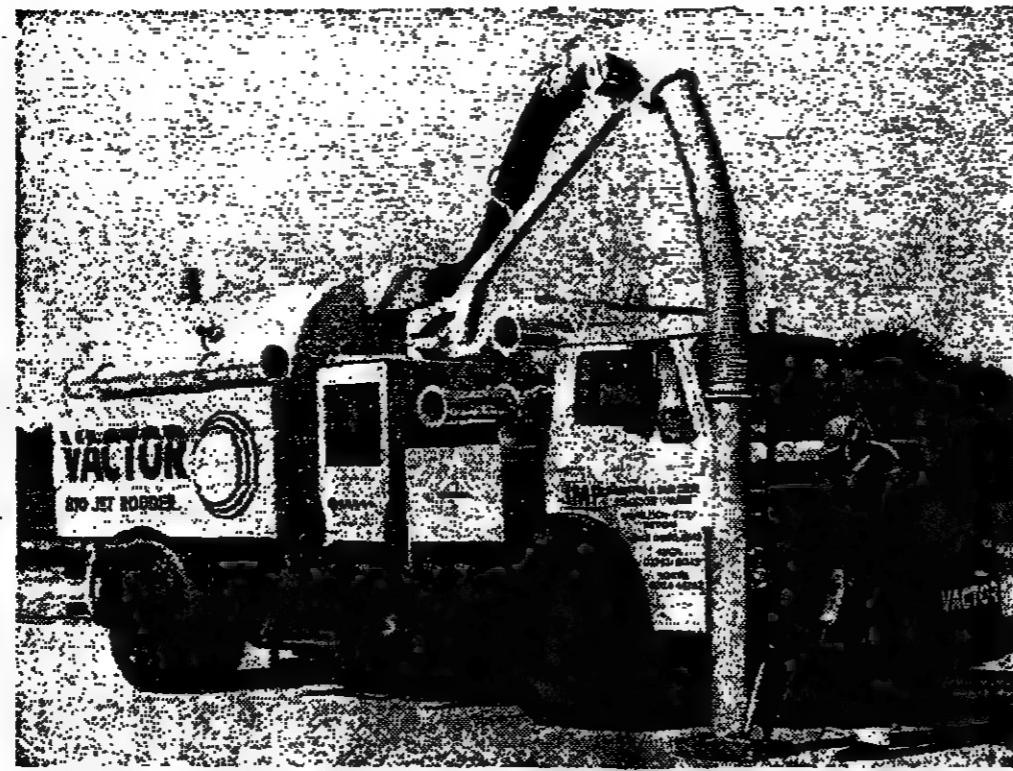
CATERING

Watching the races in comfort

THE POINT in point finals at long room—is walled with tinted glass and can be raised and lowered hydraulically. When raised 2 metres above the unit's four metre high body, guests are able to have a grandstand view. The 40 foot trailer is towed by a turbo-charged 250 horse power MAN tractor unit.

Designed and built within six months, the unit is the brain-child of a Wellingborough (Northants) company, David Earl Associates. BMW will continue outdoor entertaining at Henley Regatta, the World Drassae championship at Goodwood and will cross the channel to Le Mans for the international 24-hour race.

More on 01-580 3267, or 588 5153.



Suitable for use in industrial complexes and by local authorities this equipment, designed for cleaning pipelines and sewers, is to be used in a service operated by Industrial and Municipal Pollution (IMP) of Winkleigh, Devon (083 783 555). The equipment which is fitted on a two-axle 1.5 tonnes chassis includes an independently powered centrifugal compressor which will lift solids and liquids into its 6 cubic metre tank. Another powerful device is the high pressure jetting and rodding system claimed to eliminate the need for anyone to go below ground to investigate a blockage. Variable pressures up to 100 kg/sq cm can be provided and IMP says pipelines from 100 mm up to 1,000 mm diameter can be cleaned at rates up to 150 metres an hour. When the vehicle's tank is full the operator drains off the liquid to leave only solids and this operation can be carried out several times before the need to dump the solids arises. IMP claims that its machine eliminates the need for separate jetting equipment, gallery emptiers, skips, buckets and winches and that only one man is needed to carry out a cleaning service.

COMPUTING

Smooths the flow of trade

SITPRO—Simplification of International Trade Procedures Board

has completed a major project on standards for data used in computing applications, con-

nected with international trade.

Data standards are particularly relevant there in view of increasing demand that computers be able to prepare documentation process messages from other computer systems, including those in other countries.

SITPRO's work will remove one of the handicaps to the growth of international trade.

Nearly 200 UK organisations have contributed to the

standards work, and at the international level SITPRO has also co-operated with the United Nations and International Standard Organisation.

A significant feature of the standards is the data element

glossary, with recommended

formats and coding systems

suited for in-house use and for

the exchange of data between

computer systems. These stan-

dards cover the major inter-

national trade data requirements

for exporters, importers, carriers

agents, port authorities and

Customs and Excise.

The standards cover for all

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FINANCIAL TIMES SURVEY

Wednesday May 31 1978

Design in Industry

Britain's industrial achievements consistently suffer from the poor design of its products. In this Survey SUE CAMERON and CHRISTOPHER LORENZ analyse the reasons for this and the efforts being made to improve design techniques.

Poor record in UK

EARLIER THIS month a Parliamentary select committee on science and technology was told that both the U.S. and Japan had a "high regard" for the inventiveness of British industry. What neither country could understand was why the UK had failed to exploit ideas "which could lead the world."

It is not only in product innovation that Britain has a poor record. Design overall has proved to be the Cinderella of UK industry and this is reflected in the nation's weak performance compared with that of foreign competitors. In a paper presented to the National Economic Development Organisation last year, Lord Brown, former head of Glaciers Metal and a former Trade minister, said it was now generally accepted that too many British companies were being outpaced by their foreign rivals in product design.

"International competition in many industrial fields is steadily shifting from price comparisons to design comparisons," Lord Brown said. "In a growing number of sectors, production of volume products has ceased or is diminishing because UK companies have been out-designed by foreign competitors.

"Department of Industry figures constantly disclose a growing sophistication of design of imports as compared with home production. As far as international figures show, they show that the resources spent by foreign companies on product development often exceed by large margins those spent by equivalent British companies.

Statistics compiled by the UK and other OECD governments prove that British industry is far less willing to invest in research and development of products than her European counterparts. The figures show that in the decade between 1963 and 1973, industry-financed research and development increased in all OECD countries except the UK, in real terms.

In Britain the investment rate in this vital area simply stagnated and this meant that the buying. It is a little unfair to U.K.'s position relative to other countries declined sharply. In with any old rubbish—but only 1963 Britain was investing in research and development at about the same level as West Germany. Ten years later the U.K. rate was well below those of Germany, Japan and France, which are all major trading competitors.

In some industries the proportion of resources allocated to research and development has actually declined since the 1960s. The steepest decline has been in ferrous and non-ferrous metals, mechanical engineering, fabricated metal products and electrical and electronic engineering. The only strong upward swings have been in chemicals and shipbuilding.

It is partly—though not entirely—because of this relative decline in the U.K.'s investment in research and development that Britain's product design standards have failed to improve. In 1978 the Design Council brought out a report on engineering design education. The picture this drew of British engineering design was a bleak one.

Effort

All this is in sharp contrast to more successful trading nations such as Japan. Mr Alan Williams, Minister of State at the Department of Industry, says that on a recent visit to Japan he was impressed not

only by the high investment levels in research and development there but also by the constant, unrelenting effort the Japanese put into their product design. He found that in a number of Japanese companies well-co-ordinated design teams were working on product possibilities up to ten years ahead and on existing product developments three to five years ahead. At the same time Japanese concerns encouraged their designers and their line workers to consider ways of improving current products for the following year.

The evidence that Britain is lagging seriously behind her competitors in product design and that this, in turn, is having a dire effect on her ability to export, is overwhelming. It is so strong as to make UK industry's continuing indifference to design something of a puzzle. Yet there are a number of reasons for the present state of affairs.

British consumers, whether domestic or industrial, must take part of the blame. For years now they have shown a distinct lack of discernment in search areas.

"Research and development is regarded not only by those engaged in the occupation but also by many managements as a unique type of employment quite different from production and marketing," he said. "This leads to the assumption that while it is possible to allocate specific tasks within time targets to the latter, such an approach is not possible with research and development.

Tasks

"If, however, it is assumed that it is unreasonable to set product design tasks in terms of parameters of need and time, then there is no real possibility of product development matching the overall future strategy of the company. Such failure will tend to reinforce the idea that co-ordination of the efforts of designers with those of production and marketing departments is excessively difficult." The whole question of design management is a vital problem for British industry. All too often this is a thoroughly haphazard affair, as Lord Brown suggested. It is frequently felt that it is hard to apply management skills to

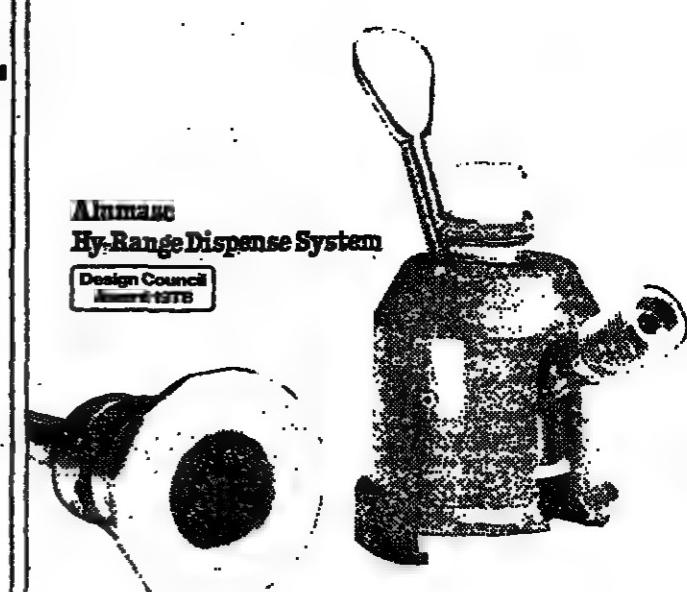
As a result, good design management tends to depend solely on the initiative and far-sightedness of a company's chief executive.

If he is interested in encouraging design and in co-ordinating the design function with those of production and marketing then the concern probably stands a good chance of being highly successful. But the figures suggest that far too many managing directors do not have the necessary vision.

Furthermore, it can be argued that in all but the smallest organisations it is unreasonable and inefficient to expect one person to take full responsibility for design management. Companies of any size should have design managers just as they have marketing and production managers. There should also be a Board member who includes design in his portfolio so that it is always considered at top level.

Design should also play a more important part in management training—at present it is often left out altogether. At the same time the education of industrial designers—those concerned primarily with a product's appearance and ease of handling—and of design engineers could also include some

Alumasc
Hy-Range Dispense System
Design Council
Award 1978



The first piece of brewery equipment ever to win a Design Council award

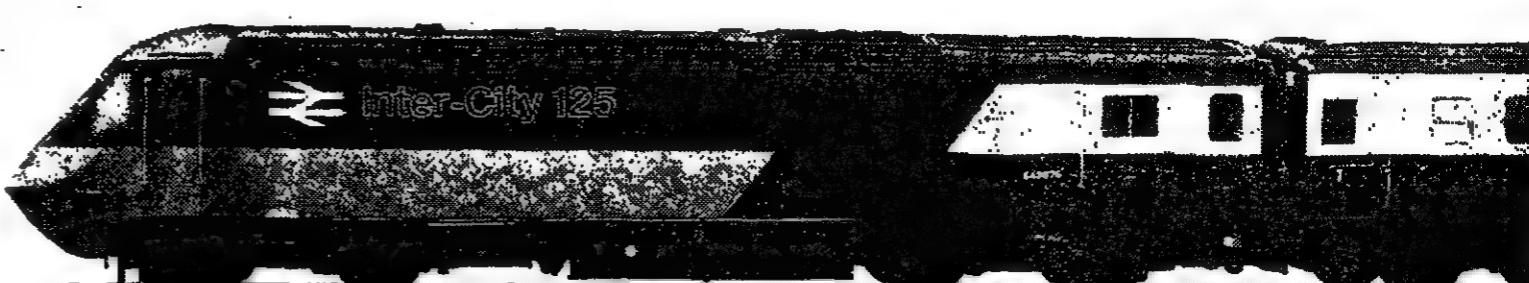
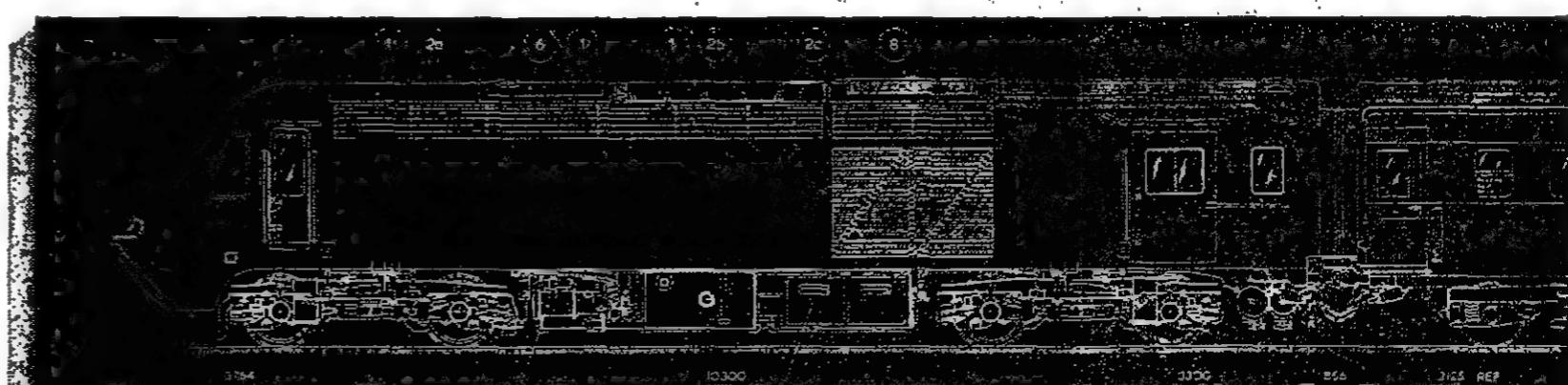
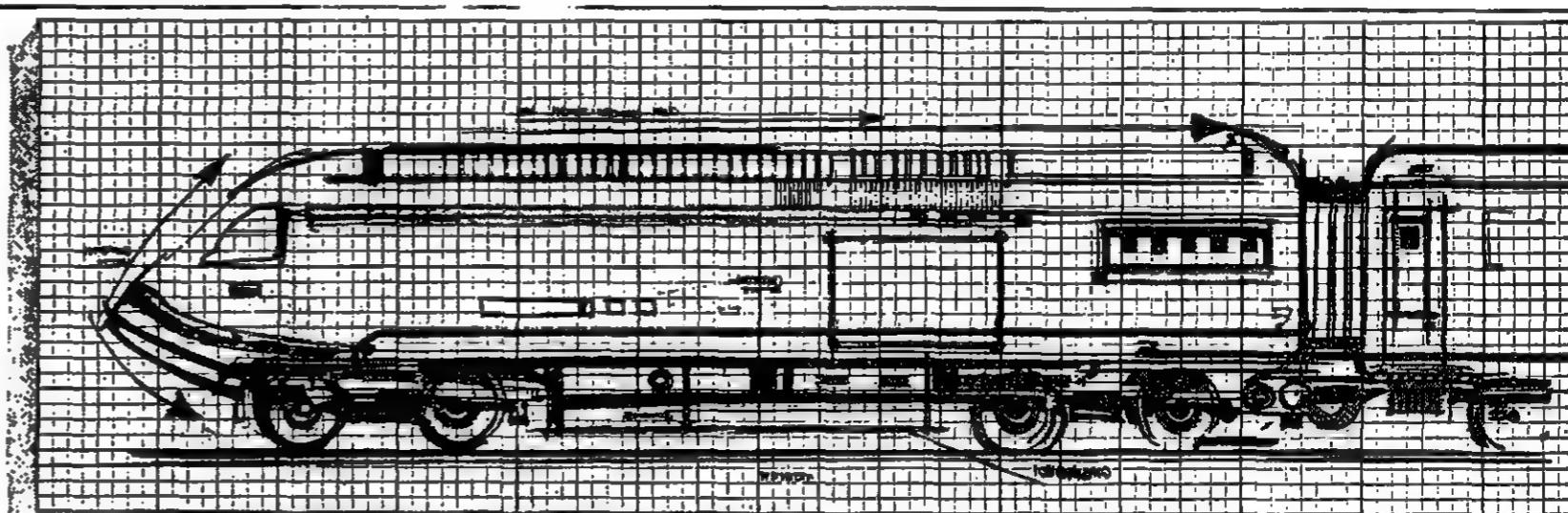
The Alumasc Hy-range system was selected by the Design Council for its innovation in design, use of materials and many practical advantages. Those features add up to some very real benefits as many people in the Brewing Industry and licensed trade have already found out. Because unlike conventional dispense head systems, Hy-range makes it possible to tap and reseal a keg ready for operation in a matter of seconds.

The Hy-range system is carefully constructed from quality components to look smart and functional yet stand up to the rough handling bar and brewery equipment get to expect.

That's why more of the country's leading breweries are getting converted to Hy-range every day.

Write or phone for further information:
Alumasc Ltd., Burton Latimer, Kettering, Northants NN12 5JP.
Tel. Burton Latimer 21217 Telex: 54688.

Alumasc
A MEMBER OF THE GOLD FIELDS GROUP



Design Council Award 1978

Presented for the Inter-City 125 High Speed Train.

If you want to know the reasons why the Design Council gave us an award this year, just catch the Inter-City 125 between London, Bristol and South Wales or London, the Northeast and Edinburgh.

British Rail
The backbone of the nation.

We knew we were on the right track.

Why innovation is crucial

"Britain's design expertise must be co-ordinated with the design in British industry. The and, of course, its ergonomics and appearance. Trends have been dissected and discussed by economists and politicians alike, and all sorts of other consequences drawn, but somehow design has seldom rated a mention—let alone a thought."

Last year semi-academic respectability was added to this line of argument, for British engineering as a whole, in a study by the National Economic Development Office. It concluded that "the UK tends to turn out products of lower unit value than Germany or France" and that "the improvement in price competitiveness resulting from devaluation by itself does nothing to reverse this trend. To tackle this problem requires separate action, which is what the industrial strategy is about."

First, the continued success of German and Swiss exports despite an almost incessant revaluation of the two currencies against all their foreign competitors—and consequent complaints from German and Swiss industrialists that their export markets were about to be ruined. After a decade of "crying wolf" many Germans, in particular, claim still to be foisted by the reasons for their continued success.

The reasons all fall into the category of what economists call "non-prize competition." Keeping to delivery dates is one of them—a message that has now been drummed into the consciousness of every British businessman.

Of at least equal, and probably much greater importance—particularly if experience in the textile machining sector proves generally applicable; see the special article later in this survey—is everything that goes under the heading of "design": the product's cost-effectiveness; its reliability; its suitability for the job and the market at which it is aimed; its marketing back-up; its ease of maintenance; etc. Add to this the third factor,

CONTINUED ON NEXT PAGE

Analysing failure...

MOST COMPANIES are all too these firms produced excellent experience in textile machinery ready to forget their design failures—usually because the well manufactured—often better managers concerned have no than were our own machines—wishes to prolong the agony or but the trouble with it was draw even more attention to that it had changed little since the loss of face they will have the 1930s." Dr. Rothwell commented: "Clearly, the lack of competitiveness of these firms, which resulted in their eventual demise, was primarily a consequence of their inability and/or unwillingness to innovate."

It is for this reason, rather than because it is a particularly unsuccessful industry—the truth is the reverse—that the British textile machinery sector offers an illuminating case study of the causes of success and failure in product design.

Not only have a dozen companies in the field allowed themselves to be investigated by independent researchers, but one of the industry's leaders, Stone-Platt, recently bared its soul to the world, and gave a step-by-step account of how it managed to design complex machine which was both better and cheaper than its predecessor. Its story provides an unusually searching insight into the management of design in a complex manufacturing industry.

The sector's suitability as a design "case study" is further enhanced by the existence of a survey of the reasons why nearly 100 UK textile companies bought foreign machinery over a ten-year period; in those cases where UK machinery was available, two-thirds of the reasons for "buying foreign" related to the performance or "quality" of the machine—in other words, to its design—rather than to such matters as price or delivery date.

There is no doubt whatever about the importance of good product design to the success of companies in the textile machinery business. The author of an investigation into the reasons for success or failure in the industry, Dr. Roy Rothwell, argues that it is those firms which have been "technically progressive" which have survived and prospered during the post-war years.

In a recent article in the journal Management Decisions, Dr. Rothwell quoted the chief executive of a highly progressive UK company, who had been involved in winding up the dealings of five former competitors as the explanation). The new team had no previous experience in textile machinery over a ten-year period; in those cases where UK machinery was available, two-thirds of the reasons for "buying foreign" related to the performance or "quality" of the machine—in other words, to its design—rather than to such matters as price or delivery date.

• "Insufficient technical resources allocated to the project. Secretive inventor. Potential market too small for commercial viability."

• "Lack of R and D resources. Inadequate distribution and after-sales servicing facilities. Unreliable operation in the mill."

• "Ignored changing market requirements. Impractical design resulting in unreliable operation in the mill."

The third example is particularly pertinent for general managers. Dr. Rothwell's explanation of what lay behind "technical development" department was the blunt "reasons for failure" of the department was transposed into the "applications engineering" department. It was concerned more or less exclusively with product improvement, with no significant developments being undertaken, and no long-term research performed.

As a result, the advent of open-ended spinning caught the company without the necessary machine was unnecessary, the technical resources to develop design was to over-close its own system.

In complete contrast, Platt International in the UK maintained a strong R and D capability. Platt's technical work thoroughly unsatisfactory piece of product design, with a series of different managers at different levels having a hand in the disaster.

Perhaps the most damning of all Dr. Rothwell's statements is that a number of the failures he studied "were developed in almost complete isolation from the user." At a conference earlier this month he added insult injury by saying that some companies had addressed no questions at all to the market, while others had taken no notice of the response to the inquiries which they themselves had made.

"Interaction with customers" is only one of Dr. Rothwell's 28 categories of problem area within the overall innovation process; the others range from control of R and D, through after-sales servicing and operator training, to more general policy questions such as product specialisation and pricing policy.

Getting to grips with one of the most contentious questions about technical change, the relative importance of radical and incremental (or step-by-step) innovation, Dr. Rothwell argues that, while the short-term prosperity of textile machinery companies can often be assured through "product improvement," in most areas more radical innovation has been necessary to ensure companies' long-term survival: radical innovations would often be followed by a long series of dependent improvements in the product.

Illustrating his thesis, Dr. Rothwell cites the cases of Platt International in the UK (part of the Stone-Platt group) and Saco-Lowell in the U.S. From about 1960 onwards, for various reasons, Saco-Lowell's management of what lay behind "technical development" was transposed into the "applications engineering" department. It was concerned more or less exclusively with product improvement, with no significant developments being undertaken, and no long-term research performed.

Stone-Platt also discovered that the jigs used to hold components during manufacture

were more carefully thought out in the U.S. to make the handling of components faster and easier. On a more technical level, the composition of the metal used in Saco-Lowell's cast components was found to allow substantially faster feeds and speeds in the machining process.

Other lessons learned from the relative efficiency of Saco-Lowell—and which Stone-Platt has resolved to improve in the British company—include better management control systems, including tighter cost control on the shop floor; a more efficient wages payment system; and the organisation of work so that it requires fewer people.

"One of the first things we had to do was to re-educate the design department," says Mr. Smalley—a point borne out earlier this month by one of Platt Saco Lowell's top designers, Mr. R. Shaughnessy, in a speech to a British Institute of Management conference on the management of product design and innovation.

Itemising the way cost savings and better design had been combined in one sub-assembly after another, Mr. Shaughnessy told how the application of "value engineering" techniques had enabled the British end of his company to reduce the cost of its latest design by 27 per cent, compared with its predecessor, "bringing us into line with our American performance."

The direct labour requirement for similar machines varied widely between the two countries. In one case the U.S. requirement was 70 per cent of the British, in another only 48 per cent. The conclusion was that years of operating in a high-income economy had forced the U.S. management to lay great stress on economic design.

Mr. Edward Smalley, Stone-Platt's managing director, argues that the "tendency in Britain is to design something and then hand the design to the production side, and let them make it. In the U.S. something is designed, and then costed, and then redesigned to lower the cost, and this might be done several times before a design is finally adopted."

"In Britain we usually had cast components and then machined them. In America they prefer to fabricate—to stamp and to roll metal—and to avoid machining if they possibly can."

Stone-Platt also discovered

that the jigs used to hold components during manufacture

were more carefully thought out in the U.S. to make the handling of components faster and easier. On a more technical level, the composition of the metal used in Saco-Lowell's cast components was found to allow substantially faster feeds and speeds in the machining process.

THERE IS little doubt, either at home or abroad, that British manufacturing concerns have manufacturing process itself as far as design is concerned. Yet it is clear that the will to do so. Proof of this lies in the achievements of those UK companies which have, with designs that are going to prove too expensive for the market because of high production costs.

"Designers must have a thorough knowledge of the well. It has been said that design is more than "just a useful aid to commercial success" as far as the marketing of products is concerned. Yet it is clear that the will to do so. Proof of this lies in the achievements of those UK companies which have, with designs that are going to prove too expensive for the market because of high production costs.

"It would be equally ridiculous to start manufacturing something that nobody wanted to buy and this is where the marketing people are important. In our 40 companies, the design, marketing and manufacturing departments work together at every stage while the managing director of each concern acts as referee when it is necessary."

Another, much smaller, design award winning concern is Grant Instruments of Cambridge. This company manufactures laboratory equipment in the field of precise temperature control and employs under 100 people. It exports about 40 per cent of its production and last year its annual sales were running at about £0.9m.

Awareness

"We do not distinguish design as being a separate activity," Grant says. "The nearest approach to a design activity is the directors' efforts to cultivate design awareness and a sense of design responsibility throughout the company. It is therefore impossible to list particular activities in which design policy makes a contribution.

Its general policy is to market products of the highest possible quality, to provide the most efficient service and to maintain these standards by continuous research and experimentation." In order to achieve these aims, Chubb tries to relate each aspect of the total design of a product to the user, to the environment in which it will be used and seen and to the market in which it will be sold. The group retains a professional design consultant who is available to give advice and help to Chubb companies throughout the world.

The group's design policy was until recently administered by Mr. Peter Windeler. Mr. Windeler is insistent that product design must not be confined with the cosmetics of a marketing operation—the packaging and general aesthetics—especially in a general engineering concern like Chubb.

"Good design should rightly refer to such things as product performance and pricing," Mr. Windeler says. "And, good design management has to mean that the marketing, manufacturing and design sections of a company all work together on the development of a new product idea or on suggested modifications for an existing moulding tool. He adds that

design awareness in all aspects

is exported.

The actual process of designing a product successfully obviously calls for skill and flair on the part of a design engineer or an industrial designer and this is something for which companies cannot plan in the conventional, managerial sense. It depends on shrewd employment policy and the ability to spot talent, either inside or outside the organisation. Both Grant Instruments and Chubb, for example, rely on outside design consultants and it has to be remembered that although many design consultants deal with industrial design there are a number that work in the design engineering field.

What all three of these successful companies have done is to give high priority to their design and to ensure that this design and to ensure that this design consciousness permeates throughout their organisations. One aspect of this design consciousness shows itself in the fact that all three concerns have discovered a way to efficiently manage their product design.

Perhaps the main lesson that other companies can learn from these three case histories is that good product design, which seems to be strongly correlated to commercial success, relies on the attitude of mind of top management.

S.C.

Innovation

CONTINUED FROM PREVIOUS PAGE

The recent slowdown in world growth and trade, and every thinking member of British industry and government should conclude, with Mr. Varley, that we should put more resources into knowledge-intensive industries which manufacture products of higher added value; we must move up-market and provide high-quality goods of superior design and specification.

This is exactly what the Germans, Swedes, Swiss, Japanese and others have been doing for years, and will be more conducive to the long-term view which is necessary if a company is to indulge in practising ever more in the future. For Britain, the trick will be at least to match their efforts. Otherwise, everyone in the country will suffer: individuals (as both workers and consumers, not to speak of taxpayers supporting "lame duck" industries), together with the companies they work for, and the economic wealth of the country as a whole.

If most of these lessons are so obvious, why were they not learned years ago? To answer this is to provide some of the clues to the sort of cure we should now be administering to ourselves.

The answer contains at least half a dozen elements, each warranting a study itself:

1—Britain's imperial background made it reluctant, even into the 1970s, to face the need to be competitive on the world market.

2—To be involved with manufactured products, and engineering in particular, carries a low status in British society, even in the nation's boardrooms. This is a result of our imperial and class-conscious background, and our educational system.

3—The term "design" is still generally understood to concern a product's external aesthetics. This is partly the fault of the design world itself, where the accepted sense of "product design" seems to be limited to the shape and outward appearance of craft-based consumer products.

4—Britain's system of industrial financing imposes a short-term, low-risk, view of top management which is compounded by managers' own social values (point 2). Industry's long-term capital consists largely of shares, on which ever-increasing annual dividends are expected to be paid, and

nevertheless complex) broad profits at the expense of other industrialised countries. In the words of one of the leading researchers in this field, Keith Pavitt of Sussex University's Science Policy Research Unit.

This has come on top of its chronic under-investment in skills and technology over the whole of the 20th century, he argues, quoting a mass of international patent statistics which show a dramatic decline in Britain's share of new patents.

5—Against this background, the failure of several inadequately-managed attempts at prestige projects in the 1960s and 1970s has created an unjustifiably "bad risk" image for innovation, in both industry and the City.

6—Falling profitability (thanks in part to Government policies), and the unpredictable rates of inflation over the last few years, have increased top management's reluctance to invest in the more obviously risky of its various investment options — namely product innovation.

As a result of all this, the competitive state of most of British industry is weak, in even some cases parous.

One of the most depressing yardsticks is our rate of innovation, as measured by the number of patents filed and by industry's expenditure on research and development.

It is true that this gives only a partial picture, since it does not (and cannot) distinguish between R and D which produces new products, and that which produces improvements to existing products; many of our competitors' design successes have been achieved by this second route.

Nevertheless, since most companies would classify expenditure on, say, a new drive for an electric motor as "development," the national R and D statistics can be taken as providing some sort of measure of both types of innovation: continuous (largely product improvement), and discontinuous, or radical (new products).

An analysis of official international statistics shows that there has been a "precipitous decline" in the UK's rate of in-

C.L.

duction over the last decade, com-

pared with that of other in-

done, to sort out this coh-

drum?

Reductions in taxation and bureaucracy doubtless have a part to play, but they would not remove the basic hurdles to more innovation and better design in British industry: the low status of products, and the people who work with them;

and the reluctance of managers to take on behalf of their companies, the financial risks which are implicit in designing any new product.

In this desperate situation, government incentives are clearly needed. Two major policy reviews are nearing their conclusion: the Corfield Committee under NEDC auspices, and the Department of Industry's own internal study. The very least one should hope for is a battery of new risk-sharing incentives for industry.

If industry is to make the best of any extra government support, many companies will have to clarify their lines of responsibility for the management of product development and design. Identifying the "R and D" function, from top to bottom of the organisation, and relating it effectively to research, marketing and manufacture, will have to be one of the key preoccupations of British management over the next few years, if we are to pull the fat out of the fire.

C.L.

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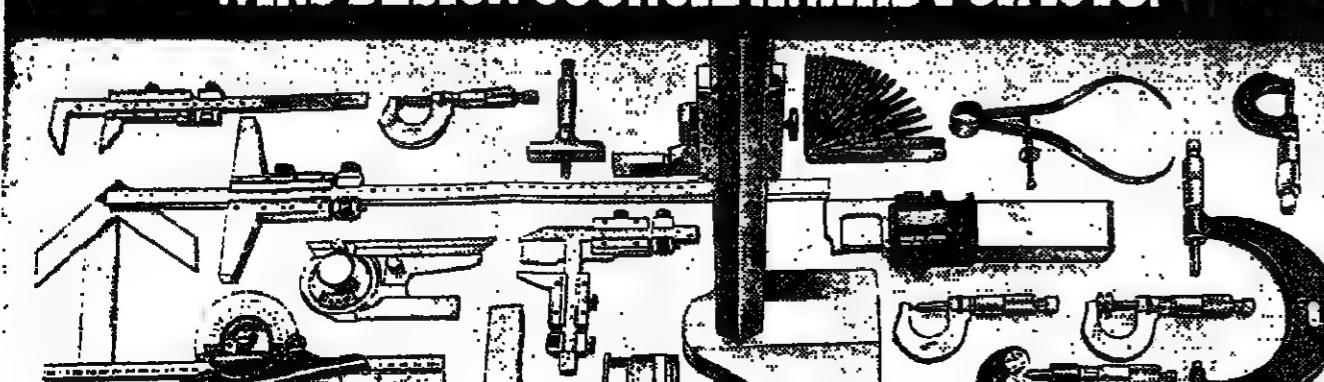
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Design Council Award 1978

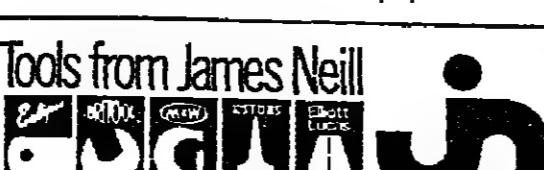
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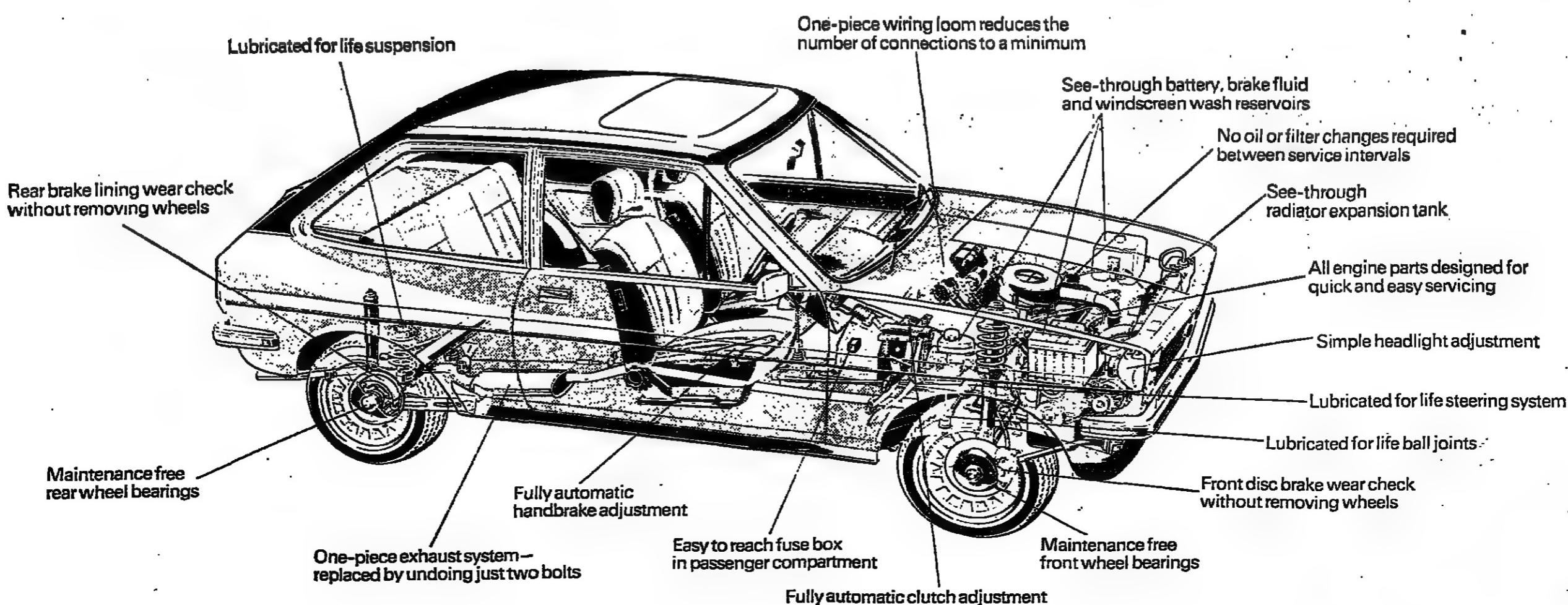
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Design Council Citation

“The Ford Fiesta was given a Design Council Award because the design embraced, as a matter of policy, a detailed and calculated attempt to reduce the maintenance and repair costs of the small family car. For the first time a design team has put cost of ownership and ease of maintenance high on its list of priorities instead of much lower as has so often been the case in the past two decades or more. This “ab initio” approach has set the pace amongst competitive manufacturers both

in the UK and abroad. Indeed, evidence of the past year has indicated that other manufacturers are following the example. Furthermore, the judging panel could not find any characteristics of the complete “package” which did not meet the overall criteria necessary for a Design Council Award. The judges considered the design philosophy of the Ford Fiesta to be a significant and praiseworthy contribution towards the requirements of contemporary car manufacture and ownership.**”**

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FORD FIESTA



DESIGN IN INDUSTRY IV

Providing an incentive

DESIGN AWARDS are meant to encourage good design but they have often been argued that it prove product design in five expertise which lists research different ways. It provides organisations, specialist companies and manufacturers; it publishes in-technics, design consultancies formation on design; it publishes and individuals. The Council censes outstanding achievements claims that by matching the in British design, through the right technology, or skill to a presentation of awards and problem—through the use of the through its own design index; register—it has helped to save it encourages improvements in many companies valuable time the training of designers and it and money which would otherwise to make schoolchildren more interested in design.

Research carried out into winners of Design Council awards suggests that this argument is nothing more than a somewhat spiteful myth. For it was found that award winning products sell faster than others in a company's range and the awards themselves help industrial concerns to sell abroad and to sell to new customers. Overall, the winning of a Design Council award has a good effect on staff, on customers and on foreign buyers.

These research findings are a hopeful sign when it comes to considering how better design can be stimulated in the UK. At present the body chiefly responsible for promoting higher standards in this field is the Design Council which approaches its Herculean task from a number of different angles.

The Council, which is sponsored by the Department of

The advisers can call on the craft-based consumer products

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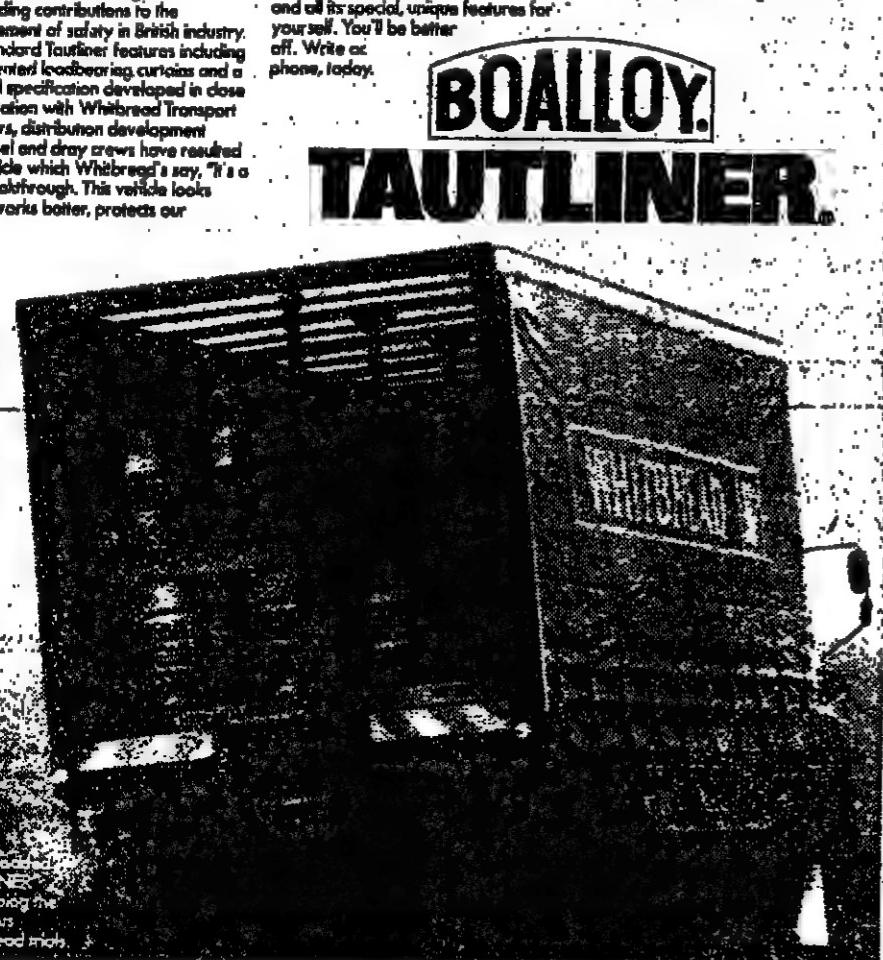
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Design Council Award

The Management Page

EDITED BY CHRISTOPHER LORENZ

BABCOCK AND WILCOX, one umbrella. This decision of the largest engineering resulted from a study into how groups in the country, has just the company should develop the acknowledged the extent of its contracting side. The study with a major change in cor from the review of the main corporate structure and management, noted that the effect will be in tract business was moving derivative responsibility and to strongly into larger 'turnkey' clear the decks for possible projects. So it seemed logical to Babcock to put all the contracts under one roof.

Since the beginning of the contracting companies, except of seventies the company has ex course for boilermaking, expanded rapidly, especially in one management, thus strengthening America, with the purchase in ening its ability to offer a complete package.

Chains and Cable Company. These changes would also make it possible for the board to rectify what it considered was the slightly anomalous position of Babcock and Wilcox itself. This was something of a hybrid, being partly a holding company, while partly trading in the boiler and construction equipment businesses.

The new structure, which came into effect two months ago, means that Babcock and Wilcox's days as a trading company are ended. Its new role can be described as a publicly quoted holding company with four UK subsidiaries—themselves each owning a number of individual operating companies—and two overseas investment arms.

Each of the UK subsidiary companies will have its own includes all UK contracting, export and associated overseas activities. In addition the management wanted to put all the contracting companies under one managing director of Babcock

and Wilcox. These new entities are basically the old "operating group" with their assets and liabilities made over to them; they also now hold the shares of the individual operating companies.

But the reorganisation has been without its losses. Mr. G. E. Darwin, who was managing director of the "general engineering group," and had been in the company 20 years, left as a result of it, as the chairman reported to last Friday's annual general meeting.

The four new operating companies are:

• Babcock and Wilcox (Operations), which will hold shares in the merged boiler-making operation.

• Babcock Contractors, which called the international group, as

the head office, in a quiet

Electrical Products, which includes the old "electrical group," as well as parts from the "general engineering group".

• Babcock Construction

Equipment, which includes the remainder of the old general engineering group, together with the construction equipment group.

• Babcock International

Investments will perform the function of what used to be

the international group, as

the head office wing for

the company further."

It is the head office which will probably feel the greatest impact of the restructuring. As Tom Carlile puts it: "The problem with the growth of the group has been that there has been much more work coming through head office" and he adds that with an easier load they will be able to "develop the company further."

On the international side, the corporate structure remains largely unaltered by the reorganisation. Babcock International Inc. holds the shares of ACCO, and the companies other investments in the U.S. and Canada.

Babcock has not restructured its other overseas investments, although Babcock International Investments will perform the function of what used to be

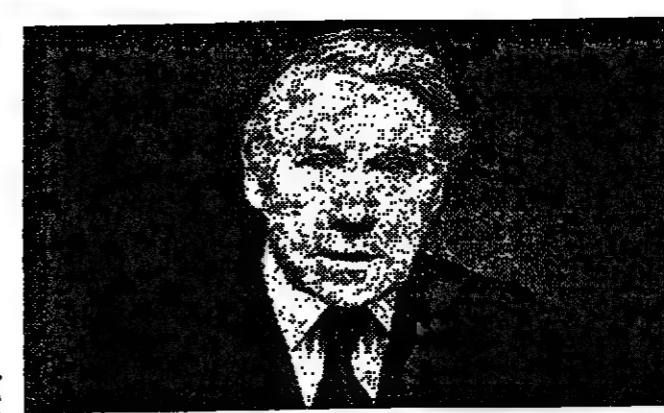
the international group, as

the head office wing for

the company further."

Indeed, one way of viewing Babcock's restructuring is that it is clearing the decks for a further purchase. It is no secret that the company has a continuing policy of growth through acquisition.

John King offers a wry in-

Terry Kirk
Mr. John King, chairman of Babcock and Wilcox

BUSINESS PROBLEMS BY OUR LEGAL STAFF

An issue to the shareholder

I am the holder of 2,500 shares in a company whose authorised share capital is 10,000 shares of which 5,000 have been issued. The holder of the remaining 2,500 shares has now lost interest in the company and has resigned his directorship. The company needs additional capital and I would like to issue the balance of shares to myself. Am I legally entitled to do this? Unless there is something unusual about the articles there is no reason why the remaining unissued shares should not be issued. It is a moot point as to how far an issue made to one shareholder only may be impeached by other shareholders; but to avoid this risk you should offer the shares on identical terms to all shareholders. If, for instance, they are offered at par to the other shareholder he is unlikely to want to subscribe for them.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Jason Crisp

WHY DO employees change employers an automatic right to a refund of the contributions he has paid. This option is almost always exercised, even though it usually means forfeiting any right to benefits secured by the employer's contributions.

The Inland Revenue is in principle opposed to an employee receiving both cash and a preserved pension (however diluted it may be).

Employers are naturally quite content for employees to take the cash—it helps keep pension costs down.

Square one

But when a refund is taken, the employee has to start from square one in his new employment in building up a greater pension entitlement than the State scheme offers. Since pensions are based on the number of years of service, this means a lower pension at the end of the day. Only a really aggressive employee can bargain with the previous employer for an accelerated pensions service with the previous build-up as a condition for joining the new one?

Most schemes give the Over the past decade, there



EMPLOYEE BENEFITS

have been three important pieces of legislation designed to ensure the maintenance of pension rights, by compulsorily preserving pensions and removing the option to a refund. Like all pensions, legislation, this has resulted in a confused situation.

First came the Finance Act, 1970, in which a section stopped refunds to employees whose pensionable salaries were more than £25,000 a year. This level has never been revised or index-linked, and so many employees are now affected by its provisions.

Then came the Social Security Act, 1973, which gave an employee the automatic right to have his pensions preserved

Pension scheme pitfalls

THE ADVANTAGES OF STAYING PUT

STAYING WITH THE SAME COMPANY

Expected salary at 65 = £10,000
Years of service to retirement = 40
Pension = 40/60ths of £10,000 = £12,000

MOVING TO A NEW JOB

PENSION FROM COMPANY A:
Salary on leaving £9,000
Years of service at time of leaving = 20
Deferred pension at 65 = 20/60ths of £9,000 = £3,000

PENSION FROM COMPANY B:
Expected salary at 65 = £21,000
Years of service to retirement = 20
Pension = 20/60ths of £21,000 = £7,000
Total pension = £3,000 + £7,000 = £10,000

when he changes jobs, providing he is aged at least 26 and pension, based on years of service, has at least five years' service with the pension scheme at the time of leaving. These rights only relate to years of service and the employee's salary company pension schemes for

vice since April 1975, when its provisions came into force, so automatic preservation will apply from 1980. If an employee does not claim a refund then all years of service are preserved in pension rights, but this does not happen often.

Finally, the Social Security Pensions Act, 1975, which implemented the new State pension scheme, ensures that an employee will have his equivalent State pension maintained. If he takes a refund, then there will be a deduction for his portion of the Contribution Equivalent Premium which has been paid to the State scheme.

These legislative requirements are somewhat conflicting.

So the Superannuation Funds

Office of the Inland Revenue,

responsible for approving

the pension scheme at the level at the time of leaving. The tax purposes, has drawn up

Consider an employee who

sets out when refunds are 20 years and is due to retire in 20 years at 65. He is considering changing to company B because of better employment prospects. Both companies have anyone whose pensionable salary is more than £5,000 a year is not entitled to a refund; or anyone with more than five years' service in a pension scheme is not entitled to a refund.

Refund

Under the first option an employee can take a refund, irrespective of his length of service. Under the second he can take a refund irrespective of salary. The choice is the employer's, and it has to be incorporated in the rules of his scheme. The position after 1980 is that the provisions of the 1973 Act will dominate, and that the situation will be even more complex.

Even with this legislation, an employee who changes jobs still loses out, compared with his colleague who remains.

Consider an employee who has been with company A for

Eric Short

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National Commercial Bank, Tripoli
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The National Commercial Bank, Jeddah
Bank of Sudan
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SUMMARY OF THE CONSOLIDATED BALANCE SHEET OF THE EUROPEAN ARAB BANK GROUP AS AT 31st DECEMBER 1977 IN THOUSANDS OF US \$

	USS 1977	USS 1976
ASSETS		
Banks		
At sight and up to one month		
Exceeding one month		
Advances		
202,871	183,164	
393,763	292,473	
91,247	48,191	
Discounted bills	687,881	523,828
Debtors for acceptance	27,448	7,573
Loans and Debtors	1,644	2,644
Up to one year		
Over one year		
8,898	6,497	
163,193	75,428	
Securities	172,031	81,925
Furniture and Equipment	15,559	6,571
Other assets	61	64
Total	10,769	8,705
	915,393	631,310
LIABILITIES		
Banks deposits		
At sight and up to one month		
Over one month		
229,385	198,428	
592,350	338,458	
Creditors and other deposits	821,735	536,886
Acceptances	17,130	37,828
Other liabilities	1,644	2,644
Capital	19,626	8,091
(subscribed capital)		
(Lux. F 2 billion)		
(\$60,150,376)		
Paid up capital		
Reserves		
48,121	38,835	
2,546	2,900	
Profit brought forward	50,667	41,735
Profit for the year	1,346	701
Retained profit	3,245	3,425
	4,591	4,126
	815,393	631,310
Per contra accounts		
Liabilities of banks and customers for the guarantees issued and confirmed, documentary credits		
	1977	1976
152,368	184,671	
Per contra accounts		
Commitments on guarantees issued		
Commitments on documentary credits		
	1977	1976
55,220	65,633	
97,148	119,038	
152,368	184,671	

Capital of the Group: F. Lux. 2 billion (approximately US\$ 60 million)

The nonsense of Nationwide

by CHRIS DUNKLEY

Writing about BBC1's early evening current affairs magazine *Nationwide* is just like writing about programmes on Ireland, Shakespeare or abortion: it always results in irate letters. There is an important distinction, however. Whereas Ireland, Shakespeare and abortion come from the public, when you write about *Nationwide* they come from the producers.

It has been happening for years: critics take the programme to task for its triviality (and at one time for its mechanical ineptitude) and ridicule its choice of subjects, or the style and habits of its presenters, whereas upon one of the producers in high and righteous dudgeon—in his own words, of course—that whatever small group of smoot critics may be ordinary viewers want a bit of relaxation now and then and can't be worrying about Third World starvation and the neutron bomb all the time, and whatever the critics may think this approach is obviously popular because millions watch *Nationwide* so nably.

It is a response which ought not to be dismissed out of hand, although it should be said that any half-way acceptable programme transmitted at 5.55 on BBC1 is likely to get a sizeable audience. However last week's special series of *Nationwide* in Europe promising "a week of programmes which compare life in Britain with that of our Common Market partners" seemed to offer a good opportunity for re-evaluation—and with luck, scope for a little praise.

And so there was, on Tuesday for instance, France, Booth presented "The Story of Britain" and one in Greek, and although this notion of comparing industrial products and the time taken to make them is one that has been used by *World in Action*, *The Money Programme*, *Enterprise*, *Money Go Round*, *Men Atree*, and so on, it is still a good idea and one which fulfilled that promise to make comparisons. Furthermore, the conclusion—that Britain's slower production resulted from inferior maintenance methods—was unexpected and interesting.

It was, however, just about the only serious item in the entire week which did live up to that promise. There were occasional currency translations ("this

Elgar at Tewkesbury

by DIANA McVEAGH

The Tewkesbury Elgar Festival, running from May 21 to June 4, and held mainly in the Abbey, is a new event. It looks back to the first such Festival under Richter at Covent Garden in 1804—necessarily an incomplete survey—and to the London celebrations of 1849 and 1857. It has this distinction: Tewkesbury is in Clear country, and a town he often evoked in the *Philomusica* of Glances.

Formerly have now given all the major works several times. How prepared they were was shown when James Walker, the music director and bass soloist, woke voiceless and coughing on the day he was to sing Jesus and St Peter, and his roles were taken with no ado by understudies.

Jesus and St Peter on one day: readers will have experienced a considerable shock. For the outstanding event of this Festival was the performance on one day of *The Apostles* and *The Kingdom*. This was something Elgar wanted. He confided his wish to, among other people, Herbert Sumson of Gloucester, a father figure to the Festival's players and singers, and teacher of its conductor James Cowley. Elgar never attained his wish, and so far as I know this was the first time the two, thematically linked oratorios have been given with only a couple of hours between them, though recently they have twice been done on consecutive days at Haddo House near Aberdeen.

It has generally been thought that Elgar intended to compose a third oratorio. In a lecture at Tewkesbury, Jerrold Northrop Moore suggested that the two Elgar's Bayreuth.

Round House

Big Sin City

by MICHAEL COVENY

One day someone will initiate an award for the Worst British Musical of the Year and then shows like *Big Sin City* will have arrived. While it does not quite make *Fire Angel* look like *Oklahoma!*, it is not far off doing so. The sin city in question is a place of coloured lights, feathered, indeterminate, in the wake of TV light entertainment where a hapless pop singer treks through a not very nasty underworld in search of his beloved Dolores. When he finds her he is not even gentlemen enough to share the microphone, with the result that old Dolores dies, quite literally, speechless, as a rival hoodlum sticks a knife in her belly.

The pop singer is befriended by Jack Wild as Sifc in a three-piece suit, a character modelled on the Devil in *Barry's Oliver!* in which, of course, Mr. Wild made his name. The musical-spotting game does not end there. Sin city is populated by two rival gangs in a faint acknowledgement of *West Side Story* and a pasty-faced Disco Kid is an echo of the emcee in *Cabaret*. Having gone too far, the script bows in a future of the *Fox* in TV's *Happy Days*, Mac West, Starsky and Hutch, Elvis Presley and the punk rockers. No human life is there.

Mr. Wild squeaks away like an upstart Archie Andrews, vainly trying to control our wandering attention, while a rock band perches on high thuds tediously away at a score bereft of charm, talent or melody. The whole sorry affair, created by a fraternal trio of Bill, Leo and John Heather, is a dismal tribute to the inevitable face of British showbiz where the Eurovision Song Contest reigns supreme and everyone jives away as though auditioning for the part of Lionel Blair.



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not convinced that it is a good one (better, certainly, than Su Pollard's of *Mae West*), but at least he comes across. And that, in a contemporary British musicalical, is something.

For trial, it is revealed that the girl is of legal age to marry and she scots off to the prison to slope down more, and for good, with the cheerful rapist.

Beyond that there is little to report, although I daresay a minority audience might find something to enjoy in the primitively arch quality of the performance.

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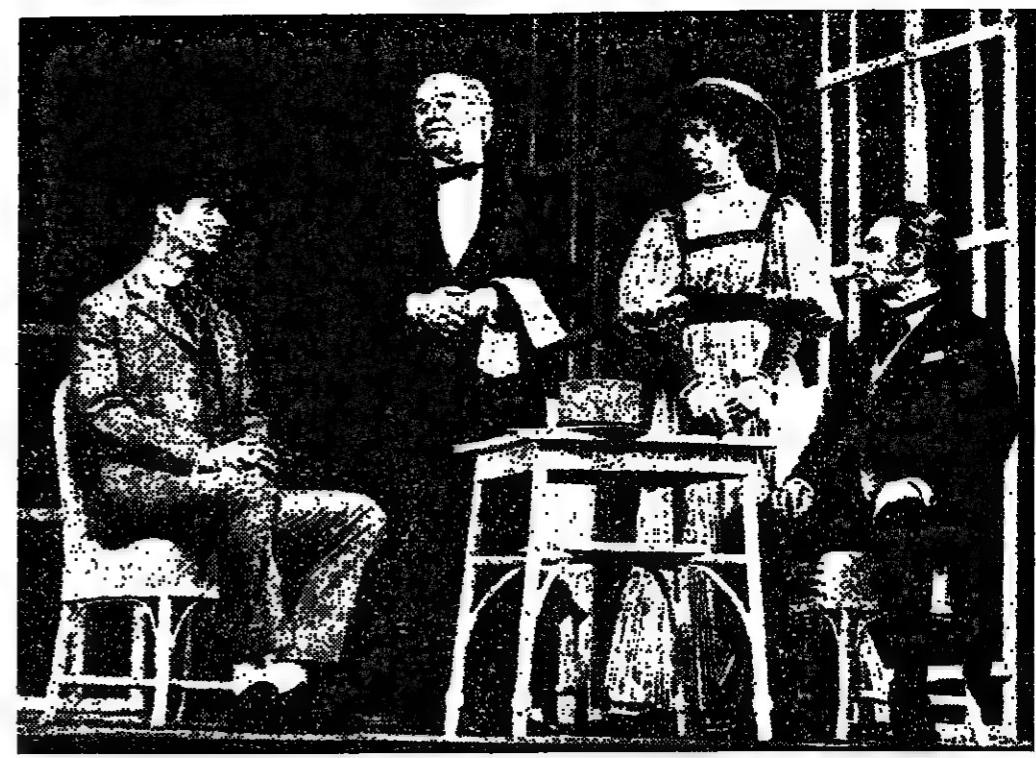
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Malvern Festival

You Never Can Tell

by B. A. YOUNG



Stephen Brennan, Cyril Cusack, Ingrid Craigie and Desmond Perry

Leonard Bart

Shaw's romantic farce is treated by the Abbey Theatre Company with gossamer lightness. Wendy Shea, the designer, has scrapped the author's descriptions of the sets and enclosed the stage with a lattice surround like a wall from a Meccano Taj Mahal. Interior scenes are backed by a black drop, exteriors—the Marine Hotel terrace, the off-stage view of the ballroom—by pretty coloured inventions. Within this enclosure the necessary furniture is placed in purely representational arrangement.

The offensiveness, mentioned above, occurs on the frequent occasions when an interviewer cuts his subject dead (all too often immediately after asking him a question) with an urgent phrase such as "I must stop you now".

It is the implication of that "love and marriage" line which is particularly significant for this article however. The bowlers above are not listed for the sake of making fun of *Nationwide*, but to convey a serious point: that the programme tolerates and even seems to encourage a standard of journalism which is pitifully low.

The line introducing the vicar was a confusing non sequitur in which the very concept of "going together" was hidden behind much more powerful introductory lines.

One recognises the difficulty of writing hurried links for a daily current affairs programme without using such taboo phrases as "And now for something completely different". But it is said that the reporter reached deliberately not for something fresh and expressive but for a cliché, regardless of how inadequate and even confusing that cliché might be.

It is this mediocre reporting and the bland, inoffensive (except for some instances which we shall return to), amiable and often tedious presentation which is to be deplored and not the supposed triviality of so many items. Any sane person would agree that viewers should not be denied only stories of starvation and the neutron bomb, and *Nationwide* with such an unusually large mixture of home-bound mothers and young children and homecoming schoolchildren and fathers clearly has an especially difficult audience to cater for.

No doubt this explains last week's items on maggot racing, the man who did 120 parachute jumps, and the manna machine book to be an extension of an old April Fool joke from *New Scientist* where the old song goes together, but as *Nationwide's* journalists presented it entirely seriously!

Anyways, having children in the audience is no excuse for poor journalism: *Blue Peter* and *John Craven's Newsround* proved years ago that children recognise and need the best journalism, not the worst. Similarly, *Nationwide* needs the best possible journalism to project them not the leaden stuff that weighs down items such as the maggot race.

The result gives a charmingly anecdotal feel that never conflicts with Shaw's intentions apart from one considerable miscalculation on the director's part. Patrick Mason has introduced a dancing Columbine and Harlequin who start the proceedings by removing white dust-sheets from all the constituents of the first scene, including Dolly in the dentist's chair and Valentine about to start extracting her tooth; and who later, between acts or even in them, dance little expository dances. The idea, to suggest that the action of the play is no more real than the commedia dell'arte, and that it is the triviality in the form of the approach that is objectionable and not the lightness of the items themselves.

In the fifties and sixties when every reporter in Fleet Street wanted to move into Fleet Street men such as James Cameron, Fife Robertson, Alan Whicker, Trevor Philpott, and Ken Allsop brought to television's current affairs magazines their various idiosyncratic styles. One watched as one still does not just for the items themselves but for the way they were handled. "Lightness" in a programme was as much a question of their approach as of content. With *Nationwide* that is not true except in the case of the admirable Richard Stilgoe who seems to have some special dispensation.

Professionally speaking, television has lost much of its allure and no longer has the pick of Fleet Street but if *Nationwide* wants to make better programmes and attract respect and not simply intent upon keeping several million sets tuned to BBC2 during tea-times when audiences are thought to be easily distracted, then perhaps they might work on the quality of their journalism, whether the items are trivial or momentous.

Which must serve as a preamble to the fact that most of the dances on show prove, once again, that choreographers are very, very hard to come by. In Vincente Nebraska, artistic director and chief creator, the company has an efficient choreographic craftsman: his Our Waftzes to an undamnable tune of several insufferable balladies, rent of banalities by Teresa Carreño, stands in the shade cast by Robbins' ballets about dances led by Zhdra dancers and a piano, but it is Rodriguez, the company's neatly-made and shows off its ballerinas and a dancer of little night was a brute; the girl's American Ballet Theatre. In dresses are cut to reveal their this, and in a predictable duet with every appearance of taking them seriously.

All around him are figures of Valentine are particularly exaggerated.

Cusack as William, the waiter, conscious or unconscious fun, good where he is parodying his outbursts, no matter what his intellectual arguments in what is

how unorthodox their approach rights, is the nearest of them serious of them all is Philip QC, in whom Clive even in Joan O'Hara's serious an election speech. Ingrid Geraghty combines atrocious performance. Gloria (Maite Craigie and Stephen Breanor are having with a capacity to win O'Neill) also has the handicap of the young twins, parts that can't respect having to maintain a determined help being funny so long as they are. She and Desmond Cave are played—as here—without respect.

All around him are figures of Valentine are particularly exaggerated.

She also appears with an immensely willing cast in Marco Bill, *The Moon and the Children*. Sappington's *Rodin* mix in cie. It possessed, is the menu tour. This presumes that Miss Sophie, and spends much of its time whipping itself and its cast bring anything to life; its effect, into an ethnic frenzy before me, was to suggest that only collapsing into the direct brief moments which copied cabaret roughness. It offers a series of incomprehensible any artistic vitality.

Nebria's other work on an immensely willing cast in Marco Bill, *The Moon and the Children*. Sappington's *Rodin* mix in cie. It possessed, is the menu tour. This presumes that Miss Sophie, and spends much of its time whipping itself and its cast bring anything to life; its effect, into an ethnic frenzy before me, was to suggest that only collapsing into the direct brief moments which copied cabaret roughness. It offers a series of incomprehensible any artistic vitality.

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Wednesday May 31 1978

When Tories fall out

THE BRITISH Conservative Whitelaw, for example, was Party is clearly going through a clearly unhappy about the bad period. After the election approach to immigration. Mr. that came from defeating the Prior is unhappy about the Government on amendments to approach to the trades unions. The Finance Bill three weeks ago the Party has repeatedly believe that over the last few run into difficulties. The opinion months. Mrs. Thatcher has polls for a start have moved dangerously far to the right—perhaps even to the point where she may throw away the general election. Yet there is very little evidence of this concern was ready for publication. Now it seems that her. Mr. Whitelaw has swallowed his dislike of the immigration policy in the interests of party unity, while Mr. Prior simply goes on following his own line on the unions in the hope that in the end moderation will prevail.

It is not difficult to see how vulnerable the party is becoming to charges of being divided. In the election campaign the natural tactic of the Labour Party will be to draw attention to the gap between the Tory Liberals and Mrs. Thatcher and her more strident supporters. That could be exceedingly damaging to the Tories' electoral chances, the more so as the Party still has to live down its reputation of being less fitted than Labour to deal with the unions.

First move

At present very little effort seems to be being made at reconciliation. Mrs. Thatcher goes one way and the liberals another. There is no sign of her trying to present a team, nor of the bulk of the Shadow Cabinet trying to point out to her the dangers of an immoderate course. It is said, in self-defense, that the differences between the two sides are exaggerated by the Press, and that may be true. But that is always the case, and politicians should know it. The stories of splits are likely to go on until some conscious attempt is made to heal the rift, and they will continue to supply ammunition to the Labour Party. If Mrs. Thatcher cannot bring herself to make the first move, then it is up to those who fit in with her—not exactly her best friends at least should be her closest colleagues to tell her. The message is simply this: the Conservative Party, having looked good for so long in Opposition, now looks disunited and accident-prone at the time when it is beginning to appear regularly to bypass Mr. matter most.

No blueprint, thank you

WHETHER or not regrettable, it is no way surprising that retain their competitive position in export markets. If they accepted this aspect of the Economic Policy Committee of the Organisation for Economic Co-operation and Development had turned down the detailed plan for concerted action which would require them to accept a relatively large share of the common responsibility for collective action.

In the event, the plan as a whole turned out to be unacceptable to a significant number of Economic Committee members. It was widely assumed that the German Government would reserve any measures it was willing to take for presentation at the Economic Summit in July. But other representatives, too, felt that acceptance of the need for collective action did not require them to accept a detailed blueprint from the secretariat. They questioned—as it is always easy to question—the validity of its economic forecasts and therefore of the prescriptions based on them.

UK position

The decision of the Economic Committee not to accept the plan of the secretariat means that there will be no firm proposals for the OECD finance ministers to consider in a fortnight's time. Whether or not this makes the outlook for success at the Summit meeting more gloomy is a matter for conjecture: while the German government may well be holding in its hand until then, the absence of papers from which to work will not make concerted action any easier. What is clear so far as the UK is concerned, however, is that the secretariat was right in proposing that the Government—especially after the further tax cuts pushed through by the Opposition and not yet offset—must follow rather than take the lead in any programme of joint action. Outwardly it seems to have turned decisively upwards, while inflation has by no means yet been brought under adequate control. The uncertainty reflected in the latest CBI industrial survey must be set against the fact that UK prices, even now, are rising notably faster than the EEC average.

Trade-off

It may well seem to the outsider that this proposal was not only certain to be rejected by many members but was so loosely-framed as to be of little practical value. It is probable, indeed, that the secretariat had some kind of bargain in mind. The abandonment of protective measures, even if in principle rather than in fact, was calculated to be particularly attractive to countries like Germany and Japan which are anxious to

It is a long way from the barricades of Lima to the headquarters of the International Monetary Fund in Washington. But last week's riots in Peru have again reminded the IMF of the hard social and political consequences that its policies can have.

In the past few years, and particularly since the oil crisis and floating exchange rates, the IMF has steadily expanded its role as the world's financial policeman. The money that it has to lend to countries in trouble has given it the power to impose conditions in return for its loans. And the Fund's willingness to withhold money until these are met has in turn given it enhanced credibility in the eyes of commercial bankers.

Thus, in countries as disparate as Jamaica and Turkey (not to mention Britain) IMF agreement to lend money has become a "seal of approval," an essential key to further loans from private banks or to make them more willing to roll over or extend existing facilities.

In the case of Britain, the conditions proposed by the IMF proved contentious and onerous, but they were never intolerable. Critics of the Fund charge that, by contrast, the terms that it sometimes demands from developing countries are more than those nations can bear.

Last year, after the IMF effectively insisted that Egypt reduce food subsidies to help cut bloated government spending, there were serious riots in Cairo. Last week, similar measures had similar results in Lima. The enormous strains within Jamaica have almost certainly not been eased by the programme recently agreed between the Fund and Jamaica's government and even in Turkey the conditions accepted by the Ecevin Government may yet precipitate a serious, possibly a fatal, crisis for the regime.

This has led some developing countries to accuse the Fund of applying the wrong solutions to the problems of the developing world, of forcing through major adjustments too fast, and of being relatively uninterested in the differences between countries.

In a speech earlier this month, Dr. Johannes Witteveen, the retiring managing director, acknowledged that the Fund's use of "conditionality" has now become a highly-charged political issue. But he concluded that "by promoting adjustment in this way, the Fund provides a crucial underpinning to the whole structure of international credit. This seems to me an increasingly important contribution to the continued growth of the world economy."

The Fund uses a rather clumsy word—conditionality—as shorthand for this approach. Each of the 124 members of the Fund have fixed quotas which are periodically increased. Three-quarters of them will have been paid in a member's



DR. JOHANNES WITTEVEEN
... Fund's methods "a crucial underpinning to the whole structure of international credit."

own currency and the remaining 25 per cent was originally paid in gold. Gold has now been abandoned and new members, or those who are increasing their quota, contribute either in their own currency or in Special Drawing Rights or in an agreed other currency.

About half the members have used up their gold tranche and, if they want further assistance in the form of credit tranches, they must accept conditions. These are usually light for the first of the four equal instalments the Fund advances, but if the other three are drawn.

In addition to these quota-based tranches, the Fund administers various other facilities. For example, the compensatory financing facility exists to help members who may find themselves in tem-

... their economies are usually all but out of control ...

porary balance of payments difficulties, perhaps because of a sudden fall in the price of a key commodity and the supplementary—or Witteveen-financing facility, which has yet to become available, is designed to increase the amount of money the Fund can make available.

The Fund uses a rather clumsy word—conditionality—as shorthand for this approach. Each of the 124 members of the Fund have fixed quotas which are periodically increased. Three-quarters of them will have been paid in a member's

tion that threatens to reach epidemic proportions.

In the face of this, Fund programmes vary from country to country. But almost all call, first, for a reduction of the rate of expansion of domestic credit (DCE) in order to help curb inflation. Second, exchange rates must be adjusted so that they actually reflect differential inflation rates and make exports competitive. Third, strict budget ceilings are proposed to balance expenditure, and income and borrowing limits are also imposed. If possible the Fund prefers, as in the case of Turkey, to gain agreement on these well before the actual standby loans become available.

Any medicine prescribed must work quickly if real disaster is to be avoided and even the most rudimentary central banks and civil services usually have statistics that cover these three areas so that the IMF is able to monitor the implementation of its programme. By concentrating on broad figures like DCE or overall budgets, the IMF says that it steers a wide berth around the politically sensitive issues of which items (defence? food subsidies? education?) should be cut.

The full amount of IMF standbys are not always drawn by members. But the Fund has to proceed on the assumption that they will be. It thus finds itself permanently short of usable currencies to lend. One recent estimate said that, on the basis of usable currencies provided to meet quotas, the Fund may have only about \$7.5bn to lend. This compares with a world import bill last year of \$1.052bn. In 1983, by contrast, the world import bill was below \$100bn, but the Fund's stock of usable currencies was relatively much higher.

Fund staff argue that this scarcity of funds makes it absolutely critical that the IMF preserve its international credibility. If that should be compromised, the consequences could be serious and this is a concern that is never far from the minds of the small group of senior executives that run the organisation.

The Fund argues that by the time most developing nations approach it for assistance, particularly standby loans, their economies are usually all but out of control. Usually they have large amounts of private debt which they can no longer service and which commercial banks refuse to supplement. Often reserves have been depleted, perhaps because of a prolonged slump in demand for the country's major export.

At the same time, partly because of the oil crisis and partly because it has become politically attractive to subsidise food or investment budgets are too large. Exchange rates may have been kept artificially high so that exports are not competitive and imports are mounting. All these problems are often exacerbated by inflation.

It becomes critical, Dr. Witteveen said, it is "inevitable that at least the initial corrective measures would be painful." But in the long term, a realistic exchange rate could not but help a country because "by appropriately pricing capital goods which developing countries for the most part import (it) encourages the substitution of capital and this helps to promote employment."

But many developing countries see the problems quite differently. They argue that the Fund's first, and often

Another constant theme is

overriding preoccupation is not the resentment that many de-

veloping countries still harbour against the influence of rich countries such as the U.S. and Germany. The Fund is chronically short of resources to lend, but recently it has not been able to increase its quotas as much as it would like because of opposition from some parts of the industrialised world.

At the recent interim committee meeting in Mexico, for example, the Germans once again argued that a larger quota should be accompanied by an even greater measure of "conditionality" than at present. (The Fund still allows countries to draw the first quarter of their assistance effectively without strings and then sets tougher conditions for the final three tranches.)

This has been one reason for

opposition among developing countries to the appointment of M. Jacques Delarosiere as the new managing director. Some countries feel him to be out of sympathy with their needs and, as a French civil servant by training, too ready to take "instructions" from large shareholders in the Fund like the U.S. or Germany.

Finally, there is a range of political objections to the Fund's prescriptions. Most countries in serious trouble have fragile democratic governments at best. By insisting on quick results and "decisive" action the Fund seems implicitly to be favouring a "strong man" approach which sometimes seriously weakens democratic governments.

The debate raging about this is intense. But even those most critical of the IMF are forced to concede that without it the situation, at least in the short term, would be very much worse. In their turn, many Fund officials are well aware that longer-term problems need tackling but they say that this cannot be their job.

For the purpose of a standby is to buy breathing space, to give countries a chance to re-organise. If this means that countries are forced to play by the Fund's rules, then "they have an alternative which is to tell the Fund to get lost and risk almost certain insolvency," one official said.

So far, the Fund has shown itself most ready to acknowledge political obstacles and objections in developed countries such as the UK and Italy. In some other nations, like Turkey, the West recognises that it is very much in its wider interest to prevent the government from collapsing.

But the Fund may not have been quite so accommodating in the poorer countries where, so far, the medicine has often seemed the hardest to swallow. Principally because small economies respond much more quickly and much more starkly to IMF remedies. This causes resentment and a political problem for the Fund which it has yet to resolve, but one which it is unlikely to be able to ignore.

MEN AND MATTERS

Going West—not East

A little-noticed aspect of the decision of Bob Malpas to give up his place as the youngest member of the ICI board, is that he has chosen to throw in his lot with one of the hardest critics of East-West trade in the U.S. business community, Ralph Landau.

Landau is chairman of Halcon International, reckoned to be one of the largest privately-owned chemical companies in the world. From the platform of the Society of Chemical Industry in Vienna last autumn he launched a vitriolic attack against the level of western lending to the Comecon bloc, the "misguided" transfer of technology and the "mindless" way

this would undermine Western markets.

It could be unhesitatingly predicted, he said, that the results will be unfavourable for the West European chemical industry, particularly when it is realised that Communist governments can price their products at any level to earn much-needed foreign exchange."

Ironically, Malpas who delivered the keynote address to the conference—was at that moment fresh from having helped to fix up ICI with just such a deal, namely to sell the company's methanol technology to the USSR. It was admitted ICI's first venture into compensation trading, but it means that the secretariat was right in proposing that the Government—especially after the further tax cuts pushed through by the Opposition and not yet offset—must follow rather than take the lead in any programme of joint action. Outwardly it seems to have turned decisively upwards, while inflation has by no means yet been brought under adequate control.

The abandonment of protective measures, even if in principle rather than in fact, was calculated to be particularly attractive to countries like Germany and Japan which are anxious to



Canada's guest

A sign of the fast-changing times in Rhodesia has been the discreet release of the country's longest-serving political prisoner. He is John Conradi, a university lecturer who, in 1966, was sentenced to 20 years in jail for concealing a packet of explosives in his rooms. With the minimum of publicity, Conradi was whisked out of Salisbury and is now enjoying—at 12 years in a cell—the open spaces of Canada. He has been taken on the staff of York University, Ontario.

Gulliver's men Yet another close associate of James Gulliver is joining the supermarket chain which is the likely vehicle for Gulliver to make his expected return to food retailing at the end of this year. Roy Seaman, 38, has resigned as a director of Fine Fare to become managing director of Morgan Edwards, founder member of Spar wholesale grocery consortium. Gulliver, former chief executive of Fine Fare and Oriel Foods, is currently prevented from taking an interest in food

Gang of millions

For years starry-eyed Westerners went to the new China and came back saying Peking had eliminated crime. What are they going to make of the latest situation? Only the other day Changchun radio, in Kirm province, part of the old Manchuria, announced there were just too many criminals to punish. Admittedly this has come in the wake of the political upsurge that accompanied the Gang of Four's heyday, but it is a surprising admission for a country that many took to be the new Utopia.

It is somewhat difficult to deal with those who harmed others," said one African. The Fund's faith in the workings of the market, he added, can result in great hardship for the very poorest people in countries affected.

The charge is also made that the Fund can do nothing to discipline countries whose trade surpluses may be just as disastrous as the deficits of other nations. This is one charge the Fund would probably accept. But ever since it was founded the Fund has been unable to bring much influence to bear principally because small economies respond much more quickly and much more starkly to its help. The new IMF exchange rate surveillance powers, which have just come into force, may make a difference here.

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Observer

FINANCIAL TIMES SURVEY

Wednesday, May 31, 1978

Sri Lanka

So far, Mr. Junius Jayewardene's year-old government has been unsuccessful in fulfilling all its election promises, notably its declared intention to reduce unemployment. But investment projects are being implemented, and although some of the government's recent measures may appear restrictive, there is evidence of growth and development.

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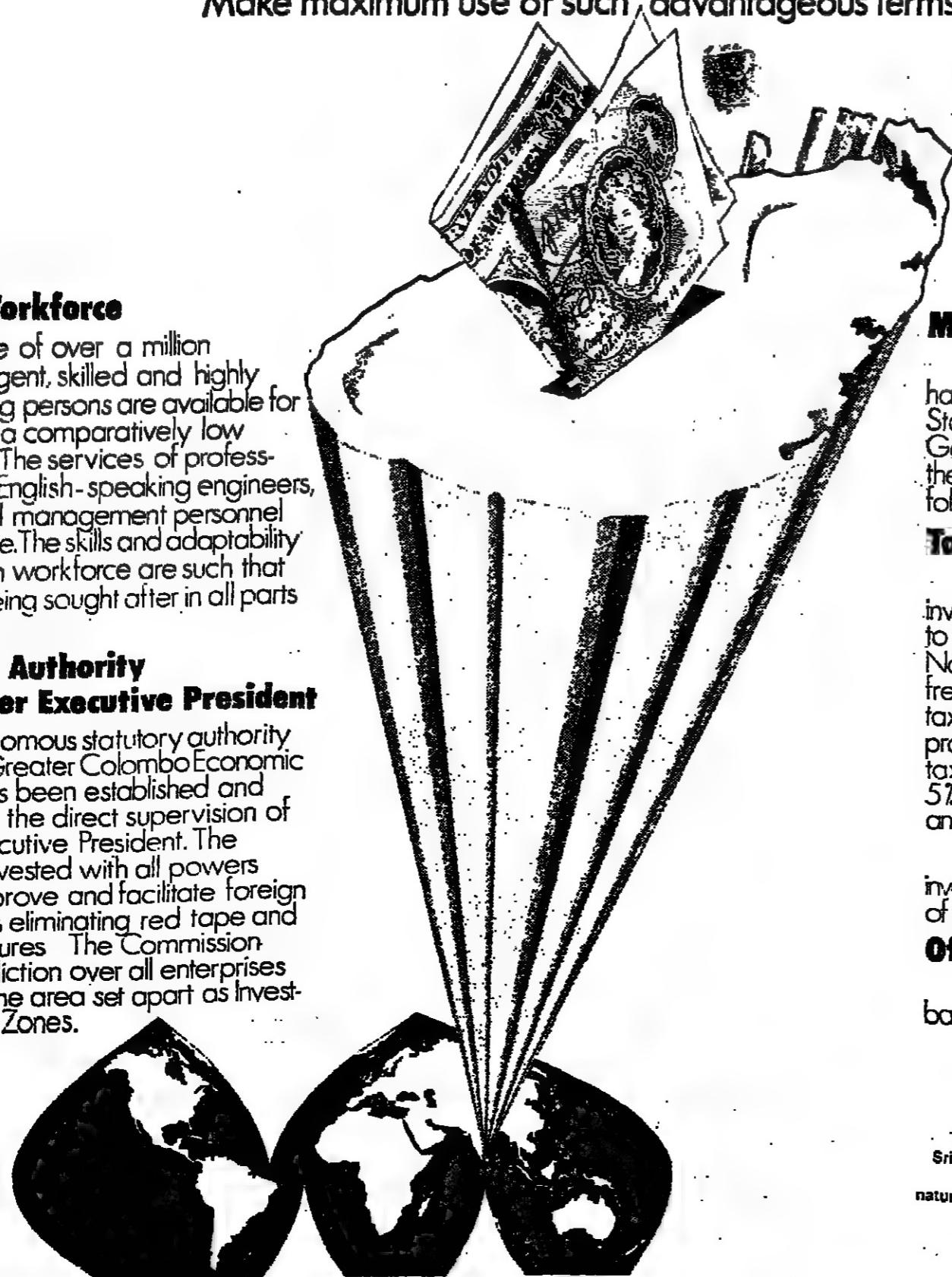
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SMALL ISLE though it may be, this stamp. An admittedly worked out and incorporated plan now being worked out. The accelerated Mahaweli Project will now involve the construction of four major reservoirs (instead of 12) and the subsidiary feeder canals. At a cost of Rs1bn it will still absorb a fifth of public investment over the period and hopefully create 400,000 jobs during the peak of construction. There are probably other, cheaper methods of raising agricultural output and employment, but the Mahaweli has the advantage of being an eye-catching venture out of which the Government can gain much needed political mileage to offset the unpopularity of cutting subsidies.

Voters weary of the lack of jobs and rising prices of Mrs. Bandaranaike's seven-year-old left wing coalition, responded by giving Mr. Jayewardene's United National Party (UNP) the largest majority in Sri Lanka's post-independence history. He has been lucky in that since then there has been so little popular backlash to the impossible expectations he aroused.

Behind this electoral extravaganza, Mr. Jayewardene is an experienced and serious politician, and at over 70, an elder statesman who has set himself two main tasks. The first is to end the instability in government by which he came to power but which has made it politically impossible since independence for any government to take unpopular decisions.

It was unemployed youth, mainly arts graduates easily drawn to Marxism, who were behind the 1971 insurrection which required the assistance of foreign troops to put down.

During the elections and immediately after, the President talked grandiosely of major projects that would bring unemployment down by leaps and bounds—the acceleration of the Mahaweli, Irrigation Scheme from 30 years to six, the Greater Colombo Development Plan, the creation of the free trade zone outside Colombo, and a self-help housing programme. The UNP had done little homework on such schemes out of office, and found that Mrs. Bandaranaike's regime was also well behind in formulating development proposals. The accelerated Mahaweli Project alone, as originally conceived by the President, would have absorbed the Government's total capital budget over the next five years. These plans have now been quick to do so. But Mr. Jayewardene himself is not of the details have still to be fully

ber of long overdue steps to open up the economy. The two-tier exchange rate was abolished last year and the rupee allowed to float. Import controls have been liberalised to enable industry to obtain the spare parts which have kept plants working well below capacity.

All these measures had the support—indeed prompted by the IMF, which last year extended Sri Lanka a \$10m stand-by credit as the first drawing under a potential three year extended fund facility programme. The IMF had been wanting a more radical cutback in subsidies—and is likely to press for it in July when a new mission arrives in Sri Lanka. But the stand-by cleared the way for a much larger volume of concessionary aid, with pledges from donor nations rising by 42 per cent this year to \$370m. But the immediate impact of the measures has been an unacceptable increase in prices with inflation running at about 30 per cent on an annual basis. The government hopes to bring this down rapidly to 10 per cent.

Even with such a large electoral majority, there are limits as to how far the President can push. He is constrained by a bureaucracy demoralised and no longer used to handling major investment programmes. His ministers, like Mr. Ronnie

Bandaranaike, are also taking forward on these larger schemes, which are unlikely to show real returns in terms of jobs for about 18 months, the government has taken a num-

ber of steps to take their studies more seriously. None the less, student unrest remains a major long term problem while the number of jobless is so large.

In spite of the decline in tea and rubber production following Mrs. Bandaranaike's nationalisation of the estates, public opinion would never allow a return to private management. The most immediate and serious challenge to Mr. Jayewardene's regime has been the least expected. The Tamil minority living in the north and east of the country scored a major success in the election when its political arm—the Tamil United Liberation Front (TULF)—won 18 seats in Parliament, making it the largest opposition party in a predominantly Sinhalese state. The TULF had campaigned for a separate Tamil state. Their victory in July was followed in August by the worst communal riots between the Tamils and the dominant Sinhalese population that the country had seen for years.

Since then a terrorist organisation called the Liberation Tigers of Tamil Eelam has emerged and claimed responsibility for 11 murders including five police officers. The President this month moved police and army reinforcements to the north to hunt down suspected members of the organisation. He also greatly increased the powers of the courts to hold suspects and imprison those convicted on the grounds that the police were demoralised at being unable to pin down the guilty. Behind these moves lies the fear of a fresh outbreak of communal violence far more serious than in August. Communal tensions run high in the north, and among Sinhalese in the south there are ominous signs of a blood lust. The Government feels it has gone far to answer Tamil grievances over discrimination in education and jobs. But the Sinhalese population is not going to permit the devolution of power that the Tamils want—and Mr. Jayewardene as a traditional Buddhist is not likely to offer it. His own proposal, however, to allow the Tamils their own district ministers, does not begin to meet their political aspirations.

Public and private sector investment over the period has been tentatively set at Rs 60bn at current prices. With little prospect of a substantial increase in domestic taxes, which are now largely drawn from export duties, this would require the real value of subsidies to be reduced by about two-thirds from their present level.

CONTINUED ON
NEXT PAGEDavid Housego
Asia Correspondent

Return to the open market

SRI LANKA sheds economic philosophies almost as easily as it sheds governments. In the 1970s has averaged 3 per cent a year as compared with a still modest 4.4 per cent in the 1960s. In part this record of stagnation growth has been the result of the high level of welfare payments which absorbed over a third of Government revenues in 1970 when Mrs. Bandaranaike's left-wing coalition took office on a programme of nationalisation and redistribution.

Under President Jayewardene there has been a return towards a more open, market oriented economy. But the real innovation of his administration is that it is the first in two decades to make a serious attempt to cut back on the welfare programme, which the economy can no longer support, by trying to replace subsidies with jobs. He has yet to spell out in detail how he will achieve the necessary increases in investment and output. But the initial measures of his regime are a step in the right direction.

Support has come from the IMF—which indeed prompted much of the programme—and which last year provided a stand-by credit of \$10m. The IMF is prepared to allow further drawings under the three year extended fund facility provided that after further consultations in July it is convinced that the Government will make an additional shift of resources away from subsidies and transfer payments and into public sector investment. Donor nations in the Aid to Sri Lanka consortium have also extended a welcoming hand by raising their pledges of new concessionary aid from \$260m, in 1977 to \$360m, this year. Commercial banks, which have shied away from lending to Sri Lanka for years, are now pushing funds in its direction but are being told that they are for the moment not needed because of the flow of official aid and because the foreign exchange reserves are high.

Mr. Jayewardene's immediate problem is to ride out the popularity of further rises in the cost of living as his initial measures of opening up the economy begin to take effect. In pressing the need for unpopular decisions his task has undoubtedly been eased by the dismal performance of the economy in recent years. On the yardsticks of literacy, health and nutrition, Sri Lanka has scored high among developing nations, but unemployment has climbed to 1.2m or 20 per cent.

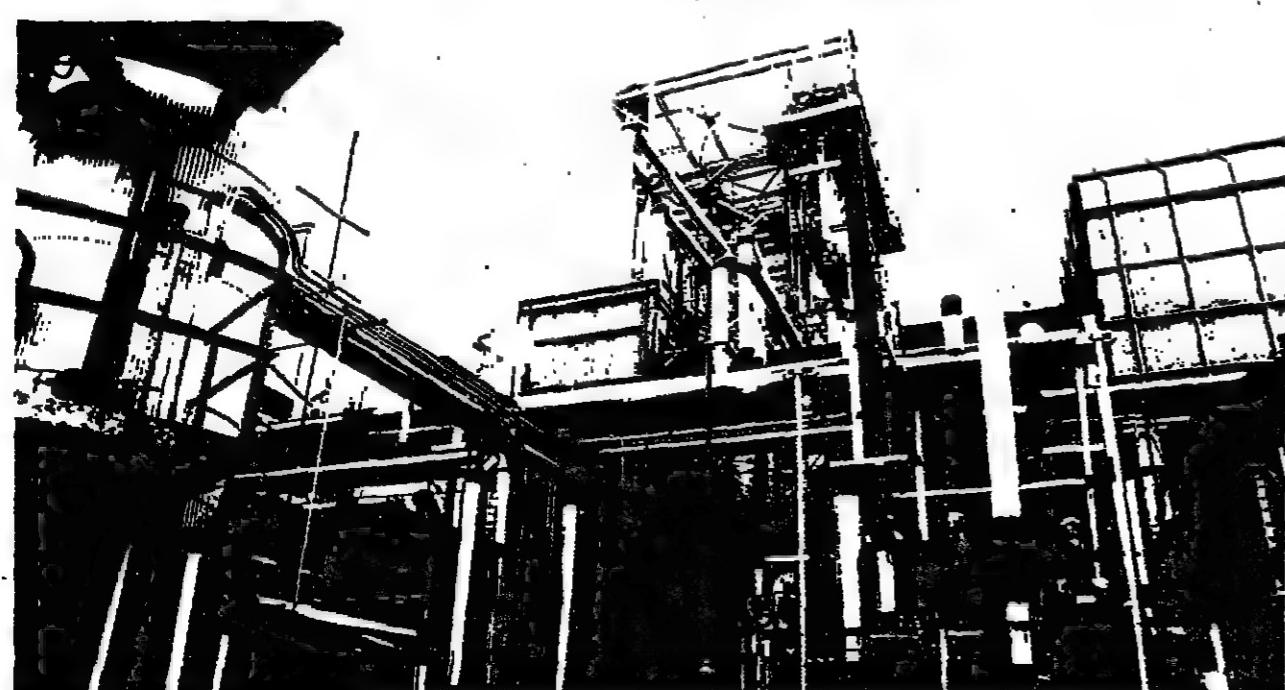
In budgetary terms the impact has not as yet been great. Food, transport and welfare subsidies still amounted to Rs 3.5bn or 34 per cent of Government receipts this year. This is equivalent to 8.4 per cent of GDP or marginally less than the 9.4 per cent recorded in 1977 after adjustments for the change in the value of the rupee. The IMF had pressed for a far more radical programme that would have made available about Rs 3bn from this year's subsidy programme for a national development bank. But as it is capital expenditure will rise this year as a proportion of GDP by a modest 3 per cent to 9.6 per cent.

Still to be worked out are the timing and extent of the next cuts in the subsidy programme. This is a major political decision for the Government. It would ultimately like welfare payments to be confined to those most in need. An IMF mission to Sri Lanka in July will take

up the issue, as well as the financing of the new development plan that carries the country up to the end of 1982. The details are still being worked out.

Public and private sector investment over the period has been tentatively set at Rs 60bn at current prices. With little prospect of a substantial increase in domestic taxes, which are now largely drawn from export duties, this would require the real value of subsidies to be reduced by about two-thirds from their present level.

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Area	25,322 sq miles
Population	14.3m
GDP	Rs 26bn
Per capita	Rs 1,825
Trade (1976)	
Imports	Rs 4.9bn
Exports	Rs 5.8bn
Imports from UK	£17.9m
Exports to UK	£35.4m
Trade (1977)	
Imports from UK	£27.9m
Exports to UK	£50.8m
Currency: Rupee £1 = Rs 28.6	

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SRI LANKA III

Awkward balance in politics

IN EVERY election in Sri Lanka since 1952, the Government party has been voted out. More dubiously Mr. Jayewardene has never won a swing of the proportions UNP's two-thirds majority of last year, which virtually incorporated the former partners in Mrs. Bandaranaike's left-wing coalition and gave the United National Party (UNP) its overwhelming majority. The main opposition party to emerge was the Tamil United Liberation Front (TULF), which campaigned on the platform of a separate state for the minority Tamil community. By any yardstick this unrepresentative Assembly is unhealthy.

In terms of seats the July election gave the UNP 140, the TULF 18 and Mrs. Bandaranaike's Sri Lanka Freedom Party (SLFP) nine, including her own and that of her son Anura. The UNP thus secured more than the two-thirds majority needed to put through constitutional changes. Mr. Jayewardene has used this strength to introduce the revisions to the parliamentary system, which he has long advocated, to end what has seemed endemic political instability.

In February he took office as the island's first executive President, resigning his post as Prime Minister and his seat in the Assembly. His new office gives him the power to appoint ministers (including ministers to head reorganised district administrations which he intends to establish), preside over the Cabinet and dissolve the Assembly but not be dismissed by it. He is freed from what he considered as an increasingly time-consuming chore for a Prime Minister of having to appear before Parliament. In this sense the executive is no longer strictly accountable in the Assembly, and the status of Parliament has correspondingly been reduced. His six-year term of office means that he will still be in power at the time of the next general election, raising difficult questions of the possibility of a clash between the President and a Parliament dominated by a majority not of his own party.

But to ensure continuity of Government Mr. Jayewardene has brought in proportional representation. This means that any future administration is unlikely to have the two-thirds majority to undo the changes he has made. Further amendments to the constitution are to be brought in to provide for the election of the next President, the holding of a referendum (Mr. Jayewardene mentions that one question voters could be asked would be whether they would favour the postponement of elections), the listing of fundamental rights

it blames the party's massive

defeat on a combination of high prices, unemployment and the unpopularity of its MPs, who Keuneman is quick to point out, after seven years in power had become remote from the electorate. To that should be added what would otherwise be the nepotism with which Mrs. Jayewardene's regime was regarded as normal legislation. Bandaranaike's regime was rejected by Marxist youth. Thus recent bills outlawing the party than the UNP, it is cur-prison the leader of that movement, Mr. Rohan Wijeweera, recently going through a process of "democratisation" to remove and his followers. His Jathika Elam," depriving magistrates of the power to grant bail in cases of serious offences and obliging by a family hierarchy. Until there is a by-election in a rural area, however, there is no real way of testing whether there has been any revival in its hand. But he seems more pre-occupied with discrediting the party remains in numbers the strongest of the young Marxist groups, appealing mainly to high school students in the 17-21 age group.

Although Mrs. Bandaranaike's regime has been showered with accusations from the present youth movements, of which the charges have not been pursued with the same personal bitterness that surfaced in India against Mrs. Gandhi. Mr. Jayewardene took over the leadership in 1973 after a split with Mr. Dudley Senanayake and proceeded to widen the party's appeal beyond the influential squirearchy and commercial interests with which it has been traditionally associated. He also brought more young leaders into the party—two of the key ministers in the present government, Mr. Gamarai Dissanayake and Mr. Lalith Athulathmudali, in charge of irrigation and trade respectively, are under 40.

With some justification the UNP projects its parliamentary party as including more men with professional qualifications than have been seen in past assemblies. It has followed the practice of its predecessors in clearing out its opponents from the bureaucracy, though not with the same ruthlessness as was pursued by Mrs. Bandaranaike in 1970 as a prelude to her nationalisation measures. Potentially more alarming is that it has let loose its youth movement to beat up Marxist opponents in the universities and to disrupt trade union activities. But though the UNP's popularity has obviously been dented since the election, it has won the only two by-elections held so far—one admittedly in the strongly middle-class area of Colombo West, which was also Mr. Jayewardene's seat.

The constitutional changes are by no means totally unwelcome to the SLFP—the stronghold of the Bandaranaike and the other main anchor is Sri Lanka's political system. If proportional representation had been in force during the last election, the party would have picked up 45-50 seats instead of nine. It has denounced the new powers of the President as potentially dictatorial, but as yet is not committed to removing them. David Housego

Open market

CONTINUED FROM PREVIOUS PAGE

Other preliminary assumptions behind the plan are an ambitious 5.5 per cent growth in real GDP, a 20 per cent marginal savings ratio, an annual 5 per cent increase in price output, an inflation rate of 10 per cent and foreign aid at least remaining constant in real terms.

The magnitude of the task before the Government is that at Sri Lanka's historic ratio of employment to output, it would require a 7 per cent annual growth rate to absorb new entrants to the labour force alone. One of the major constraints facing it is the inherited lethargy of the bureaucracy. As difficult to manage will be the balance of payments, where a continuing strong growth in exports is needed to finance imports required for investment. The Government expects a wider trade and current account deficit but hopes to handle this through concessionary lending. It is projecting a sharp drop in the debt servicing ratio from its present high level of 22 per cent.

If businessmen have welcomed the liberalisation of imports this has not yet been reflected in much new private sector investment. Local firms have several reasons for holding off. Liberalisation is a two-edged weapon which also cuts deep into the margin of companies, which have enjoyed signs of this in the request to a long period of tariff protection for high cost production of often low-quality goods. The switch into export manufacturing that the government wants is a big step.

They are also still intimidated by the Business Acquisitions Act used by the last Government as its main instrument for industrial takeovers. High deposit rates mean that there are attractive alternatives to investment. This has thrown the weight of any of its predecessors to tackle the island's most fundamental problem of massive unemployment.

D.H.

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		Rupees	Rupees
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Investments	Rs. 376,770,000	Rs. 382,899,000	
Advances	Rs. 2,180,742,000	Rs. 1,546,228,000	
Contra A/C's	Rs. 3,642,508,000	Rs. 2,414,869,000	
Premises & Equipment	Rs. 59,543,000	Rs. 62,306,000	
Total	Rs. 6,759,392,000	Rs. 4,704,691,000	
Liabilities	Dec. 31	1977	1978
		Rupees	Rupees
Capital	Rs. 4,500,000	Rs. 4,500,000	
Reserves	Rs. 57,000,000	Rs. 55,000,000	
Deposits	Rs. 3,049,619,000	Rs. 2,226,547,000	
Contra A/C's	Rs. 3,642,508,000	Rs. 2,414,869,000	
Other Liabilities	Rs. 5,764,000	Rs. 4,775,000	
Total	Rs. 6,759,392,000	Rs. 4,704,691,000	

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SINCE LAST year's general election the position of the violence—the Sinhalas are army units are beginning to make sweeps of the areas in which the Tamil-speaking provinces where the Tigers are believed to be living among the local population.

A unique part of the racial banded operations of police and such assistance arriving yet. Support from abroad, particularly for the Tigers, seems to be based on foreign Tamil communities which provide funds and a propaganda outlet.

Investigations of the Tigers, the name of which is short for an organisation called the Tamil New Tigers Movement, indicate that it is at present a rather amateurish group without an ideology beyond independence and the use of violence. It was not hard to see why one Government official in Colombo described it as "microscopic but serious."

The projected Tamil Elam state would encompass those areas where Tamil speakers are at present in the majority. Roughly speaking these are the entire Northern Province and the substantial part of the adjacent Eastern Province, where the main town is the old Royal Navy anchorage of Trincomalee. In terms of economic viability it is a dubious proposition, lacking all the export crops of Sri Lanka: tea, rubber, gems and coconuts. Members of parliament of the Tamil United Liberation Front, however, say that it will be self-sufficient in food and will be able to export rice, chillies, onions and fish. Trincomalee would be developed into a commercial and intellectual centre. Whether Trincomalee or Jaffna would be the capital depends on the person to whom one is speaking.

Politically active workers, both among the Tamil community in Colombo and the main town of the Northern Province, Jaffna, are more forthright in their demands, and it is possibly because of this difference that a terrorist movement called the Tigers has grown up in the past year, dedicated to winning independence for the Tamils, in a country called Tamil Elam. The desire for independence has been enhanced by the increase in communal tensions which have been built up from the majority Sinhala side partly through long-standing prejudice and discrimination, and partly through anger at the audacity felt to be shown by the Tamils in demanding a separate state.

On both sides there is fear of an outbreak of racial rioting even worse than that which occurred last August when over 140 deaths were recorded. That started as continuation of the political rivalry of the elections but quickly extended into plain communal strife. It was the Tamils living in the southern Sinhala parts of Sri Lanka who fared worst. Businesses and homes were attacked and burnt. Only a fortnight's dusk to dawn curfew and several thousand arrests restored the peace. In the meantime several thousand Tamils were evacuated to northern parts of the island by ship and air to face several months in refugee camps before they could be persuaded to return. According to Tamil sources, many families have remained and only the male members have returned south to act as breadwinners.

President Jayewardene's Government has recently started a campaign to round up the Tigers, variously estimated in strength from between 20 and 30 to more than 200. Despite reports in the Press of possible Libyan and Algerian ministers. The Government is

Trades unions under threat

THE JAYEWARDENE Government came to power last July saying that the trade union movement was in chaos and

promising to reorganise labour appointed by the employer and relations. The disparate council, whose decision would also be final. Strikes would not be allowed during the whole conciliation process.

The right to strike under the proposed law would be restricted in other ways too. All strikes would require 21 days' notice, and strikes in essential services would be prohibited. Anyone helping to further an illegal strike would also be guilty of an offence.

The United National Party's original intentions were always rather vague. In its manifesto the party said that "organisations of employees managing their workplaces" would be formed "without political affiliation." There would also be regular elections and State supervision of the use of funds collected from paychecks. To a left-oriented trade union movement facing a new right-wing Government it all looked like a potential threat to its existence and a usurpation of its traditional powers.

The draft law repeals this Act, and makes employment terminable at one month's notice on payment of fixed compensation without resort to the Industrial Disputes Act. Employers say they will think twice before firing workers because of the sums involved, but there is little doubt that they welcome the proposal. The unions naturally see it as wholly retrograde. They say it makes job security illusory, especially by allowing arbitrary and capricious dismissals.

Representatives of 13 of the country's major unions joined together to reject the White Paper completely on the grounds that it suppressed the fundamental right to strike, deprived employees of the right to deal or bargain collectively with employers through their trade unions and empowered an employer to get rid of any employee without the employee having any redress. But the unions gave no reasons for their rejection when they delivered their verdict to the Government in early March. This would have opened the way to discussions on issues which they see as non-negotiable.

Greatest resentment has focused on the proposal for elected employees councils, even though these are also to be the means of fostering worker participation. The unions see the council's prescribed function of representing workers and handling disputes as an attempt to make the unions redundant—or, as the union leaders themselves put it, to cause them to "wither away."

The councils—intended towards the plant or enterprise and elected by secret ballot—would, for example, take up grievances. A council's decision that a grievance is not well founded would be final. When it is well founded, and in an attempt to obtain redress from an employer fails, the legislation, his statement said, would make provision for the commission of people

of this solution is again that it might prove inflammatory to popular Sinhala opinion.

Another danger is that it might be too late, for aside from the Tigers there are other groups also prepared to consider violence. The youth wing of the TULF itself says it is awaiting for the constitutional amendments before it decides on its further action. And another small grouping, the Tamil Elam Liberation Organisation, says it has only forsaken violence, in particular bank robberies, in the past year to give the new Government a chance.

The slow moving bicycles and tractors among the agricultural plots of the jungles of northern Sri Lanka provide an unlikely hotbed of nationalist feeling. And even the Tamil youth who share the unemployment common among young Sri Lankan people, yet fully support the Tigers, admit that police brutality has declined as those guilty of it have been transferred. However, for the time being the Sansoni Commission into the riots of last August is serving to remind and inflame feelings while police morale remains low at their lack of progress against the terrorists. President Jayewardene has described the situation as a "powder keg," and it looks like remaining so for several months at least.

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CONTINUED ON NEXT PAGE

SRI LANKA V

Progress on trade zone

LAST YEAR Sri Lanka's proposed free trade zone looked ill-conceived, inadequately organised and over-ambitious. It had merited a mere paragraph in the United National Party's election manifesto before the July election. It was constantly referred to in vague terms as a "second Singapore." And as late as last January, when Parliament was debating the bill establishing the zone, Mr. Jayewardene even ventured that it should become a "capitalist robber baron's area."

Now ideas are coming face to face with reality and words are giving way to action. Work in the 200-square-mile free trade zone has become concentrated on infrastructural development for the first 200-acre phase of a small 570-acre investment promotion zone (IPZ) at Katunayake near Colombo's airport. And the five members of the Greater Colombo Economic Commission (GCEC) established to run the whole area are working carefully through 30 firm proposals which have so far emerged from a flood of inquiries.

The Commission, which is relying on its collective business experience to help flush out dubious suggestions and demands detailed figures with each proposal, has so far approved nine projects and allocated sites for two. Its target for the end of the year for the IPZ to receive electricity, water supplies, drainage and telecommunications links looks achievable, but a promised air cargo terminal and container marshalling yard are far less likely.

As ambitions have become more modest and the approach more measured, the zone is no longer being touted as a panacea for the country's ills or a magic wand to be waved for a secure economic future, and the Commission itself in no rush to see projects installed. The zone is now regarded as something that cannot be established overnight or rendered successful in less than a few years. There is also an appreciation that western investors, worried about Sri Lanka's unattractive nationalisation and land takeover policies in the past, need convincing about changes now taking place, at a time when depressed economic conditions make them reluctant to invest.

The zone nevertheless offers attractive tax advantages. After a five-year tax holiday income tax on turnover would be 2 per cent on sales to countries outside Sri Lanka (5 per cent on future zones and may even be

negotiable (it depends on who you speak to whether this is so) are based more on the charges made in other free trade zones in Malaysia, India and Singapore than on a need to recoup infrastructural costs, which would have produced a figure of Rs 600,000.

Surprisingly, however, the proposals do not undercut Sri Lanka's competitors, and is regarded by some as too high. The aim is apparently to attract investors who are prepared to stay and to amass the sorts of lump sums necessary to press ahead with working-class housing in the area.

Sri Lanka is also hoping to attract banks to the zone, but there has been little interest so far, because as one Commission member puts it, "there are no buildings yet." The idea, however, is to allow foreign banks to provide local and offshore facilities. Although this, too, would be on terms subject to final negotiations, banks coming into the zone would receive a five-year tax holiday and thereafter be subject to 5 per cent tax on offshore banking profits and 25 per cent tax on general banking profits.

The biggest question mark hanging over the free trade zone concerns labour—probably the one factor after capital repatriation facilities that prospective investors look for. The attraction Sri Lanka is offering is its low wage rates. At US\$1.25 a day for skilled workers, US\$1.00 for semi-skilled and US\$0.80 for unskilled, they are among the lowest in the world.

Controls

Imports of equipment, construction material and other inputs would be free of controls and of duty. Likewise export control will be absent but export duties may be levied or exempted on finished goods in certain cases, at a rate depending on the capital investment and degree of processing of local materials and technology.

In the case of rubber processing, duty would be expected to apply; at the moment there is a duty on the export of sheet rubber and a rebate is given on the export of crumb rubber, and this would be maintained for processing done in the IPZ.

Projects also stand to benefit more if they are sited in the IPZ rather than simply within the larger area of authority which is the Commission's free trade zone proper. Concessions on imports would nevertheless be available to projects in the area of authority but outside the IPZ provided they are 100 per cent export oriented.

Anyone wishing to establish himself outside the area altogether to be near raw materials requires the recommendation of the relevant Government department to benefit from any of the incentives available inside the area.

In the IPZ itself investors must pay an initial premium of Rs 300,000 (about £10,000) and an annual nominal quit rent of Rs 8,000 for a 99-year lease of a one acre site. The figures, which may be different in

inconsistent with the country's constitution, meaning that the

Government would have to use fact, the employment potential manufacturing, which Singapore its large majority to push it is unlikely to be much more now finds less attractive. Cynics instead withdrew the relevant five years (projects approved so far are expected to employ to monitor the progress of a clauses, saying that separate far are to be introduced some 3,000) and foreign potential competitor, and add that he left satisfied. But officials in Sri Lanka report genuine interest on the part of the team of officials he brought with him and keenness to offer technical assistance.

As a result of all this, unchanged labour laws apply in the zone. From the point of view of investors this means, for example, that it is a criminal offence (save in obvious cases where a worker has committed a theft) to sack a worker without the consent of both the worker and the Department of Labour—a provision which employers in Sri Lanka have rallied against for years without success.

The broader question of political stability in the country, which will also concern investors, the Commission says the free trade zone will be difficult for a different government to dismantle once it is established, if scores of factories are earning foreign exchange and employing thousands. In

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banking profits and 25 per cent tax on general banking profits.

The Commission also points to the stabilising effects of the

Government's proposed constitutional amendment introducing proportional representation.

The move is expected both to reduce the massive majorities governments have traditionally had with the swings in electoral sentiment, and to keep the United National Party, which

traditionally wins most votes, in power.

Most interest appears to emanate from Asia. Reports of special interest from Singapore are difficult to gauge. Although Singaporean investors are

obviously looking for outlets for their funds, Sri Lanka also

has much to gain from Singapore in so far as it seeks to

take on projects like garment

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Unions

CONTINUED FROM PREVIOUS PAGE

councils, and these "will not take the place of trade unions that exist already but will be in addition to them." The legislation, the Minister said, would be introduced "shortly."

Officials at the Department of Labour are not saying whether it will be passed this year, and quite whether the Government's retreat represents a victory for the unions few unionists are categorically prepared to say at this stage. Mr. Balu Tampano of the powerful Ceylon Mercantile Union, for example, believes it is, but Mr. S. Thondaman of the Ceylon Workers' Congress, representing mainly plantation workers, prefers to see it as a process of learning for the Government and a democratic response to public opinion.

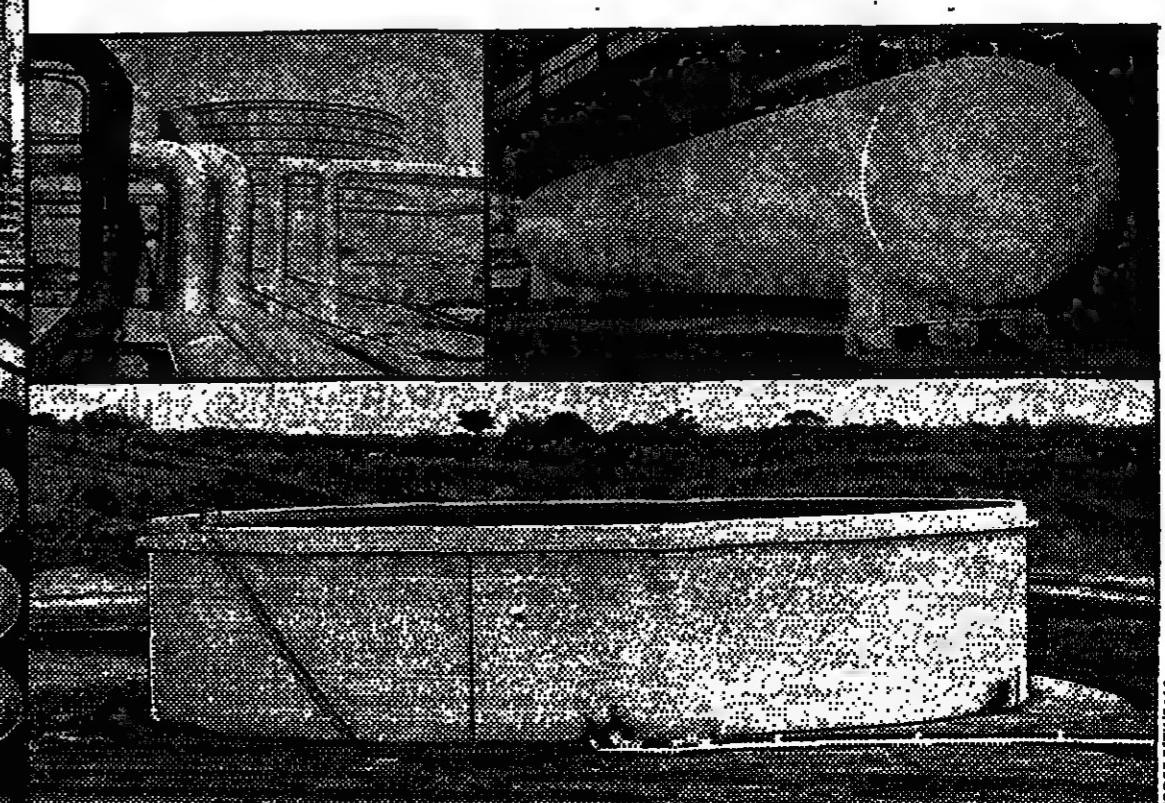
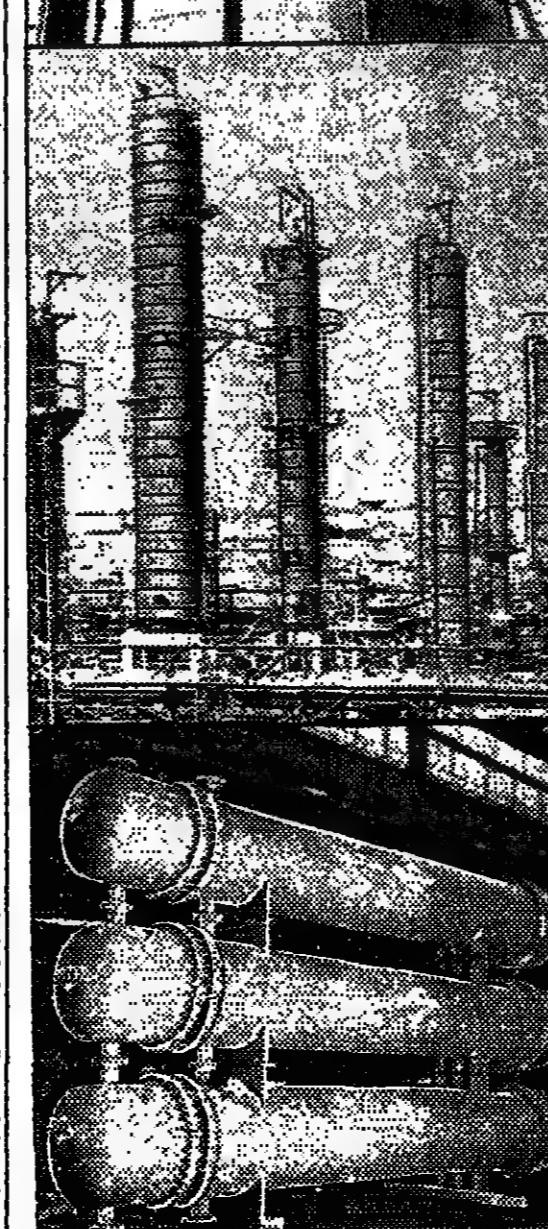
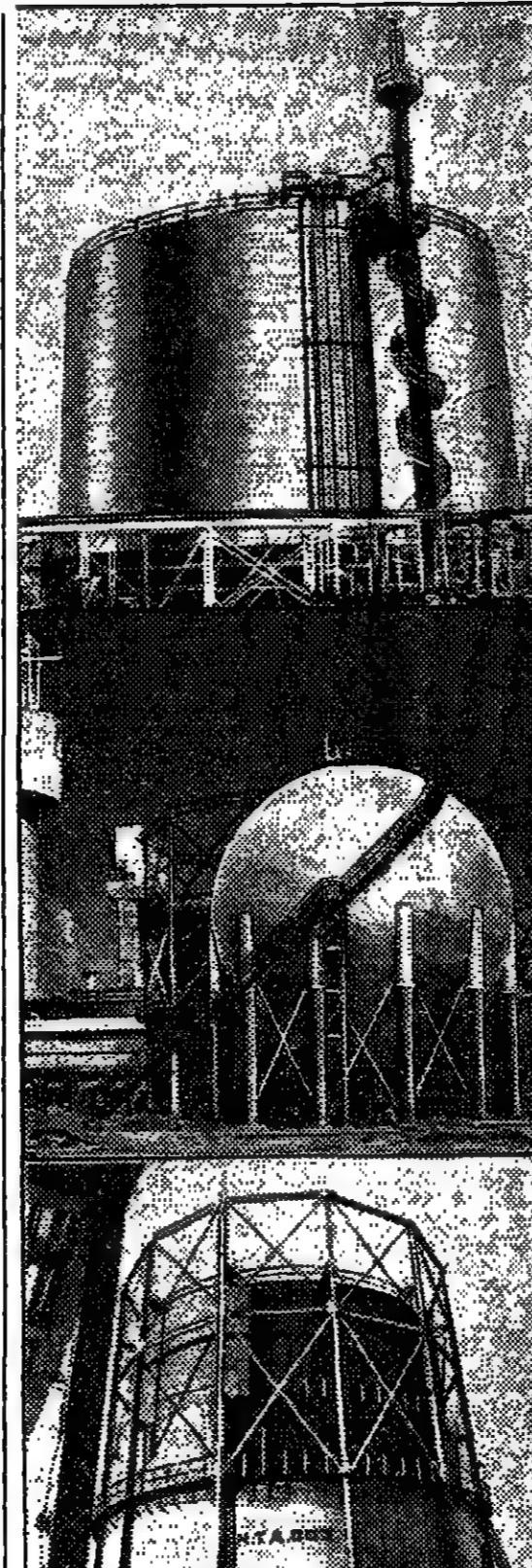
Some union leaders meanwhile are continuing to mobilise their members against the planned legislation, and before May Day sought to take the fight on to a more openly political plane, a move that was rejected by others and has threatened to undermine the unity forced in reaction to the White Paper. Some State sector unions can be expected to try and resist the move to apply the law to them alone.

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SRI LANKA VI

Industry needs a helping hand

IN ITS efforts to raise the low growth rate and reduce the high level of unemployment in Sri Lanka, the Jayewardene Government aimed a number of its 1978 budget measures directly at the manufacturing sector. As a result, Sri Lanka's "inward looking, heavily protected and controlled import substitution industry" (as the Central Bank itself describes it) is standing exposed to the rigours of outside competition—and no one is quite sure how the sector itself will cope.

The relaxation of most import controls, in a move which accompanied the floating of the rupee and unification of its exchange rate, removed at a stroke one of the main causes of the manufacturing sector's poor performance in the past—the inability to import raw materials, machinery and spare parts because of a shortage of foreign exchanges.

The move was made possible by buoyant tea and rubber prices, remittances from workers abroad and the prospect of further foreign exchange earnings from the proposed free trade zone. But its impact, together with a new import tariff structure and relaxation of price controls, may be limited, for the economy as a whole because manufacturing's share of total output is small at 12.6 per cent—a level that has remained broadly unchanged for some 20 years—and it employs just 115,000 people.

However, the Government is not apparently expecting people to be thrown on to the job market. On the contrary, in anticipation of better times, and in return for "freeing" the economy, the Government has ordered companies through the chambers of commerce to take on 10 per cent more staff to ease the existing unemployment problem. Most employers appear to be obliging, even though the jobs created are unlikely to be productive. Their willingness is partly a reflection of the flexibility produced by labour-shedding in recent years.

It is also a sympathetic response to a sympathetic government. All the same, the Government wants to see things pick up. Businessmen respond simply that seven years of economic mismanagement cannot be shaken off overnight. They are quick to point out that the Sword of Damocles which made the past seven years fight for survival—namely, the 1970 Business Acquisitions Act—is still hanging over their heads. This was applied extensively under Mrs. Bandaranaike's rule, and many businessmen have yet to receive compensation for takeovers made under the Act. Though the business climate has virtually transformed over the past year, they still want the Act repealed if they are to move into any large investments.

The loss of skills to the Middle East and Africa is another serious problem. The "brain drain" of accountants and others with administrative and managerial skills has deprived the large public sector of the talent it needs, and recruitment has not been helped by the limit on public sector salaries, which provides little incentive and throws the door open to corruption. Now the "brain drain" of skilled and semi-skilled workers, numbering thousands each month, is preventing contractors tendering for projects, forcing engineering companies to upgrade their second-rung workers and causing worrying bottlenecks.

In the end, though, a major constraint on manufacturing growth is the small size of the domestic market. The hope is that exposure to competition from imports will so improve efficiency and product quality that export markets might begin to be captured and encourage expansion. Participation in joint ventures with foreign partners in the proposed free trade zone may stimulate this.

Export incentives tend to be inadequate, however, and further help may be necessary in the form of subsidies or tax concessions. This is especially true if manufacturing is to grow outside the free trade zone to ensure balanced development. Likewise, the tax breaks for small industries given in the budget may need to be reinforced if manufacturing is to generate more employment.

All this would have to be part of a coherent medium- to long-term policy to back up the new Government's overall aim of encouraging export-led industrial development. This has not materialised yet. For the moment the achievement has been to point policy in a new direction.

C.S.

As for the relaxation of controls, businesses are not bursting to import goods, in spite of the years of pent-up demand. This is partly because many companies are simply not used to importing, or can't find sources of supply (some of the newer firms don't even know where to look), and partly because importers are uncertain of the market and do not wish to be landed with goods they cannot sell.

The main reason, though, is that companies lack the ready cash which banks, themselves facing a liquidity problem, are demanding first. Only the State banks (the Bank of Ceylon and the People's Bank) have been in a position to mobilise savings easily, and they have mostly lent to State undertakings where the rate of return has been low. This has tended to starve the private sector of working capital. With interest rates at 15-18 per cent, a devalued rupee and priority being given by the banks to essential industrial inputs, the slow pace is no surprise.

Survival

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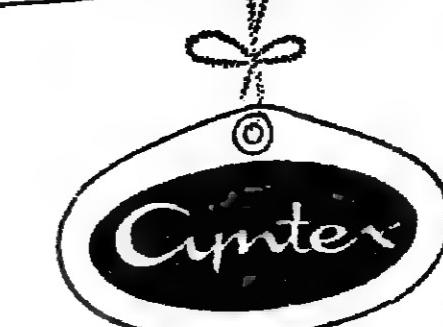
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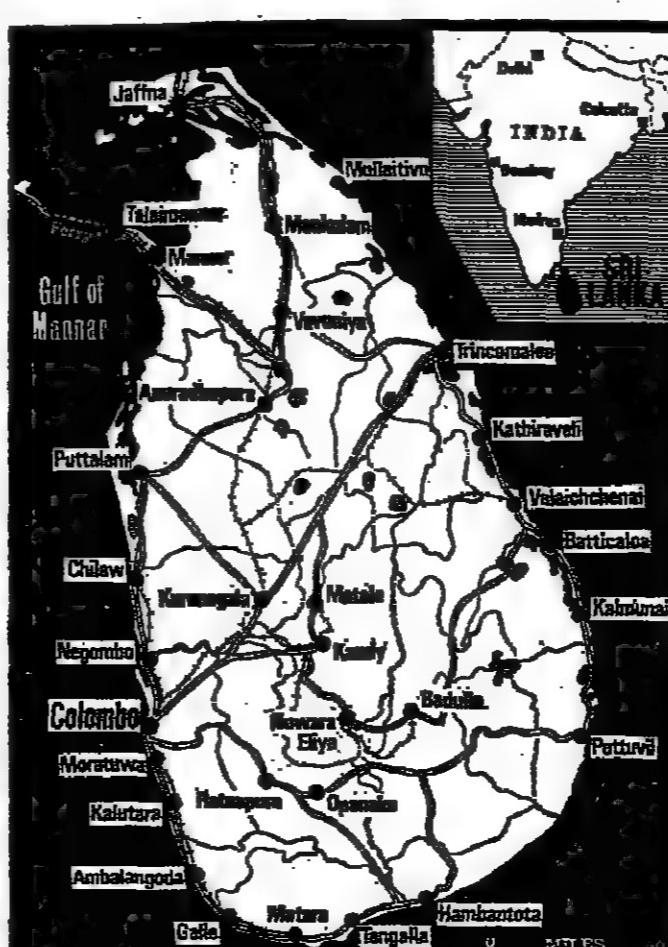
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SRI LANKA VII

Farming lacks funds

IT IS a constant surprise to the visitor to Sri Lanka that the apparently green and fertile in the late 1960s, is apparently island is not self-sufficient in food. And the visitor quickly finds out that substantial Government as inspiration to fire the political will for development among the population minority of the 14m population live in near poverty conditions. Also rural unemployment is as serious a problem as urban unemployment.

Like earlier governments the administration of President Junius Jayewardene is thus intentionally devoting considerable resources to the agricultural sector. The single most significant project is the irrigation scheme associated with the Mahaweli River in the North and East Central areas of the island. The project now being carried out in a more comparatively cheap, meaning limited and accelerated form than the original 30-year scheme farmer is still too low.

This is so even after the Government increased the price from Rs33 to Rs40 a bushel. The potential, however, is for greater yields as the Mahaweli scheme progresses further. While that may take time, farmers are aided by the stabilisation of fertiliser prices, which have remained unchanged despite devaluation and the need to import almost all fertilisers.

When eventually completed, the Mahaweli scheme envisages the irrigation of 900,000 acres of land and the generation of 2,037 MW of hydroelectric power. Construction of a diversion on the Mahaweli River, up in the central hills around the town of Kandy, started in 1970. By 1978 two tunnels, a weir and canal improvements had been completed, and 70,000 acres of new land had been brought under cultivation.

The decision to accelerate the programme was taken in November 1977, and the main parts will be completed in five or six years. Even though the estimated capital cost has risen from Rs5.6bn in 1968 to Rs11bn on the revised programme, there is still considerable internal confidence of its success. Part of this comes from promises or near promises from the Aid to Sri Lanka consortium countries. They are expected to end up providing half the cash. A certain amount of budget strain is

expected while Sri Lanka provides the rest of the money.

According to the Irrigation Minister, Mr. Gamini Dissanayake, Britain has proved the fastest in showing its intention of support. A grant has been awarded, amounting to Rs10m, for work on the Victoria Reservoir—its full cost. Three-quarters of the work of information gathering has already been completed.

West Germany is said by the minister to be committed to the Randenigala multipurpose project and canal, while Sweden is committed to a share of the Kotmale project. Of the other schemes, attempts are made to attract the interest of Japan in the moragahandu project, while Sri Lanka itself will look after Maduru Oya reservoir project. Mr. Dissanayake hopes that other consortium countries will individually or jointly accept responsibility for each of the remaining schemes in the 12 projects at present envisaged.

The minister's confidence, however, is not fully backed by the individual consortium countries. At this stage of the Mahaweli scheme not a clod of earth has yet been turned, and exports cannot be used to cover several countries' readiness to offer capital assistance. The degree to which projects are considered viable, something to boost their income.

In the meantime the 50,000

new acres becoming available annually are considered even by the scheme will certainly do this, although foreign experts in Colombo say that self sufficiency could be achieved anyway in ten years. Arguments can be made, they say, against the Mahaweli because of its tremendous drain on manpower and capital.

Like Sri Lankan industry, the project is chasing after an increasingly limited number of skilled engineers, many of whom have gone abroad, particularly to the Middle East. Unfortunately the same attractive exports as for foreign earnings cannot be used to cover them back, although the United Nations Development Programme is working on a scheme considered viable, something to boost their income.

In the meantime the 50,000 Japanese Government body, the Japan International Cooperation Agency to

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Simon Henderson

Vigorous growth in tourism

THE UTMOST Indian isle, generated an idea that the local Taprobane," was how Milton resident is now a second class citizen. Criticism is often made names, called Sri Lanka. In the Press (and with some even expected his readers to truth) about soaring prices and sound every vowel in that Greek name (putting the accent on the first syllable) to get the full flavour of the place. But most people today may be confused about the pronunciation of Taprobane as they possibly are about the identity of Sri Lanka.

As visitors soon discover, Sri Lanka is not a part of India even if that is how it looks on the map. It is a gentler and kindlier land with a charm of its own. "Dear me," exclaimed Mark Twain recalling his visit to Ceylon (as it was known then), "it is beautiful! And most sumptuously tropical, as to character of foliage and opulence of it."

A more recent companion of his who stayed often in Sri Lanka found that first impressions are right. "The people," wrote novelist Paul Bowles, "were unusually sympathetic and hospitable, the food was the best I had encountered in an equatorial land, the hotel service was impeccable, and, most important, the place possessed an inexhaustible supply of superb tropical scenery."

Last year's figures for tourism in Sri Lanka indicate that these much desired qualities, as natural to the place and the people, are being greatly appreciated. For the first time the number of tourists from Western Europe alone topped the 100,000 mark. The total exceeded 150,000.

What is even more encouraging is that the American tourist, a comparatively rare bird in Sri Lankan waters, has begun to make this his watering place. American arrivals to the island have remained static over the years, but last year there was a 30 per cent increase: the total for North America was over 10,000, an increase of 2,500 over the previous year.

This is being attributed to better airline connections and attractive fares, but the Government's Tourist Board claims the credit is also due to intensive promotion efforts by its overseas office. On the whole the Tourist Board seems pleased with last year's performance because tourism is now the largest foreign exchange earner in the non-traditional sector and occupies the fourth place in the top ten, beating gems and coconuts.

What this seems to indicate is that Sri Lanka has a sound tourist potential. If the increase in North American visitors is any indication then intensive promotional campaigns are likely to draw more visitors, provided the image of Sri Lanka is projected well.

No other land perhaps offers such quick changes of scene or climate. The coast with its golden beaches is the chief attraction to the landed European who enjoys unpolluted sea and giant breakers. But what makes his stay by the beach even more attractive is the price he pays for his sea food. A lobster meal for three may cost only a couple of pounds.

But tourism has also

The hotels alone have 9,000 on their staff. The rest are distributed among tourist shops, agencies and airlines. The most popular time to arrive in Sri Lanka is from October to March. Arrivals in these months range from 11,000 to 18,000, with a peak in December of 18,000. But even off-season there are over 300 visitors each month.

T. B. Peramunatileke

Simon Henderson

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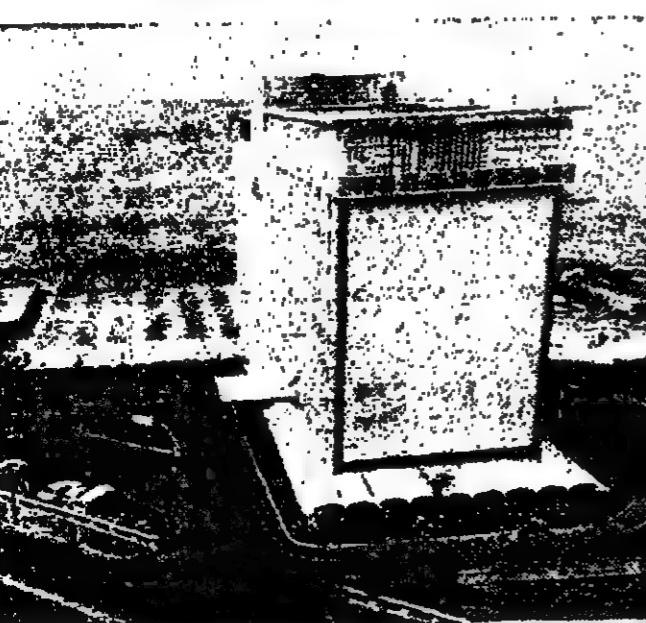
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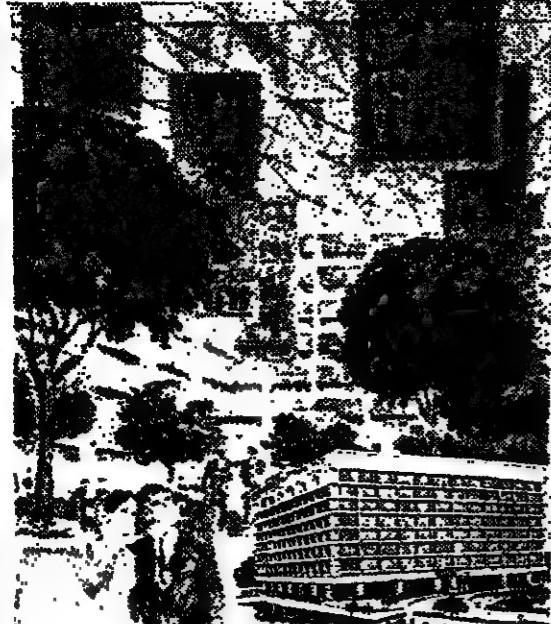
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SRI LANKA VIII

Welfare system under attack

THE PRESENT extent of Sri Lanka's welfare system can be illustrated by the price of tickets on its bus transport network. It costs just Rs5, that is less than 25p, to travel from the capital, Colombo, to the hill resort town of Kandy more than 70 miles away. And as if this effective subsidy was not enough the buses leave at 15 minute intervals most hours of the day.

The welfare state and its free or subsidised goods and services have become so developed in Sri Lanka that vast sections of the economy depend upon it. Apart from bus and train tickets, until recently nearly every family has benefited from a generous rice ration. Wheat, though rising in price, is also subsidised. Sugar is available on ration to children, and milk food for infants is supported by the State. Most medical and dental services are free, as is education right through to and including the tertiary level.

There are generous loan facilities available to the farmer for growing rice, and fertiliser is provided at 28 per cent of its real cost. Almost uniquely outside the Middle East, petrol and kerosene prices remain artificially low. A gallon of fuel for the motorist costs about 45p.

The total value of the subsidies was estimated by the Finance Minister, Mr. Ronnie de Mel, in his budget speech last November, to be worth about Rs7bn (£250m) and on those parts of the system where the subsidy was most easily quantifiable, the figure was Rs32bn. The change in attitude towards subsidies by the Jayewardene regime from that only emerge about now with the help of the employment opportunities will be . . .

Mrs. Bandaranaike was the return from Europe of Mr. de Mel, where he has met the pointed out to Parliament that consortium countries. The if this total had been available Government hopes that the for development they would development of the extensive realise how many hundreds of Mahaweli irrigation scheme will thousands of people would have been employed on productive canal, dam and settlement schemes in agriculture irrigation and industry of lasting benefit to the country.

Although opposition political groups accuse the new Government of a harshly Right-wing attitude to subsidies, there is no evidence yet that the Government wants to rid itself entirely of the subsidy element and pursue what would be considered a distortion-free thin air. Around 100,000 jobs are expected to be created by the long-standing unemployment problem almost evaporates in

the 10 per cent increase in

education will remain free but hints that the flour subsidy will have to be considered and notes that the transport subsidy depends on the price of petrol. Far from being a planned programme of phasing out the subsidies, there seems to be an attitude almost of naivete about how the subsidies might eventually disappear. After last November's budget the rice ration is now only available to those who earn less than R300 a month. Even so this accounts for a large minority of the 14m population. At least a quarter of the potential 4m labour force is unemployed and therefore a recipient of the ration. However, President a public corporation.

Substantial unemployment, however, is likely to remain, and it is equally likely that any protest against this continuing

that only emerge about now with the help of the employment opportunities will be . . .

their left wing parties in the elections, the students remain a vanguard of those who lose out in Sri Lankan society.

According to the recently created Secretary for Higher Education, Dr. Stanley Kalpage, of the 4,000 graduates expected this year, all those from the engineering, medical and agricultural faculties can be expected of the unemployment. In addition, he says, 150,000 new to find jobs, as well as most from the science faculties. But for the arts graduates he admits there will be problems. Precise estimates were not available but it is doubtful whether many of the 2,000 probable graduates in this category will find employment of their choice. When account is also taken of the 27,000 qualified candidates hunting for the 4,800 university places, it is not hard to see how Sri Lanka's problem of highly qualified unemployed has emerged.

Also each member of the National Assembly will send the names and qualifications of 1,000 unemployed constituents to a so-called job bank. Using the central bank computer it is intended to match the person with the vacancy and almost instantly another 168,000 jobs are created. This scheme is in fact a refinement of the previous system where the signature of the vice president of the civil service.

This trouble and the legacy of disturbances left over since 1971 have led to a radical change in thinking by the new Government about how Sri Lanka's universities should be structured. They have decided that centralised universities do not work, as present organised into six campuses, and their ultimate objective is therefore to include what are called rural universities. There will be one or two such establishments in each of the 22 districts into which Sri Lanka is administratively divided.

It is apparent that Government members have complete contempt for the lawlessness and anarchy which they consider had virtually taken over the university system. They talk of Left-wing domination and bullying and admit almost with pride that student supporters of the ruling United National Party have been told to "hit back". They consider that the students were creating a sick society, that the basis of it was the residential universities, especially those containing arts students, and they can move with confidence now because they have the silent majority on their side. Dr. Kalpage says

thorough searches are made in the halls for explosives and weapons, and although extremist meetings are still held they are much more vigilant. The test of the Jayewardene Administration may be whether it can make changes in the welfare system without allowing the Left and the students to exploit resentment and opposition.

S.H.

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COMPANY NEWS + COMMENT

Northern Foods soars to £10.9m at midway

PROFIT growth of Northern Foods continues unabated, and for the six months to March 31, 1978 the pre-tax figure turns in at £10.57m compared with £7.04m.

However, the effect of the completion of the transitional steps relating to UK membership of the EEC has resulted in a change of timing in the receipt of milk margin awards. The result has been to bring into the first half year approximately £1.4m of income which would otherwise have fallen into the second half.

Furthermore, as a consequence of the recent disposal by the Bank of Ireland of its Northern subsidiary, Northern Credit Trust, which realised £21m cash, the results exclude the profit of that company, which amounted to £1.84m. (£0.54m for the six months to March 31, 1977), but include a dividend receivable of £300,000.

Earnings of the company, which recently made an agreed bid for Pork Farms (see above) have risen to 5.55p (3.19p adjusted) a 25p share. The net interim dividend is offered at 25p from 0.74p to 1.5p and the directors forecast a 2.25p final. Last year a final payment equivalent to 1.5p was made from taxable profits of £17.9m.

EMAP up 52% to peak £1.6m.

INDEX TO COMPANY HIGHLIGHTS

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Kayser Bondor	30	1	Wettern	32	4

interests, attributable profit emerged at £835,463 (£756,977).

Earnings per 20p share are shown at 8.7p compared with 4.8p and the final dividend of £3.675p lifts the total from £836,331p net to £945.50p to comply with the shortfall requirements relating to close companies.

Grant Bros. lower at £110,992

PROFITS OF Grant Bros., departmental stores retailing concern, fell from £147,106 to £110,992 for the year to January 28, 1978, subject to tax of £63,518 (£87,883). The group achieved a peak £72,566 for the 1973/74 year.

At the interim stage the group incurred losses of £60,672 (£12,041), which was subject to a tax credit of £6,785 (£8,262).

Turnover for the year rose from £7,718,312 to £7,718,449 and departmental sales £1,266m (£0.99m). Earnings per 25p share fell from 4.24p to 3.07p and the dividend is maintained at 3.88p with an unchanged net final payment of £3.36p.

• comment

Pre-tax profits at East Midland Allied Press are up 52 per cent and far exceed the company's own forecast. This is due to better than expected growth in provincial newspapers, magazines and retailing, which all helped to offset anticipated losses from the contract printing division.

Magazines led the way, despite a drop in sales of both Motor Cycle News and Angling News.

The £60,560 (£630,928) profit before tax here was largely due to the boom in advertising.

Provincial newspapers contributed £457,000, an increase of 136 per cent, and with newsprint and wages' costs contained over the last year, this operation seems to have recovered from the six months Kettering strike. The most interesting developments, however, are in contract printing where the £31m investment in plant and machinery is now complete. Although this showed a loss of more than £10,000 in the year just ended, compared with a surplus of £241,580 previously, there should be a substantial turn round once more contracts are won for the new Commander magazine press. Acquisitions seem likely in the expanding retail newsmagazines' side. At 6.3 per cent, the share will have potential and standing on a p/e of 4.8 yield 6.3 per cent.

Current sales of both evening papers at Kettering and Peterborough, and a majority of the weeklies, have increased on last year's figures, they add, and advertising volumes continue to rise.

National publications continue to buoyant and two more publications, Sporting Gun and Trout Fisherman, have been converted to monthly magazines.

The group's retail business achieved increased profits, say the directors, and progress continues to be made in filling the unutilised capacity of the Kettering and Peterborough presses.

Advance at Warnford

FOLLOWING A turnaround from a loss of £18,711 to a £20,110 surplus in the year to December 26, 1977, there should be a substantial turn round once more contracts are won for the new Commander magazine press. Acquisitions seem likely in the expanding retail newsmagazines' side. At 6.3 per cent, the share will have potential and standing on a p/e of 4.8 yield 6.3 per cent.

The directors say the liquidity of the company's resources has greatly improved and with a healthy order book, they view future trading prospects with some confidence.

The company is returning to the dividend list with a recommendation of 0.33p net, from stated earnings of 6.17p (£2.74p loss)—the last payment was a 0.325p interim in respect of 1975.

Turnover for 1977 was £581m, compared with £54m which included £0.54m from the Portefract operation closed early in 1977. After tax of £3,400 (nil) and an extraordinary credit of £20,237, compared with a £12,715 deficit for 1976.

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From TURNOVER of £2,328,448, after tax of £2,077,978 previously, taxable profit of Warnford Investments advanced from £1,536,488 to £1,854,379 in the December 26, 1977, year.

After UK tax of £773,058 (£726,288), associate company tax of £35,759 (nil), attributable profit of £726,288, associate company tax of £36,255 (£46,343), overseas tax retained profit emerged at £1,024,396 (£132,153). On capital increased by £726,288, associate company tax of £36,255 (£46,343), overseas tax retained profit emerged at £1,024,396 (£132,153). On capital increased by £726,288, associate company tax of £36,255 (£46,343), overseas tax retained profit emerged at £1,024,396 (£132,153).

Hestair

Kayser returns to profit

INCLUDING A loss of £2.70m for the full period was ahead from subsidiary James Scott (Electrical Transmission) against £20,000 a pre-tax profit of £1,180m.

After a tax credit of £1,000 the attributable loss came to £1,180m compared with a profit of £103,000 and loss per 25p share is shown as 24.2p (earlier 0.8p).

The Board states that the overall loss on the £1m contract entered into in 1974, its option is now nearing completion, has been reassessed, resulting in a further provision, as at December 31, 1977, of £2,317,000 after taking account of agreed escalation adjustment.

A continued improvement in trading from its luxury business resulted in a pre-tax profit of £76,000 for 1977 at Kayser Brothers, a subsidiary of Courtaulds, compared with a £105,000 deficit last time. Turnover was marginally down from £15.99m to £15.73m.

However, the directors warn that the lingerie and foundation wear sections did not fulfil earlier promise due to pressure on prices and these conditions continue into the current year.

After tax of £62,000 (£280,000 credit), earnings are given at 4.7p (3.5p per 25p share). The dividend is raised from 1.74p to the maximum permitted 1.87p net. Retained profit emerged at 25p share from 1.5p net.

On capital increased by £726,288, associate company tax of £36,255 (£46,343), overseas tax retained profit emerged at £1,024,396 (£132,153).

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Profit before taxation	1,224	2,090	3,112	4,016	4,260
Earnings per share fully diluted (at 52% taxation)	5.8p	9.4p	12.5p	15.4p	14.3p
Dividends per share	1.5p	2.1p	3.2p	5.6p	6.3p

*1/15ths of a 15 month period

I am convinced that together we shall make continued progress! David Hargreaves, Chairman

Write or telephone for the Report and Accounts to: The Secretary, Hestair Limited, 10 Castle Hill, Windsor, Berks SL4 1PD. Telephone (095) 54945.

Hestair Limited

Special Vehicles · Farm Equipment · Consumer Products · Employment Bureaux



Mr. Alex Jarratt, chairman of Reed International, who is due today to announce the preliminary results for the year ended March 31, 1978.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div.	Total year	Total
E. Midland Press	2.01p	—	1.61	3.61p	3.88p
Grant Bros.	2.38	—	2.36	5.88	5.88
Kayser Bondor	1.87	July 21	1.74	1.97	1.74
Leaderflush	0.33	—	NIL	0.33	0.33
Northern Foods	1.5	Aug. 31	0.71*	2.21	2.21
Warnford Inv.	4.37	Oct. 3	2.7	6.53	10.18
Swan Hunter	int. 3	July 24	3		

Dividends shown pence per share net except where otherwise stated.

* Equivalent after allowing for scrip issue. To comply with shortlist requirements relating to close companies. £3.70p forecast for 18 months.

ISSUE NEWS AND COMMENT

Bramall placing 1.3m shares at 75p

Ford main dealer, C. D. Bramall, has arranged for a placing of 1,333,000 ordinary 25p shares at 75p each.

The placing, which represents about 28 per cent of the total equity (owned by the Bramall family), capitalised the company at more than £33.8m. Details are awaited.

The balance sheet at December 31, 1977 shows net tangible assets of £2,438m (£2.2m). Bank overdrafts and loans totalled £1,371m (£0.386m).

In May 12, 1978, the group had a secured mortgage of £16.5m and other secured loans of £0.9m. The placing has been arranged by Barclays Merchant Bank, Brokers to the issue are Hedderwick Stirling Grumbar and Co.

Pre-tax profits for 1977 increased from £0.78m to £1.18m.

This compares with a profit of £0.54m in 1976 and a loss of £1.2m in 1975.

For the current year the directors intend to pay an interim dividend of 1.75p per share and recommend a final of 2.75p.

On 1977 earnings these dividends would be covered more than four times on the basis of the tax charge shown, and more than twice on a full-year basis. At the placing price the prospective gross yield is 9 per cent while the p/e is 3.8 or 7 fully taxed.

Mr. Bramall says that the company's growth stems from the introduction of new products and facilities, in particular the truck sales and 24-hour service centre in Bradford, and the group's expansion into contract hire and the acquisition of Warrington Motors in 1974.

In 1977, its Ford main dealers accounted for 80 per cent of group sales, contract hire 10 per cent and the balance from other dealers purchased by the company.

The Ford dealership in Bradford and environs accounted for 41 per cent of sales, the Hobson of Shipley dealership in Shipley and Bingley 12 per cent and the Warrington sales 12 per cent per cent.

The remainder is accounted for by contract hire and hire purchase.

By comparison with the yields of 9.1 per cent and 5.2 per cent at 1976, 1977 is 1.75p per share and the group will soon have to look to non-Ford franchises for expansion. The purpose of the placing is to reduce the family holding and give the company scope to issue paper for future acquisitions.

Yearlings down to



At the 79th Annual General Meeting held in London on 30th May, the Chairman Sir Reay Geddes, KBE said:

THE accounts before you report on a trading year which was particularly challenging for many companies in industrial countries.

In the United Kingdom the economic recovery which began in the latter part of 1975 tailed away at the end of 1976. Throughout 1977 there was, in effect, a second stage of the recession of 1974-75. During the course of 1977 the rate of inflation fell, but not to the levels of our main trading competitors nor fast enough to overcome the effect of an appreciating pound which made exports more difficult and less profitable.

Through the year, world trade was relatively dull, although conditions varied from country to country, but by the end of the year the appreciation of the pound diminished the sterling value of our invisible exports, the profits and fees earned abroad and the dividends received from associated companies.

It is naturally disappointing not to be able to record an increase in profits for yet a further year. At the end of August there was still an improvement over 1976, but the last quarter and year-end accounting treatments applicable to the whole year changed this. The operating profit, calculated on the historical accounting basis, was £75 million compared with £83 million in 1976. It is, however, encouraging that, after adjusting the operating profits to take account of inflation, and this is perhaps the best criterion of performance, your Company did almost as well as in the previous year. The attributable profit, on either accounting basis, showed a decline. The reason for this, after taking account of changes in financing charges

International Companies

Together we are an example of the international company which in recent years has come under attack, particularly from those who sometimes claim to speak on behalf of developing countries. This is an area in which it is again pleasing to see, behind the political rhetoric, a growing recognition of the part which international companies play in improving the standard of life and the capabilities of the less developed countries, by the creation of new wealth and the transfer of technology. This relaxation of attitudes is one from which Dunlop and, we believe, Britain stand to benefit.

We are determined to grow as good corporate citizens wherever we operate, as witness the new plant recently set up in Raleigh, North Carolina, the new tennis ball factory which will be opened next month in the Philippines, and the continuing promise of our pioneering work to control agricultural pollution in Malaysia. In this improved atmosphere our efforts will secure greater recognition. It may even lead governments to accept that the contribution which we and others can make to their economic welfare depends in part on the freedom to deploy our skilled people, whatever their nationality, where they are most needed.

Public Policy

It is not only overseas that we need a better understanding of the role of the international company. It may be natural at a time of high unemployment that home governments and trade unions are suspicious of companies which invest abroad. Even when our exports increase, it looks to them as if we are exporting jobs which are needed at home. This is not in fact the case. There is a natural progression, from export to overseas manufacture and to the provision of know-how, which any international company must follow if it is to adapt to changing circumstances and to develop its full potential, in the long run to the benefit of its home base. It is also true that exports from home factories often follow investment abroad, and that in some countries, direct investment is required before exports are allowed in, and thus jobs secured at home. In the current debate about the use of resources from the North Sea it is important to keep well in mind the need for manufacturing companies to develop their overseas operations in ways which sometimes require the export of capital: in our case only a small part of our own invisible earnings.

It is not only the government, but the business community, trade unions and the public at large who need to accept more fully that prosperity is indivisible. It is in the interest of Britain to contribute to economic development and rising purchasing power wherever there are sound opportunities.

Consultation and Codes of Conduct

Although it is more widely recognised that the contribution of international companies is valuable and can be increased, governments do still operate unhelpfully

obey are becoming burdensome even for large companies experienced in international investment. It would be surprising if all this was not a real deterrent to the medium-sized company, with limited management resources, which is wondering whether to join in the process of transferring technology and management skills abroad and building new businesses as it does so.

Economic Outlook

It seems timely to take stock of government policy and action, because there have now been, in the life-time of the older ones among us, three major economic discontinuities: the first in 1931 was not well handled and led to protectionism. The second, post-World War II, was managed with imagination, leadership, co-operation and very considerable success: as examples, in American support for the recovery of Europe and in the creation of international institutions and an economic system which worked well for a generation. The third began with the recession and OPEC price increase in 1974. Governments and other institutions have had many more years' experience, with more sophisticated economic advice and aids, and yet today, well into the fifth year, there is still discussion about how to get out of stagflation, about the next phase of monetary arrangements, about the ways in which the international economic order should evolve, so as to deal fairly with the reasonable claims of developing countries without damage to the industrialised economies. Each of these faces problems particular to itself, witness the US becoming largely import dependent for energy and minerals, Germany believing she is becoming a saturated economy, Japan fearful of unemployment and exporting often, it seems, without regard for profitability, Britain still groping for consistency in policy and the need to become competitive in productivity. Perhaps a new realism is spreading here, the realiser recognition that it is bound to be a bit of a struggle for 50 million people in our small island even to maintain our relatively high standard of living. If so, future governments may find the will to give greater emphasis to efficiency by releasing the energies of all those who are willing to improve their families' condition by their own more effective effort. It has worked elsewhere and it used to work here. It seems worth trying again.

But the industrial economies also share the major problem of adjustment in many sectors to the new import competition. At present policies towards this are unclear. Some Governments apparently favour temporary selective protection and support while others prefer more positive

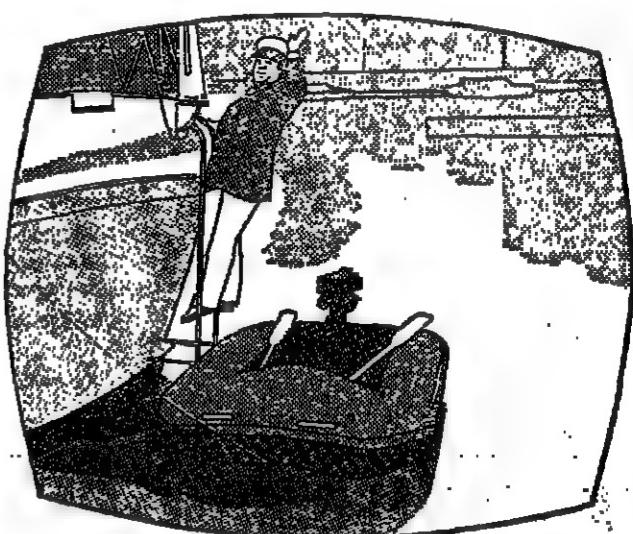
such signs of recovery as there have been are very slight. It is likely that in the end consumption spending in the United Kingdom will be higher in 1978 than last year; but so far there has been little or no recovery from the levels of the end of 1977. Abroad, the level of economic activity is generally being maintained.

The slowness of the recovery suggests caution in any predictions about results for the present year, so far trading conditions remain difficult.

The Board

May I turn finally to membership of, and changes in responsibilities, in the Board. Mr. J. R. Scott resigned at the end of the summer to take up an appointment in the Far East. Sir Harry Melville is now retiring after almost eleven years of distinguished service on the Board. His wide knowledge of scientific matters has been of great assistance to the Company.

Two new directors joined the Board on 1st January, 1978. They now retire and offer themselves for re-election.



at this meeting. Mr. Alan Lord joined the Company in July, 1977 from H.M. Treasury where he was Second Permanent Secretary. Since the beginning of this year he has been responsible for a range of Dunlop's international activities. Mr. Philip Shelbourne is the Chairman of Samuel Montagu & Co. and a director of the Midland Bank. We are fortunate to have secured his services in a non-executive capacity.

Sir John Read and Sir Frank Roberts offer themselves for re-election. I need only say that your Board would be very much the poorer without the valuable contribution which they both make to our deliberations.

As indicated at our meeting a year ago, I shall have resigned from the Board as from the end of this meeting. The Board has elected as my successor Sir Campbell Fraser, whose Knighthood in recognition of his contribution to our national affairs by services to export, shareholders, like his colleagues, will have noticed with pleasure. After twenty-two years with Dunlop, including almost eight years as Managing Director and of involvement in the affairs of the Union since its inception, he has built around him a team of executive directors who bring both a deep knowledge of the Company and a wide range of experience, well fitted to the coming years as we see them. In addition, the top organisation has been adapted to permit him, as executive chairman, to delegate appropriately to Mr. J. Dent and Mr. E. G. Wheater, as its Managing Directors, the affairs of Dunlop Limited, the main European operating and holding company, and to Mr. A. Lord, as its Managing Director, those of Dunlop International Limited. For financial convenience, this latter company now has its head office in Zurich with the approval of the authorities.



action to re-structure sectors in distress. More important, however, is the general environment within which all companies can seek their own ways to adapt. They really are not helped by a combination of price and dividend controls, high redundancy payments and other political pressures against change. It was well said that to be safe one must not be made to feel secure.

To burden companies so that it is more expensive to stop an unpromising activity than to plough on, is to lose sight of the main aim of adjustment—to release resources to start something new and better, creating new jobs in the process. In these circumstances it is not only the promoters of new and small firms which need encouragement. The release of energy within the managements of medium and larger firms is just as important, so that they can be seen as part of the solution to the general problem.

Thanks to Management and all Employees

The problems and frustrations of 1977, like the economic and political issues which I have been describing, pressed down hard on managers at all levels. They and all those employees and their representatives who respond with understanding to the needs of the business as a whole and so to the interest of all those who depend upon it, have once again earned our warm thanks.

Prospects for 1978

Meanwhile, what of the current year, 1978? Last year, as I say, we saw the onset of the second phase of the economic recession which began in 1974. So far this year

Copies of the speech and "Report to Employees" can be obtained from the Secretary, Dunlop Holdings Limited, 25 Ryder Street, London SW1 Y 6PX.

DUNLOP HOLDINGS LIMITED

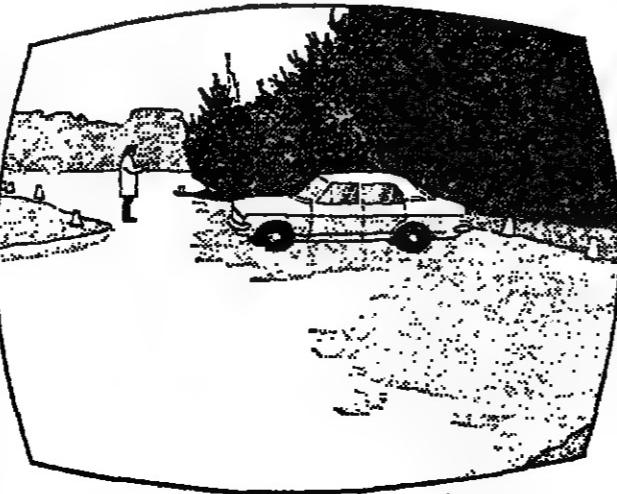


and provision for taxes, was mainly the less satisfactory results, expressed in sterling, from our overseas associated companies, particularly in the Argentine, while in the United Kingdom, International Synthetic Rubber Company made a substantial loss.

Within the overall operating results and the business environment which I have described, there were good performances by most United Kingdom operations, notably cables, engineering, industrial products and fire protection. We also continued to draw great strength from the diversity of the Union businesses outside Europe. There are always ups and downs and, as examples India and Nigeria, suffered last year from difficult local circumstances.

Our main problem is the state of the tyre business in Europe where over-capacity, the effect of oil prices on vehicle mileage, and the much longer life of the steel radial tyre have created more intense price-competition than at any time since the War: a condition with which the management of your Company, in association with Pirelli, continue to wrestle vigorously.

Corporate Strategy
The results of our operations in 1977 have confirmed our existing corporate strategy of steadily modernising our facilities while concentrating on the development of non-tire activities. It is, indeed, encouraging to see that those parts of the business which performed best were precisely those which we had chosen, as part of our selective investment policy, for priority in expansion and development. We shall therefore hold to the main thrust of the strategy, varying its implementation as circumstances require from time to time, in the confident knowledge that by so doing we shall continue to build a strong and socially responsible group. In this way we shall be responsive in future and true to the past of both Dunlop and Pirelli.



COMPANY NOTICES

NOTICE OF RATE OF INTEREST

U.S. \$75,000,000 Guaranteed Floating Rate Notes 1983

Lloyds Eurofinance N.V.

(Incorporated with limited liability in the Netherlands)

Guaranteed on a subordinated basis as to payment of principal and interest by



Lloyds Bank Limited

(Incorporated with limited liability in England)

In accordance with the provisions of the Agent Bank Agreement between Lloyds Eurofinance N.V., Lloyds Bank Limited, and Citibank, N.A. dated May 26th, 1976, notice is hereby given that the Rate of Interest has been fixed at 8½% p.a. and that the interest payable on the relevant Interest Payment Date, November 30th, 1978 against Coupon No. 5 will be U.S.\$44.80 and has been computed on the actual number of days elapsed (183) divided by 360.

May 31st, 1978

CITIBANK

NOTICE OF RATE OF INTEREST

Gabinete da Area de Sines

(An Agency of the Republic of Portugal)

US \$50,000,000

Guaranteed Floating Rate Serial Notes 1982
Unconditionally Guaranteed as to Payment of Principal
and Interest by the

Republic of Portugal

In accordance with the provisions of the Notes and Agent Bank Agreement between Gabinete da Area de Sines, the Republic of Portugal and Citibank, N.A. dated May 31, 1977, notice is hereby given that the Rate of Interest has been fixed at 8½% p.a. and that the interest payable on the relevant Interest Payment Date, November 30, 1978 against Coupon No. 3 will be U.S.\$49.80 and has been computed on the actual number of days elapsed (183) divided by 360.

May 31st, 1978

By: Citibank, N.A., London, Agent Bank

NOTICE OF REDEMPTION TO THE HOLDERS OF LJUBLJANSKA BANKA

NOTICE OF REDEMPTION 1983
NOTICE IS HEREBY GIVEN that on the 16th May 1978, the following notes were drawn for redemption on the 3rd July, 1978.

U.A.E. DIRHAMS 50,000 EACH
50 231 234 265 183 178
212 234 347 359 225 313
233 248 347 359 225 445
482 487 523 525 522 582
603 611 620 625 622 614
685 698 673 693 703
726 742 745 775 720 720
824 825 841 845 825 825
894 920 945 1005 905 1014
1030 1052 1053 1174 1183
1181 1183 200 1207 1211 1238
1356 1368 1412 1435 1425 1470
1472 1509 1512 1527 1532 1543

NOTICE OF REDEMPTION

NOTICE IS HEREBY GIVEN that the notes drawn above will become due. Said notes will be paid off upon presentation of the coupons attached to all coupons accompanying thereto, maturing after the redemption date, to the Agent, British Bank of the Middle East, P.O. Box 242, Tel Aviv.

(b) The British Bank of the Middle East, 20 Gloucester Place, London W1, should be informed by 15th July, 1978, that should be detached from the notes and collected in the name of the holder. On and after 15th July, 1978, interest shall cease to accrue on the Notes herein designated for redemption.

BY: British Bank of the Middle East, Abu Dhabi.

LJUBLJANSKA BANKA

BY: British Bank of the Middle East, Abu Dhabi.

May 31st, 1978

CITIBANK

LEGAL NOTICES

NO. 10000 OF 1978

IN THE HIGH COURT OF JUSTICE

IN THE MATTER OF BOROUGH CONSTRUCTION CONTRACTS LIMITED AND IN THE MATTER OF THE COMPANY ACT 1963

NOTICE IS HEREBY GIVEN

that a Petition has been filed in the High Court of Justice on the 1st day of May 1978, presented in the said Court by TROJAN ENGINEERING SERVICES LTD, 100 Station Road, Chingford, London, E4, and that said Petition is directed to the Secretary of State, the Comptroller of the Revenue, the Royal Courts of Justice, Strand, London WC2A XL, on the 1st day of May 1978, and that the said Company desires to support or oppose the making of an Order on the said Petition may appear before the Court in person or by his counsel, for that purpose; and a copy of the Petition will be furnished to the Secretary of State, or to the said Petitioner, or to the said Company, or to the said Company requiring such copy on payment of the regulated charge for the same.

At year-end net current assets were £3,165 (£149m) and fixed assets £3,32m (£5.89m), reflecting the disposal of the security division to Automated Security (Holdings).

Fasci Electronics owns 18.58 per cent of ordinary shares.

Meeting, Poole, Dorset, June 20 at 10.45 am.

For the full 1977-78 year, the

Isle of Man Enterprises reduces loss

The directors of Isle of Man Enterprises report a reduced loss for the six months to April 30, 1978, from £1,732 to £1,500, on turnover of £27,070 against £25,765, and state that the loss is not indicative of the full year's result because of the seasonal nature of most of the company's business.

At year-end net current assets were £3,165 (£149m) and fixed assets £3,32m (£5.89m), reflecting the disposal of the security division to Automated Security (Holdings).

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Meeting, Poole, Dorset, June 20 at 10.45 am.

For the full 1977-78 year, the

Wettern's development policy

IN HIS first annual statement as chairman of Wettern Brothers, Mr. J. H. Wettern says the board is currently addressing itself to shaping the company's future over the next few years and plans are going ahead for the expansion of those subsidiaries which have performed consistently well in the past.

At the same time the directors are working to strengthen and re-group the operations which have been less successful of late.

There are signs that parts of the construction industry are beginning to recover from their deep recession and trading results for the first quarter of the current year already reflect some improvement in the market. However, it is hard to predict whether this will continue.

There has been more involvement than in the past by directors of the parent company in the management and operations of subsidiaries. This makes for better control and supervision in subsidiary activities and better opportunities for prompt implementation of Board policy.

As reported on May 27, pre-tax of the company, which is subject to a bid from W. and J. Glossop, slipped from £155,000 to £50,000 in 1977 and has a more encouraging order book than was the case 12 months ago. The business of interlocking paving blocks is responding to considerable nationwide publicity. The directors are considering the steps needed to ensure that Mono Concrete maintains its share of this new market. Plans are also in hand to increase the capacity of works in Wales and Scotland.

The trading division had a successful year and has made headway in its plan to improve methods of sand extraction and treatment, also to widen its markets.

In the composites division efforts have been directed to the development of the medium voltage underground jointing system by Wettern Electric. The innovation has received much support from electrical engineers and the project has progressed well during 1977 although some difficulties were experienced in connection with the supply of an important ingredient: a problem now overcome. This adversely affected performance at the latter end of last year with some carry over into the current year.

The distribution division overcame many problems brought to light in the first half and has been re-structured to harness better the skills of local management. Builders merchants is trading at a higher level and its

performance was up to expectation in the first quarter of 1978.

Wholesaling made disappointing progress and was considerably affected by the national drop in demand for kitchen furniture.

This is picking up again, and, with more activity in the ceramic tile business, the unit is now operating at a more satisfactory level.

As a result of these problems it was decided to write-off development costs, previously carried forward, together with all losses incurred during the year 1977. These have been treated as an extraordinary item in the accounts.

A statement of source and application of funds shows a £223,000 decrease (£801,000 increase) in net liquid funds.

The AGM of the company will be held at the Fairfield Halls, Croydon, on June 22 at 10.30 a.m.

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Business News Summary

COMPANY NEWS IN BRIEF

ALLIED LEATHER INDUSTRIES—Results for 1977 reported May 23. Gross fixed assets £2,400 (£2,200). Net current assets £1,000 (£1,000). Profit after tax £1,000 (£1,000). Dividends £100 (£100).

ANGLO-SWISS HOLDINGS—Results for 1977 previously reported. Fixed assets £10,700,000. Net current assets £10,700,000. Increase in profit after tax £10,700,000 (£10,700,000 decrease). Meeting, W. & J. Glossop, June 21 at 10.15 a.m.

ASPIRE—Annual results for 1977 reported May 23. Net assets £1,000 (£1,000). Net current assets £1,000 (£1,000). Profit after tax £1,000 (£1,000). Dividends £100 (£100).

BISHOPSgate TRUST—Results for 1977 reported May 23. Net assets £1,000 (£1,000). Net current assets £1,000 (£1,000). Profit after tax £1,000 (£1,000). Current liabilities £2,000 (£2,000). Increase in dividend at least 10%.

CHARNEL ISLANDS AND INTERNATIONAL INVESTMENT TRUST—Results for 1977 reported May 23. Net assets £1,000 (£1,000). Net current assets £1,000 (£1,000). Profit after tax £1,000 (£1,000). Dividends £100 (£100).

COVE INVESTMENT TRUST—Results for 1977 reported May 23. Net assets £1,000 (£1,000). Net current assets £1,000 (£1,000). Profit after tax £1,000 (£1,000). Dividends £100 (£100).

EDMOND LLOYD INVESTMENT TRUST—Results for 1977 reported May 23. Net assets £1,000 (£1,000). Net current assets £1,000 (£1,000). Profit after tax £1,000 (£1,000). Dividends £100 (£100).

EARLY & MARRIOTT TRUST—Results for 1977 reported May 23. Net assets £1,000 (£1,000). Net current assets £1,000 (£1,000). Profit after tax £1,000 (£1,000). Dividends £100 (£100).

GENERAL INVESTMENT TRUST—Results for 1977 reported May 23. Net assets £1,000 (£1,000). Net current assets £1,000 (£1,000). Profit after tax £1,000 (£1,000). Dividends £100 (£100).

GRANGE INVESTMENT TRUST—Results for 1977 reported May 23. Net assets £1,000 (£1,000). Net current assets £1,000 (£1,000). Profit after tax £1,000 (£1,000). Dividends £100 (£100).

HARVEY MARSHALL & CO.—Results for 1977 reported May 23. Net assets £1,000 (£1,000). Net current assets £1,000 (£1,000). Profit after tax £1,000 (£1,000). Dividends £100 (£100).

J. B. HOLDINGS—Results for 1977 reported May 23. Net assets £1,000 (£1,000). Net current assets £1,000 (£1,000). Profit after tax £1,000 (£1,000). Dividends £100 (£100).

MARSHALL'S UNIVERSAL (car distribution)—Results for 1977 reported May 23. Net assets £1,000 (£1,000). Net current assets £1,000 (£1,000). Profit after tax £1,000 (£1,000). Dividends £100 (£100).

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MINING NEWS

Cost pressures worry General Mining

By PAUL CHEESERIGHT

A VEILED WARNING that the of the possible effects on the market of U.S. releases de costs may force the closure of Villiers is anxious that efforts to some South African gold miners to create new demand should consequent rise in unemployment and a decrease in foreign exchange earnings, was for 14.5 per cent of General Mining, in his annual statement.

Since its acquisition of Union contracting, the group's profit margin has been second only to Anglo American Corporation among the South African mining houses. Its mines account for some 18 per cent of the gold produced in South Africa and about 26 per cent of the uranium.

Mr. de Villiers' remarks were made in the context of a mid-year assessment of prospects for the current year, at the end of which he concluded that "results for 1978 should once again be satisfactory."

Unit production costs in the industry had been increasing faster than the rate of inflation, Mr. de Villiers commented, while productivity had decreased. Wages, too, had moved up faster than productivity.

"All these factors constitute a danger to the industry," he said. The effects needed to be considered both by the state and by the industry.

This includes all the resultant effect of a possible reduction in the number of miners which would be able to produce gold profitably in the future. Possible unemployment resulting from the closure of mines and the decrease in foreign exchange earnings are particularly important," Mr. de Villiers said.

The cost per tonne of gold milled among mines administered by General Mining rose to R28.5 (US\$18.15) per tonne in R2.9 in 1978, according to figures in the annual report. Total costs were R218.5m in 1977 against R161.2m in 1976.

The industry as a whole has been cushioned against the increase in costs by the firmness of the bullion price, but aware however, to say whether produc-

Agip foiled by Canadian court

An attempt by Agip, the Italian oil company, to gain a foothold in the Canadian Atomic Energy Board's implementation of export pricing policy for uranium has been foiled in Ottawa.

The Court of Appeal has ruled that it does not have the power to review the issue of uranium export licences concerned. Agip may

revert to determine the optimum design parameters for a future recovery plant," as Mr. de Villiers put it. At the same time the group has been continuing with its marketing and financing lookings.

Looking at other activities within the group, Mr. de Villiers said that demand for asbestos and chrome is weak and there is a surplus of capacity in the international ferro-alloy industry. As for the same time prospects for some of General Mining's industrial subsidiaries, "are unfavourable because of the low level of capital expansion and the restrictions on state expenditure."

The shares were unchanged yesterday at 18.

ROSSING STARTS UP AGAIN

Production on a reduced scale has resumed at Rossing Uranium in Namibia (South West Africa), following a fire last Wednesday, which halted both the mine and the processing plant. Rio Tinto-Zinc has a 49.5 per cent beneficial interest in Rossing.

An RTZ spokesman yesterday explained that one solvent extraction plant had started working again. It will be the second which was destroyed by fire and will take six months to replace.

During this week the company will know whether it will be possible to continue production on a reduced scale, using only one plant. It is not yet possible to say whether produc-

De Beers has mine dumps plan

DE BEERS CONSOLIDATED is to spend R50m (US\$24.5m) on a scheme to treat the accumulated dumps of the Kimberley diamond mines in South Africa. This will extend the life of the underground mines to about 20 years, Mr. Harry Oppenheimer, the chairman, told the annual meeting in Kimberley yesterday.

Four of the six mines in the De Beers Kimberley division are involved—Dutoitspan, De Beers, Bulfontein and Wesselton. Their combined production in 1977 was 18.8m carats. At the present rate of mining their underground reserves would have lasted seven or eight years.

"We have established that the re-treatment of certain of the older dumps in and around Kimberley is economically justified and have decided to proceed with a twofold plan," Mr. Oppenheimer said.

The first part involved replacing present mining methods by the treatment plant with dump material and this will start early next year. The second stage takes in the construction of three small plants for treatment of the outlying dumps and this will start in 1980.

Over the long term production

(March 19 tonnes), Columba 35 tonnes (March 21 tonnes),

ENDEAVOUR BUYS A TIN MINE

Endeavour Resources, the Melbourne mining and exploration company, is extending its interests by the purchase of the Moylella mine near Marble Bar in the Pilbara region of Western Australia. The purchase price is A\$1.6m (\$530,000).

This covers 78 square kilometres of mining tenements with water rights and taking leases, but details have not been worked out for Endeavour's takeover of the mine's treatment plant and associated equipment.

The purchase is a result of Endeavour's association with Bond Corporation, which is taking a 25 per cent stake in the company. Bond arranged seven of the loans to fund the purchase and the takeover was made through its agency.

Endeavour is already involved in the mining with an operation at Ettamulla, New South Wales. Its shares were 20¢ yesterday.

MINING BRIEFS

AMAL TIN OF NIGERIA—Production of concentrates for April 1m, 124 tonnes

SHARE STAKES

General Accident Fire and Life—Kuwait Investment Office has increased its holding by 116,000 ordinary shares to 12,161,714 (7.4 per cent).

Carpets Int'l.—Mr. H. G. S. Gurney has acquired 2,500 ordinary shares and now owns 121,200 in his own name and 10,000 in the name of Gentleman's Row Investment Company.

Carpets Int'l.—Mr. S. F. Townsend, a director, has purchased 3,470 ordinary shares.

Leisure Caravan Park—P. W. Harris and D. C. R. Allen, both directors, have each sold 30,000 shares.

Warner Holidays—Notified of the following transactions by director—Mr. E. H. S. Warner, on May 18, bought 18,000 ordinary shares; Mr. J. O. C. Warner, on May 19, bought 1,000 ordinary shares; Mr. H. A. Warner, on May 19, bought 25,000 ordinary shares; and on May 19, sold 10,000 "A"; and on May 19, sold 15,000 "A"; Mr. J. O. C. Warner bought on May 19, 23,000 ordinary and on May 17, sold 23,000 "A"; Mr. H. A. Warner, Mr. J. O. C. Warner and another trustee on May 19, bought 6,000 ordinary and on May 19, bought 6,000 "A".

Hunt and Newson (Middlesbrough)—As shown in latest accounts, 2,220,741 ordinary shares held by Investment Office has acquired an

interest in a further £30,000 stock unit of £1. Making its total holding £1,905,000 stock (5.67 per cent).

John Carr (Dunstable)—Mr. J. R. Woolley, a director, has sold 10,000 shares.

Turner Manufacturing—Received notification that on May 15, 60,322 ordinary shares held non-beneficially by Mr. R. B. Dumbell and Mr. D. F. Dumbell as executors of the estate of the late Mr. P. F. Dumbell were distributed to be included in the non-beneficial interests of Mr. Dumbell and Mr. C. F. Dumbell. Of these shares, 6,667 were transferred to Mr. R. F. Dumbell as a beneficiary and 6,667 were transferred to Mr. C. F. Dumbell as a beneficiary.

Edward Jones (Contractors)—Mr. and Mrs. Edward Jones have sold 145,000 shares reducing their holding to 375,227.

Dawson Int'l.—Woodbourne Non-traded on May 22 held 2,769,231 ord shares.

John Menzies (Bldgs.)—Mr. J. M. Menzies now has an interest in the company of 1,635,762 shares, his interest in the ord. shares of the company is now as follows: Personal 1,635,762 and trustee 2,049,846, a total of 3,705,608 (26.79 per cent).

MONEY MARKET

Extremely large help

Bank of England Minimum Lending Rate 9 per cent (since May 12, 1978)

Discount houses chose yesterday to take up most of the Treasury bill's bought at Friday's tender. This caused a fairly severe shortage of day-to-day credit, and discount houses gave assistance to customers by lending the Bank of England's extremely large amount of Treasury bills from the houses and a small

number of local authority bills 8.81 per cent.

The only activity working in favour of the market was surplus balances carried over the week end by the banks.

Discount houses paid around 8.1 per cent for early secured money and closing balances were taken at 7.8 per cent.

Treasury bills pointed towards a probable rise in the bill rate at this week's tender.

Rates in the table below are nominal in some cases.

Days to maturity	Stamps	Certificates	Interbank	Local Authority deposits	Local Authority negotiable bonds	Finance House Deposits	Corporate Deposits	Discount Deposit	Treasury Bills	Eligible Bank Bills	Fins-Trade Bills
1/2	7.81	8.81-8.84	—	—	—	—	—	7.8	—	—	—
7 days	—	8.81-8.84	—	—	—	—	—	—	—	—	—
Two months	8.75	8.81-8.84	8.75	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84
One month	8.75	8.81-8.84	8.75	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84
Three months	8.81	8.81-8.84	8.81	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84
Six months	8.81	8.81-8.84	8.81	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84
One year	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84
Two years	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84	8.81-8.84

Local authority and finance houses, seven days' notice, others seven days' notice, others seven days' notice, five years 11.12 per cent, two-month 8.81 per cent, four-month trade bills 8.81 per cent.

Appropriate rates for one month, three months, six months, one year, two years, three years, four years, five years, six years, seven years, eight years, nine years, 10 years, 11 years, 12 years, 13 years, 14 years, 15 years, 16 years, 17 years, 18 years, 19 years, 20 years, 21 years, 22 years, 23 years, 24 years, 25 years, 26 years, 27 years, 28 years, 29 years, 30 years, 31 years, 32 years, 33 years, 34 years, 35 years, 36 years, 37 years, 38 years, 39 years, 40 years, 41 years, 42 years, 43 years, 44 years, 45 years, 46 years, 47 years, 48 years, 49 years, 50 years, 51 years, 52 years, 53 years, 54 years, 55 years, 56 years, 57 years, 58 years, 59 years, 60 years, 61 years, 62 years, 63 years, 64 years, 65 years, 66 years, 67 years, 68 years, 69 years, 70 years, 71 years, 72 years, 73 years, 74 years, 75 years, 76 years, 77 years, 78 years, 79 years, 80 years, 81 years, 82 years, 83 years, 84 years, 85 years, 86 years, 87 years, 88 years, 89 years, 90 years, 91 years, 92 years, 93 years, 94 years, 95 years, 96 years, 97 years, 98 years, 99 years, 100 years, 101 years, 102 years, 103 years, 104 years, 105 years, 106 years, 107 years, 108 years, 109 years, 110 years, 111 years, 112 years, 113 years, 114 years, 115 years, 116 years, 117 years, 118 years, 119 years, 120 years, 121 years, 122 years, 123 years, 124 years, 125 years, 126 years, 127 years, 128 years, 129 years, 130 years, 131 years, 132 years, 133 years, 134 years, 135 years, 136 years, 137 years, 138 years, 139 years, 140 years, 141 years, 142 years, 143 years, 144 years, 145 years, 146 years, 147 years, 148 years, 149 years, 150 years, 151 years, 152 years, 153 years, 154 years, 155 years, 156 years, 157 years, 158 years, 159 years, 160 years, 161 years, 162 years, 163 years, 164 years, 165 years, 166 years, 167 years, 168 years, 169 years, 170 years, 171 years, 172 years, 173 years, 174 years, 175 years, 176 years, 177 years, 178 years, 179 years, 180 years, 181 years, 182 years, 183 years, 184 years, 185 years, 186 years, 187 years, 188 years, 189 years, 190 years, 191 years, 192 years, 193 years, 194 years, 195 years, 196 years, 197 years, 198 years, 199 years, 200 years, 201 years, 202 years, 203 years, 204 years, 205 years, 206 years, 207 years, 208 years, 209 years, 210 years, 211 years, 212 years, 213 years, 214 years, 215 years, 216 years, 217 years, 218 years, 219 years, 220 years, 221 years, 222 years, 223 years, 224 years, 225 years, 226 years, 227 years, 228 years, 229 years, 230 years, 231 years, 232 years, 233 years, 234 years, 235 years, 236 years, 237 years, 238 years, 239 years, 240 years, 241 years, 242 years, 243 years, 244 years, 245 years, 246 years, 247 years, 248 years, 249 years, 250 years, 251 years, 252 years, 253 years, 254 years, 255 years, 256 years, 257 years, 258 years, 259 years, 260 years, 261 years, 262 years, 263 years, 264 years, 265 years, 266 years, 267 years, 268 years, 269 years, 270 years, 271 years, 272 years, 273 years, 274 years, 275 years, 276 years, 277 years, 278 years, 279 years, 280 years, 281 years, 282 years, 283 years, 284 years, 285 years, 286 years, 287 years, 288 years, 289 years, 290 years, 291 years, 292 years, 293 years, 294 years, 295 years, 296 years, 297 years, 298 years, 299 years, 300 years, 301 years, 302 years, 303 years, 304 years, 305 years, 306 years, 307 years, 308 years, 309 years, 310 years, 311 years, 312 years, 313 years, 314 years, 315 years, 316 years, 317 years, 318 years, 319 years, 320 years, 321 years, 322 years, 323 years, 324 years, 325 years, 326 years, 327 years, 328 years, 329 years, 330 years, 331 years, 332 years, 333 years, 334 years, 335 years, 336 years, 337 years, 338 years, 339 years, 340 years, 341 years, 342 years, 343 years, 344 years, 345 years, 346 years, 347 years, 348 years, 349 years, 350 years, 351 years, 352 years, 353 years, 354 years, 355 years, 356 years, 357 years, 358 years, 359 years, 360 years, 361 years, 362 years, 363 years, 364 years, 365 years, 366 years, 367 years, 368 years, 369 years, 370 years, 371 years, 372 years, 373 years, 374 years, 375 years, 376 years, 377 years, 378 years, 379

BIDS AND DEALS

Armstrong Equip. 65p offer for Corncroft

In a surprise move yesterday, Armstrong Equipment acquired a near 34 per cent stake in Corncroft from two groups of shareholders, and announced a full scale bid for the Coventry engineering group where Boardroom/shareholder rows have been flaring since 1976.

The offer price is 65p in cash and the shares (which rose 3p last Friday) lifted 9p yesterday to match it. This is the same price as Armstrong paid last year for a 24 per cent stake, gained by acquisition of Mr. Daniel How, who spearheaded the attempt to change the Corncroft Board at the end of 1976. A further 10 per cent was bought from Mr. Peter Berry and associates. Armstrong had earlier bought 23,000 shares taking its total stake to 34.7 per cent, and later in the day purchased another 88,000 at the same price, increasing its holding to 35.31 per cent.

Corncroft's reaction to the bid was not immediately known yesterday, though it is believed that an earlier approach from Armstrong had not been welcomed. The position has now, of course, changed with the share purchase and the Corncroft Board and its advisers, County Bank, are urging shareholders to take no action while the offer is being considered.

For the Board Mr. Jim Hartwell, the chairman whom Mr. How and friends tried to depose, holds just under 9 per cent of the equity and institutions, including Scottish Amicable and Westayan and others, also hold together with nominees of Charterhouse Japeth control 16.3 per cent.

The offer price represents an exit p.e. of 12 on last year's stated earnings for Corncroft of 5.4p. These earnings were based on pre-tax profits of £360,000 for the year to September, a decline from the previous year. The company's profits have fallen each year since 1974 when they were

a record £373,000.

Since the year end Mr. Hartwell has announced a re-organisation programme for the loss making sub-contract engineering business, plans for the sale of the Coningsby factory, and record orders for pumps and agricultural equipment.

Armstrong's profits for the last full year were a record £26.5m and since then interim pre-tax figures to January 1 have shown a modest £4m first time contribution from two recent acquisitions, Crane Services and Ormond Engineering. In April, Armstrong made a further acquisition for £250,000—the BTR subsidiary, Gandy Frictions, which makes brake and clutch linings.

ELECTRONIC RENTALS PURCHASE

Electronics Rentals Group, the television rental company operating through the Visionline chain, has agreed terms to buy SuperTel, the Bournemouth based television rental company for £320,000.

ERG which was subject of a reluctant and abortive takeover bid from Phillips Electronics last year, is to pay £276,000 in cash, the remainder in shares—for SuperTel which operated eight branches in the Bournemouth area.

SuperTel's last annual accounts for the year ended January 31, 1978 showed net tangible assets of £586,000 and pre-tax profits of £15,000.

Phillips was forced to launch a bid for ERG last year—under City Take Over rules—after it increased its stake to just above the 30 per cent level.

BURNDENE
Mr. D. T. C. Caldow, the chairman and managing director of Burndene Properties, the property development and caravan park estate.

BOND DRAWINGS

CANADIAN PACIFIC (BERMUDA) LIMITED
8 1/4% Notes Due 1984

ORION BANK LIMITED announce that notes for the amount of U.S. \$2,000,000 have been drawn in the presence of a Notary Public, for the redemption instalment due 1st July, 1978.

The numbers of the notes so drawn are as follows:—

11	II	101	120	174	189	219	238	270	287	289	290	2920	2940	2952	2958	2967	2969	2966	2964	2963	2967
308	382	401	401	418	488	528	548	564	572	588	592	2070	2075	2078	2087	2087	2087	2087	2087	2087	2087
501	771	774	775	792	810	821	821	826	828	828	828	2082	2082	2082	2082	2082	2082	2082	2082	2082	2082
807	927	958	1007	1048	1084	1103	1122	1142	1174	1174	1174	2107A	2103	2113	2112	2112	2112	2112	2112	2112	2112
1278	1386	1315	1334	1383	1391	1410	1428	1448	1468	1468	1468	2126S	2128A	2130A	2132	2132	2132	2132	2132	2132	2132
1487	1487	1806	1525	1544	1863	1862	1861	1860	1859	1859	1859	2145E	2148S	2150E	2152	2153	2153	2152	2151	2151	2151
1882	1678	1897	1718	1754	1773	1782	1811	1830	1858	1858	1858	2165T	2168E	2171S	2174	2174	2174	2174	2174	2174	2174
1890	1870	1869	1908	1927	1848	1884	1884	1903	2003	2022	2022	2183	2187	2187	2187	2187	2187	2187	2187	2187	2187
2043	2062	2082	2101	2120	2138	2158	2177	2198	2215	2225	2225	2230	2238	2238	2238	2238	2238	2238	2238	2238	2238
2244	2244	2244	2244	2244	2244	2244	2244	2244	2244	2244	2244	2244	2244	2244	2244	2244	2244	2244	2244	2244	2244
2425	2445	2464	2483	2502	2521	2540	2559	2567	2576	2576	2576	2242A	2244D	2246D	2247B	2248B	2249B	2249B	2249B	2249B	2249B
2616	2636	2654	2673	2692	2711	2720	2740	2768	2787	2787	2787	2261D									
2806	2826	2845	2864	2883	2902	2921	2940	2959	2978	2978	2978	2280S	2282D	2284D	2286D	2288D	2289D	2289D	2289D	2289D	2289D
2897	2017	3035	3055	3074	3093	3112	3131	3150	3169	3169	3169	2294A	2301D	2303	2303	2307	2307	2307	2307	2307	2307
3194	3214	3233	3252	3271	3290	3299	3318	3337	3356	3356	3356	2318S	2320D	2322A	2323	2323	2323	2323	2323	2323	2323
3376	3295	3414	3433	3452	3470	3480	3498	3528	3538	3538	3538	2337E	2338S	2341S	2343S	2345D	2347D	2349D	2351D	2353D	2355D
3498	3500	3505	3505	3505	3505	3505	3505	3505	3505	3505	3505	2352S									
3577	3577	3818	3838	3854	3874	3893	3912	3931	3950	3950	3950	2378E	2377T	2378T	2381E						
3867	3887	4008	4025	4044	4063	4082	4101	4120	4138	4138	4138	2394S	2396E	2398E	2400T	2402E	2404D	2404D	2404D	2404D	2404D
4158	4178	4187	4216	4235	4254	4273	4292	4311	4330	4340	4340	2414D	2417S	2419S	2421S	2423T	2425D	2425D	2425D	2425D	2425D
4348	4368	4387	4406	4425	4444	4463	4482	4501	4520	4520	4520	2431D	2433D	2435D	2437D	2439D	2441D	2443D	2445D	2447D	2447D
4540	4660	4579	4617	4640	4656	4686	4704	4723	4742	4742	4742	2452D	2454D	2456D	2458D	2459D	2461D	2463D	2465D	2467D	2469D
4747	4747	4747	4747	4747	4747	4747	4747	4747	4747	4747	4747	2475D	2476D	2477D	2478D	2479D	2480D	2481D	2482D	2483D	
4852	4852	4852	4852	4852	4852	4852	4852	4852	4852	4852	4852	2484D	2485D	2486D	2487D	2488D	2489D	2489D	2489D	2489D	
5204	5204	5243	5243	5243	5243	5243	5243	5243	5243	5243	5243	2505E	2513E								
5395	5415	5434	5453	5472	5491	5510	5529	5558	5577	5577	5577	2528E	2535E								
5595	5615	5642	5661	5680	5698	5715	5737	5755	5775	5775	5775	2547T	2548S								
5695	5695	5695	5695	5695	5695	5695	5695	5695	5695	5695	5695	2568E	2570T	2572E	2574D	2574D	2574D	2574D	2574D	2574D	
5805	5805	5824	5																		

This advertisement contains particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information to the public with regard to C. D. Bramall Limited ("the Company"). The directors collectively and individually accept full responsibility for the accuracy of the information given.

Copies of this advertisement have been delivered to the Registrar of Companies for registration, each copy having attached to it a copy of the statement contained before it of the statement made by the joint reporting accountants for the purposes of their joint report and giving the reasons for them.

Application has been made to the Council of The Stock Exchange for the whole of the issued ordinary share capital of the Company to be admitted to the Official List.



C.D.Bramall Limited

(Incorporated in England under the Companies Acts 1948 to 1976 and registered No. 1346934)



Ford Main Dealers



**Authorised
£1,750,000**

Share Capital

in ordinary shares of 25p each

**Issued and
fully paid
£1,275,000**

At the close of business on 12th May, 1978, the Company and its subsidiaries had a secured mortgage of £18,500 and other secured loans of £307,482. Save as disclosed herein and apart from inter-company indebtedness, neither the Company nor any of its subsidiaries had outstanding at that date any loan capital, mortgages or other borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, hire purchase commitments, or guarantees or other material contingent liabilities.

Indebtedness

Placing by

Barclays Merchant Bank Limited

of 1,333,000 ordinary shares of 25p each at 75p per share

The ordinary shares now being placed rank in full for all dividends hereafter declared or paid on the issued ordinary share capital of the Company.

Directors

Douglas Charles Antonny Bramall, F.C.A.,
(Chairman),
Norwood House, Norwood, Oley, North Yorkshire LS21 2QH
Trevor Allison,
5 Oak Place, Tong Park, Baildon, West Yorkshire BD17 7QJ
Keith Farnley Siddle, F.C.A.,
23 Scotland Way, Horforth, Leeds LS18 5SQ
Robert Michael Picking,
Radleigh, Well Lane, Ravidon, Leeds LS19 6DU

Bankers
Barclays Bank Limited,
2 Middlewood Road, Hilleborough, Sheffield S6 4GY

Stockbrokers

Hedderwick Stirling Grumbe & Co.,
No. 1 Moorgate, London EC2R 6AA
and The Stock Exchange

Solicitors to the Company
Ralph C. Yablon, Temple-Milnes & Carr,
Bridge House, 24 Sunbridge Road, Bradford BD1 2AD

Solicitors to the Placing
Nabarro Nathanson,
211 Piccadilly, London W1A 4SA

Auditors and Joint Reporting Accountants

Touche Ross & Co., Chartered accountants,
3 London Wall Buildings, London EC2M 5PH

Joint Reporting Accountants
Firth Parish & Co., Chartered accountants,
5 Eldon Place, Bradford BD1 3AU

Secretary and Registered Office
Keith Farnley Siddle, F.C.A.,
146/148 Tong Street, Bradford BD4 8PR

Registrars and Transfer Office
Barclays Bank (London and International) Limited,
Radbrook Hall, Knutsford, Cheshire WA18 9EU

LETTER FROM THE CHAIRMAN

The following is a copy of a letter to Barclays Merchant Bank Limited from Mr. D. C. A. Bramall, Chairman of the Company:—

The Directors,
Barclays Merchant Bank Limited,
Dashwood House,
69 Old Broad Street,
London EC2P 2EE

146/148 Tong Street,
Bradford BD4 8PR

30th May, 1978

Gentlemen,

In connection with the placing of 1,333,000 ordinary shares of 25p each in C. D. Bramall Limited ("the Company"), I am writing to provide you with information regarding the Company and its subsidiaries ("the Group").

History

My father, Charles Douglas Bramall, started in business in the motor trade in 1926 in Bradford. Initially his business was the repair of vehicles but soon included the sale of cars and commercial vehicles and he acquired his first Ford retail dealership in 1934.

The present business was established by my father in 1957 with the incorporation of Hamilton and Bramall Motors Limited which was granted a Ford Main Dealership for the southern half of Bradford. The name of this company was changed to C. D. Bramall (Bradford) Limited ("Bradford") in 1967. My father continued as an active chairman of Bradford until his retirement in 1968.

Bradford's original premises consisted of a showroom and offices at Croft Street, Bradford and a workshop and service department at Parkside Road, Bradford. In 1968 the main activities were transferred to new premises on the freshfield site at Tong Street which remain the head office of the Group. The expansion of the business necessitated the transfer of the truck activities in 1974 to purpose-built premises at Cutler Heights Lane, Bradford.

In 1968 Hobsons of Shipley Limited ("Hobsons") was acquired and a further acquisition was made in 1974 with the purchase of The Warrington Motor Company Limited ("Warrington"). Both Hobsons and Warrington are Ford Main Dealers.

The contract hire activities were started by Bradford in 1961 and are now carried on from the Tong Street premises by subsidiaries. In 1973 the Group entered the field of hire purchase through Progress Finance Company Limited which also operates from Tong Street.

The Company was incorporated as a private company on 8th January, 1978 to act as a holding company for the Group. On 30th May, 1978 the Company acquired the whole of the issued share capital of Bradford by an exchange of shares.

Business

The Group trades as Ford Main Dealer in cars, vans, trucks and tractors. Each of its four principal sites is equipped with comprehensive sales, service and parts facilities and each provides self-drive hire vehicles. The Group also operates contract hire companies and a hire purchase finance company.

The turnover and profit before taxation of these activities for the year ended 31st December, 1977 were as follows:—

	Turnover	Profit before taxation
	£'000	£'000
Ford Main Dealerships	16,414	856
Contract hire	1,142	225
Hire purchase	102	40
	£17,658	£1,124

Bradford is the Ford Main Dealer for cars and vans for the southern half of Bradford and for trucks for the whole of Bradford and the surrounding area. These operations accounted for 47 per cent. of the turnover of the Group for the year ended 31st December, 1977.

The car and van dealership is operated from the principal Bradford premises on a 2.7 acre main road site at Tong Street, Bradford. These premises also house the head office of the Group, a car showrooms, service workshops, a parts department and a petrol forecourt. The body repair shop and pre-delivery inspection premises are located nearby at Parkside Road.

Bradford's truck activities are located on a 3.6 acre site at Cutler Heights Lane where modern purpose-built premises provide a truck showroom, an extensive repair workshop, a parts department, vehicle storage area and offices. Negotiations are in progress for the purchase of an adjoining 2.1 acre site to be used for further vehicle storage.

Hobsons is the Ford Main Dealer for cars and vans for Shipley and Bingley. Its premises in Shipley include car showrooms, service and repair workshops, a parts department, offices and two petrol forecourts. Hobsons accounted for 12 per cent. of the turnover of the Group for the year ended 31st December, 1977.

Warrington is the Ford Main Dealer for cars and vans and for trucks for the Warrington area and for tractors for the south of Lancashire and the north of Cheshire. It also holds agencies for other agricultural equipment. On the 5.5 acre site at Warrington, there are separate facilities which include showrooms, service and repair, workshops and parts departments for cars and vans, for trucks and for tractors. Warrington accounted for 40 per cent. of the turnover of the Group for the year ended 31st December, 1977.

Bradford, Hobsons and Warrington each have separate agreements with Ford Motor Company Limited ("Ford") for their main dealerships. These agreements, each for a term of five years, expired on 31st December 1977 and, in view of discussions between Ford and the European Economic Commission concerning Ford's dealer franchise generally, were extended for one year until 31st December, 1978 in common with the agreements of other Ford main dealers. Ford have informed the Company that the agreements, subject to the usual conditions, will be renewed as from 1st January, 1979 for a period and on terms similar to those granted to Ford's dealer network as a whole.

C. D. Bramall (Contract Hire) Limited and C. D. Bramall (Leasing) Limited provide a rental service enabling customers, including several large fleet users, to lease cars and commercial vehicles on a with or without maintenance basis for periods up to three years. A major part of the finance for these companies is provided by the block discounting of rental agreements with leading finance houses.

Progress Finance Company Limited is principally engaged in the business of vehicle hire purchase for Group customers.

Management and staff

I am aged 42 and have been a director of Bradford since 1957. Having qualified as a chartered accountant, I became a full-time executive of the Group in 1963. On the retirement of my father in 1968, I became chairman and managing director of Bradford. I have since relinquished the managing directorship of Bradford but remain chairman. I am also chairman of each of the other subsidiaries in the Group and in particular retain direct responsibility for Warrington.

Mr. Trevor Allison is aged 48 and joined the Group in 1965 as sales director of Bradford. He has had over 20 years experience in the motor trade and has been Group sales director since 1969.

Mr. Keith Siddle is aged 46 and is a chartered accountant. He joined the Group in 1969 and became deputy managing director of Bradford in 1975. He is now joint managing director of Bradford with responsibility for its car and van division. He is also secretary of the Company.

Mr. Robert Picking is aged 35 and joined the Group in 1972 having already spent 8 years in the commercial vehicle trade. He was appointed a director of Bradford in 1977 and is now joint managing director of Bradford with responsibility for its truck division.

Senior Management

The directors are supported by an experienced and well-motivated team of executives including the following:—

Mr. Graham Simpson is aged 39 and joined the Group in 1972 after 7 years with another Ford dealer. He is now managing director of Hobsons.

Mr. Donald Banks is aged 51 and had been employed in the agricultural equipment trade in the south of England before joining Warrington in 1968. He is the director of Warrington responsible for its tractor and agricultural equipment division.

Mr. Brian Leahy, A.C.M.A., aged 38 and is the director of Warrington responsible for finance and administration. He joined the Group in 1974 from Ford.

Mr. Henry Dean, B.Sc., is aged 42 and is managing director of Progress Finance Company Limited. He has been in the hire purchase industry for 19 years and joined the Group in 1975 from Mercantile Credit Company Limited.

Mr. Stuart Kitching is aged 27. He has been with the Group since 1974 and is the general manager of the contract hire companies.

Mr. Anthony Murphy is aged 39 and is the general manager of Warrington. He has been with Warrington since 1975 and had previously spent 16 years in the motor trade.

Employees

The Group has approximately 430 employees and labour relations are excellent. In addition to the basic wage or salary structure the Group operates a number of bonus and commission arrangements. The Group also offers to selected employees the opportunity to participate in a staff car leasing scheme.

The Group operates contributory pension schemes for full time employees which are funded through the Royal Insurance Company Limited and are contracted out schemes under the Social Security Pensions Act 1975.

Properties

The Group's properties were valued as at 31st March, 1978 by Edisons, chartered surveyors. Details of the properties and the valuation are set out in Appendix II.

Working capital

The directors are of the opinion that, taking into account available bank facilities, the Group has adequate working capital for its present requirements.

Profits and prospects

As shown in the joint accountants' report in Appendix I, the turnover of the Group has risen during the five years to 31st December, 1977 from £4,935,000 to £17,658,000 and the Group profit before taxation has increased from £279,000 to £1,124,000.

The growth in turnover and profit stems from the introduction of new and improved facilities, in particular the truck facilities at Bradford opened in 1974, and increased utilisation of existing facilities. The Group's expansion in the field of contract hire and the acquisition of Warrington in 1974 and its subsequent revitalisation have also contributed significantly to this growth.

Unaudited management accounts for the three months ended 31st March, 1978 show Group profit before taxation of £366,000 compared with £287,000 in the comparable period of 1977.

The directors consider that it is too early to forecast the results for the full year to 31st December, 1978 but they are confident of the Group's ability, with the excellent range of Ford products available, to take full advantage of the current favourable conditions in the United Kingdom motor vehicle market.

In the light of their success with Hobsons and Warrington the directors intend to continue their policy of acquisition of suitable businesses as and when opportunities arise.

The directors view the long term future of the Group with confidence based on the proven management ability within the Group and the Group's excellent relationship with Ford.

Dividends

In the absence of unforeseen circumstances, it is the intention of the directors to declare an interim dividend of 1.75p per share (payable in or about November 1978) and to recommend a final dividend of 2.75p per share (payable in or about May 1979) in respect of the year ending 31st December, 1978. The total dividends will, together with the associated tax credits assuming a basic rate of income tax of 34 per cent., provide a gross equivalent of 6.82p per share. If the rate of associated tax credit is altered before these dividends are declared, it is the intention of the directors to adjust the dividends so as to maintain the gross equivalent of 6.82p per share.

If the proposed dividends had been paid in respect of the year ended 31st December, 1977 then, on the basis of the rate of associated tax credit assumed above, the allocation of profit before taxation would have been as follows:—

	£	Group profit before taxation	Less: corporation tax (See note)	1,124,000
				146,000
Earnings attributable to shareholders (Equivalent to 19.18p per share)		978,000		
Cost of dividends		229,600		
Retained earnings		748,500		

Note: Corporation tax charged takes account of available allowances and also of advance corporation tax related to the above dividends.

These dividends would have been covered 4.28 times by earnings attributable to shareholders shown above and 2.35 times by earnings on a fully taxed basis.

At the placing price of 75p per share the gross dividend yield on the basis of dividends of 4.5p per share is 9.0 per cent. and the price earnings ratio on the basis of the earnings shown above is 3.91. On a fully taxed basis, earnings per share would be 10.58p and the price earnings ratio would be 7.09.

Yours faithfully,

D. C. A. Bramall
(Chairman)

APPENDIX I

	Now	1973	1974	1975	1976

Chairman to be president of Brown & Root (UK)

Sir Philip Southwell will become chairman of BROWN & ROOT (UK) on June 1. Mr. B. E. Stallworth becomes chairman and managing director. Sir Philip, who was the founder chairman, remains on the board. The company is a subsidiary of Brown and Root Inc. of the U.S., itself a Halliburton company, oil industry engineers.

Mr. Roger Trigell has been appointed marketing director of ROADLINE UK from its N.F.C. associate, the B.R.S. Group with whom, for the past six years, he had been responsible for the development and management of transport consultancy and distribution services.

Mr. Roy Seaman has left the Fine Fare group and is joining the board of MORGAN EDWARDS, food distributors, on June 5 as managing director and joint executive. He is also joining the board of AVONMILES, the company through which Mr. Alastair Grant and Mr. David Webster, with the support of Noble Grossart, recently acquired a 29 per cent interest in the share capital of Morgan Edwards.

Mr. Seaman was a main board director of Fine Fare, responsible for the grocery group's supermarket operation.

E. SAVORY MILLN & CO. stockbrokers, announce the retirement of Mr. A. S. Taylor from July 21. Mr. Taylor will be leaving to pursue business interests outside the Stock Exchange.

Mr. Philip Beetham has been elected president of the NATIONAL ASSOCIATION OF SOFT DRINKS MANUFACTURERS, succeeding Mr. R. Stothert. Mr. Beetham, managing director of White Bros. (Derby), has been in the soft drinks industry since 1958. At 80 per cent soft drink makers in the U.K. are represented by NASIM, ranging from large national and international companies to the local family businesses of which White Bros. is one.

KUWAIT INSURANCE COMPANY announced that, following the retirement of Mr. Shakib S. Shakhshir, Mr. Ahmad S. United States Steel. Before joining the company last year he was executive vice-president and general manager of the company.

He has been general secretary of a director of Itaisider, the Italian company and deputy general steel company, managing director of the Falcon Reinsurance Company, has been appointed as an adviser to the

Mr. Edward Marsh, a director of Mr. Jonathan M. Turnbull has been appointed a director of TURBULL SCOTT SHIPPING COMPANY.

Mr. David Lightle has been appointed technical director of Mr. A. F. G. Bowen, director in charge of the Liverpool office, of the Tyne and Wear company which becomes deputy managing director in the design and manufacture of electrical switch-

SERVICES ON JUNE 1.

Mr. R. P. Benbow has been appointed managing director of LOMOUNT CONSTRUCTION, an east coast coal mining contractor, following the acquisition of Lomount Construction by SGB Group. Mr. Wright is a director of Contractors' Services Group the plant hire division of SGB Group.

Mr. John D. Wright has been appointed managing director of ELECTRA INVESTMENT TRUST, an electric house company, announces that its chairman, Mr. A. F. Roger, intends to retire in July, but will remain a director. Mr. B. P. Jenkins has been

elected chairman of the board with effect from the conclusion of the company's annual meeting in July.

Mr. Arthur Andrews, for 40 years chairman of THE ENTREPRENEURIAL MANUFACTURING COMPANY, maker of Platinum pens, has retired from the board, but remains a consultant.

Mr. John D. Wright has been appointed managing director of LOMOUNT CONSTRUCTION, an east coast coal mining contractor, following the acquisition of Lomount Construction by SGB Group. Mr. Wright is a director of Contractors' Services Group the plant hire division of SGB Group.

Mr. John D. Wright has been appointed managing director of the Backer Electric Company, Rotherham, manufacturer of domestic and industrial electric heating elements.

CHAMBERLIN AND HILL, ironfounders, announce that Mr. J. Robert Eades has joined the firm as a non-executive director.

RAMBUTAN announces that Mr. Patrick Cavanagh is retiring, by mutual agreement, as managing director at the end of May, but will continue as consultant for several months after that.

HOME CONTRACTS

Order for British Aerospace

CHANGING THE windscreens of (ELECTRICAL) a Hadco Carrier data communications equipment Group company, has been used in a new business management network, operated by the company's computer system, has awarded a £243m modernisation contract covering 536 houses at the Glascow area centre at Liverpool. The network consists of 46 bakeries and will deal with ordering, production and packing of bread and confectionery to many wholesale outlets and the company's own retail shops.

WCB-CLARES, of Wells, has won its biggest order, worth over £1m, to supply roll pallets on which the goods sold in one of Britain's largest supermarket chains will be stacked and moved to warehouse and store.

London Midland Region of British Rail has placed 17 contracts worth a total of £930,000 for a fluid catalytic cracking unit and related facilities at its plant at the Saltend Works of the British Steel Corporation. The company will be responsible for the overall design, procurement, installation and commissioning. The plant will incorporate two desulphurising stations with external storage tanks. Hot water will be treated sludge. The plant will be created by a state board associated with the British Steel Corporation. The engineering contractor is TRANT.

POLYSTUS has received a £4.8m order to act as main contractor for a hot metal desulphurising plant at the Saltend Works of the British Steel Corporation. The company will be responsible for the overall design, procurement, installation and commissioning. The plant will incorporate two desulphurising stations with external storage tanks. Hot water will be treated sludge. The plant will be created by a state board associated with the British Steel Corporation. The engineering contractor is TRANT.

RACAL-MILGO has a £1.75m order from Allied Nuclear for a nuclear power plant at the rate of 1,000 tons/hr. Roadstone (part of the Cement Holdings group) will take delivery of its 50-ton capacity off-highway dump trucks next month, for all rock hauling operations in the Belvoir limestone quarry near Dublin. Valued at £1.5m, the trucks will haul limestone and aggregate for the construction of the AVELING-BARFORD Centaur machines will be used to carry calcium carbide based reagents.

ALEX ROBERTSON AND CO. ordered from Allied Nuclear for a nuclear power plant at the rate of 1,000 tons/hr.

C. D. Bramall Limited (continued)

6. Accounting policies and notes to profit and loss accounts and balance sheets

(i) The principal accounting policies used in the preparation of the financial information set out in this report are as follows:

Basis of consolidation

The consolidated and its subsidiaries have been made up to 31st December in each year. The Group accounts include the results, assets and liabilities of Bradford and all its subsidiaries for the relevant accounting periods.

Deferred taxation

In accordance with the principles contained in Exposure Draft 18 of the Accounting Standards Committee, the Group has now adopted the policy of providing for deferred taxation only to the extent that it is expected to fall due for payment in the foreseeable future. The Group continues to provide for deferred taxation using the liability method in respect of some of the capital allowances and other timing differences, but the difference is continually provided to be provided on contract hire vehicles and stock appreciation relief a further provision of £1,000,000 would have been required at 31st December, 1977.

Depreciation

Depreciation has not been charged in respect of freehold properties. The provision for depreciation is calculated so as to write off the cost of the fixed assets over their expected useful lives. The rate of depreciation used by the Group, applied on a straight line basis, are:

Leasedon property — at rates varying between 24% and 36% per annum.

Plant, furniture and fittings — at rates varying between 10% and 12½% per annum.

Equipment for leasing — at rates varying between 20% and 33½% per annum.

In accordance with Statement of Standard Accounting Practice 12 depreciation will be charged at a rate of 2 per cent, per annum on freehold buildings, with effect from 1st January, 1978. On the buildings currently owned by the Group the charge in a full year would amount to £9,410.

Stocks

New vehicles are valued at cost. Second hand vehicles are valued at the lower of cost and net realisable value prices. Parts and consumable stores are valued at cost less an allowance for slow moving and obsolete items.

(2) Turnover represents total sales to third parties (inclusive of excise duties but exclusive of purchase, value added and car tax) with retainment of title and hire purchase interest received.

(3) Turnover is based on the reported profits at the relevant corporation tax rates and comprises:

	Years to 31st December					
	1973	1974	1975	1976	1977	
Current year	£'000	£'000	£'000	£'000	£'000	
Debtors (net)	708	(15)	158	(30)	81	
Trade (net)	(10)	4	2	82	106	
	98	(11)	140	62	148	

(4) Trade dividends have been paid by Bradford throughout the five year period ended 31st December, 1977.

(5) Earnings per share have been calculated throughout on the ordinary share of C. D. Bramall Limited in issue throughout the five year period ended 31st December, 1977.

(6) Stocks comprise the following:

	The Group					
	1972	1973	1974	1975	1976	1977
	£'000	£'000	£'000	£'000	£'000	£'000
New and second hand vehicles and consumable stores	161	175	455	458	1,029	1,581
Plant	76	81	182	228	297	353
Net book value	236	255	667	688	1,328	1,944

(7) Stock deposit account due to paid to Ford Motor Company Limited for vehicles held on consignment.

(8) The bank overdraft is secured by first charges on certain freehold and leasedon properties.

(9) Fixed assets are stated at cost less accumulated depreciation as follows:

	The Group					
	31st December	1972	1973	1974	1975	1976
	£'000	£'000	£'000	£'000	£'000	£'000
Freehold property	608	379	818	472	472	623
Valuation	198	379	818	472	472	—
Cost	—	—	—	—	—	—
Depreciation	—	—	—	—	—	—
Net book value	198	379	836	472	472	622
Leasedon property	—	—	—	—	—	—
Valuation	—	—	170	170	170	328
Cost	66	66	88	66	66	—
Depreciation	(4)	(4)	(5)	(6)	(12)	—
Net book value	62	62	231	222	222	328
Hire vehicles	—	—	—	—	—	—
Cost	624	625	800	1,220	1,618	2,029
Depreciation	(166)	(234)	(320)	(315)	(536)	—
Net book value	458	461	650	905	1,194	1,553
Plant, furniture & fittings	71	62	153	157	175	184
Cost	(44)	(45)	(75)	(88)	(100)	(114)
Depreciation	—	—	—	—	—	—
Net book value	14	13	78	68	75	70
Motor vehicles	85	45	82	115	112	187
Cost	(3)	(11)	(61)	(37)	(40)	(48)
Depreciation	—	—	—	—	—	—
Net book value	16	25	41	78	79	108
Equipment for leasing	—	—	—	38	142	—
Cost	—	—	—	(2)	(21)	—
Depreciation	—	—	—	—	—	—
Net book value	—	—	—	34	121	—
Total	870	1,238	1,719	2,023	2,459	2,572
Lessors	—	—	—	170	170	550
Valuation	—	—	—	—	—	—
Depreciation	(223)	(298)	(271)	(447)	(579)	(719)
Net book value	747	940	1,156	1,755	2,050	2,023

The above figures represent the net book value of the Group's assets at 31st December, 1977. In addition, there is a further £1,000,000 of freehold and leasedon properties held by the Group which have not yet been included in the above figures.

(10) The deferred assets relate to instalments from hire purchase dealers receivable more than 12 months after each year end.

(11) Loans (payable on demand or by instalments before 31st December, 1978) —

FARMING AND RAW MATERIALS

Call to end Indian tea export duty

By K. K. Sharma

NEW DELHI, May 30. INDIA'S TEA industry is pressing the Government to ban the export duty of Rs5 per kilogram in view of falling prices at the auctions as well as the effect of recent bad storms on tea production in North India.

Current auction prices at Indian centres are markedly lower than the peak levels during the early months of last year. Reports from London say that prices for all tea from January to May are down by 31 per cent compared to the same period last year.

At Cochin and Coonoor in south India auction prices dipped by 33 per cent and 18 per cent respectively compared to last year. Hence the demand for removal of the export duty.

Production in West Bengal and Assam is expected to be cut by bad storm damage. But the United Planters Association of South India has announced that the tea in the South will be about the same as last year at nearly 380,000 kilos.

The Association adds that information from Sri Lanka and Kenya is that production during January and March has led to a higher crop of 2m kilos. Output in Malawi and Uganda is estimated to be marginally lower.

Australian wool prospects improve

MELBOURNE, May 30. AUSTRALIAN SHORN wool production in the 1978-79 season (beginning July 1) may be close to the 610m kilos estimated for 1977-78, according to the Australian Wool Corporation's weekly market report.

Good widespread autumn rains most recently in Western Australia have coincided with field reports that early lambing has been unusually good.

Corporation chairman Mr. Alf Maiden forecast in January that the 1978 clip could fall to 560m to 590m kilos, based on the likelihood that the end-March 1978 lamb population would fall to between 120m and 131m from 135.4m at end-March 1977.

In Wellington, meanwhile, New Zealand Wool Board managing director, Mr. Hugh Peirce, announced a new move which will give farmers year-round selling at prices based on the auction.

Mr. Peirce said the Board would buy all categories of wool direct from farmers in the period from July 1 until after the first sale of the new season on August 17.

Reuter

London silver price jumps to peak level

SILVER PRICES rose sharply yesterday, stealing the limelight from copper, which was subdued by profit-taking after its recent upsurge.

On the London bullion market the spot quotation for silver was raised by 7.45p to 252.2p a troy ounce at the morning fixing. On the London Metal Exchange prices reached record highs with the three-month quotation breaking through the £3-an-ounce mark for the first time.

The LME cash price eventually closed 8.85p up at 286.55p and the month was 9.3p higher at 302.55p.

The sudden rise in silver values was attributed to what was described by traders as a favourable chart pattern, a weakening in the value of the dollar and the stronger tone in the gold market.

It is claimed that silver prices have not kept in line with the substantial increases in gold and platinum values during the past 12 months. At the end of May last year, gold was \$143.12 an ounce, against its present price of \$182.75 and a peak of over \$195.

Free market platinum has moved up from under \$90 to \$127 during the past year, while spot silver has risen by only 30p during the same period.

Considerable confusion remains about the price situation in the U.S. Although three producers have raised their domestic



were more subdued after last week's excitement, after which moved up sharply on Friday, slowed down on profit-taking sales and reports that resumption of some production at the Kolwezi mines in Zaire might be achieved in weeks rather than months, as previously feared.

Another hefty fall in copper stocks cutting total LME warehouse holdings by 7.075 to 533,825 tonnes was in line with market forecasts and had already been discounted.

Zinc stocks held in LME warehouses rose by 1,675 to 63,925 tonnes. Lead stocks fell by 1,725 to 57,126 tonnes. LME silver holdings rose by 10,000 to 17,810,000 ounces.

prices, others have yet to follow and Kennecott has abandoned the producer price system to base its price on the New York copper market — Comex spot quotation, plus a premium of 2.5 cents a pound.

A sizeable fall in tin stocks, down by 170 tonnes to a total of 2,115 tonnes, was also in line with market expectations and had little impact on the market.

The price rose in Malaysia over the holiday with buying demand sufficient to absorb a larger offering. The Straits Trader in Singapore reported that last year the quantity of tin concentrate received fell sharply, probably because of a rise in illegal exports estimated as high as 7,500 tonnes tin content.

The company claimed that Chinese exports of tin had been more than offset by Soviet Union purchases.

Comex of Canada announced yesterday that it was raising its official European zinc production price by \$50 to \$600 a tonne. This is \$25 more than Noranda, but in line with increases announced earlier by Australian producers.

Zinc stocks held in LME warehouses rose by 1,675 to 63,925 tonnes. Lead stocks fell by 1,725 to 57,126 tonnes. LME silver holdings rose by 10,000 to 17,810,000 ounces.

Upsurge in coffee continues

By Richard Meeson

THE ADVANCE in world coffee prices continued yesterday with the July position on the London Futures market climbing to £1.725 a tonne before closing £15 up on the day at £1.709 a tonne. July coffee has risen by £160 a tonne since the beginning of last week.

Dealers said yesterday's rise was based on the tight supply position in the May position, which expires today. The resulting rise was magnified by speculative buying.

A continuing background factor in the coffee market is the delicate weather situation in Brazil. Several cold waves moved north towards Brazil's coffee region over the weekend but all veered away before doing any damage. Coffee traders have nevertheless grown increasingly nervous because a frost at this time of year, following a prolonged dry spell, could seriously harm the country's crop.

The market has been living under the shadow of a possible Brazilian frost for more than a week now and this has discouraged any potential selling. The rise in market values has resulted from this lack of selling rather than from any rush to buy coffee.

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BRAZILIAN AGRICULTURE

Wheat growing plan hit by failures

By SUE BRANFORD IN SAO PAULO

BRAZILIANS ARE learning the hard way that it is not easy to cultivate wheat in a semi-tropical climate.

In 1974, when it finally appeared that the problem was being solved after years of disappointing harvests, the country's confident new Agriculture Minister, Alysson Paninelli, announced that Brazil would produce 1.5m tonnes of wheat in three years.

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To encourage wheat cultivation, the government provides excellent fodder, is sold at much less than half the price of domestically-produced maize.

Traders say it has been clear for several years that the subsidy system has got out of control and that, in the end, the Brazilian Government is indirectly subsidising the American farmers.

Because of the system's distortions, it was decided at the end of 1976 to phase out the subsidy in three steps. However, as no concomitant measures were taken to encourage the local production of cheap substitutes for wheat, the plan was quickly abandoned because of its inflationary impact.

Much more recently, a study by the Banco do Brasil suggested that wheat consumption could be

greatly reduced through the substitution of other products, such as maize and cassava.

This scheme, however, would entail considerable changes in overall farm policy if the increased production of alternative crops were to be guaranteed.

Similar schemes have been proposed in the past but have come to nothing.

The increasing pressure of wheat imports on the balance of payments may eventually force the government to push through the required changes, but in the short term the grain-carriers will continue to travel to Brazil's ports.

With average world wheat prices at about £65 per tonne, it would have been much cheaper to have imported all the country's wheat needs.

Moreover, this system has had unfortunate and unplanned consequences. With the heavy subsidy, flour-based products are sold on the domestic market at relatively cheap prices. As local farmers, producing basic food-stuffs, receive very little govern-

ment assistance, crop levels have greatly reduced through the substitution of other products, such as maize and cassava.

This scheme, however, would entail considerable changes in overall farm policy if the increased production of alternative crops were to be guaranteed.

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Canadian grain sales 'crisis'

BY OUR OWN CORRESPONDENT

CANADIAN MEMBERS of Parliament are voicing concern at the Wheat Board's handling of the grain sales "crisis" in the Canadian grain industry with a 1m-ton backlog in shipping and vessels now waiting to load grain at East Coast, West Coast and St. Lawrence Seaway ports.

Turner said the Canadian government adds that the 1m-ton backlog at the Seaway port of Montreal is due to a lack of ships available to take grain to Europe.

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OTTAWA, May 30.

600m bushels of grain in the time I have been responsible for the Wheat Board during the past four years," Mr. Lang claimed.

Mr. John Diefenbaker, former Prime Minister and Conservative MP from Prince Albert, Saskatchewan, led the attack on the Government's handling of the transportation problem.

"It was unfortunate" that the price increases of 15 months had been concentrated into the past three months, he said. Recent Press reports about supplies and prices were "irresponsible."

Figures from the meat industry's monitoring service at the Meat and Livestock Commission show that, since the turn of the year, the average retail price of beef cuts in Britain has gone up 14 per cent. Lower quality beef is about 1 per cent dearer.

Home-produced lamb is 23 per cent up.

Meat prices 'stable soon'

By Christopher Farries

THE RECENT rapid increase in the retail price of meat is about to level off and costs will remain stable until November, Mr. Colin Culimore, managing director of the Dewhurst butchers' chain, claimed yesterday.

This is the second year of very serious difficulties. Last year's harvest was damaged by an initial drought, followed by excessive heat and abnormally heavy rains.

In the end, the crop in Rio Grande do Sul, usually the leading wheat-producing state, was only 880,000 tonnes, instead of the expected 1.8m. As a result, wheat imports this year will be their highest ever, at 4.2m. tonnes or, more, costing at least \$550m. They are likely to be even heavier next year.

With the soyabean harvest now over, the farmers have prepared their 3m. hectares for wheat and are waiting to sow. Farmers say that, already, at least a fifth of the crop has been lost because of delays caused by the drought.

This is the second year of very serious difficulties. Last year's harvest was damaged by an initial drought, followed by excessive heat and abnormally heavy rains.

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STOCK EXCHANGE REPORT

Markets start the new Account on a subdued note Share index down 3.6 at 472.5—Australians active

Account Dealing Dates

Option

First Declared Last Account Dealings

Dealing Day May 15 May 25 May 26 Jun. 7

May 30 Jun. 8 Jun. 9 Jun. 20

Jun. 12 Jun. 22 Jun. 23 July 4

"New time" dealings may take place from 9.30 a.m. two business days earlier.

with last Friday's 429 and the comment on the offer from Tempeco.

Most of the business was transacted in the morning with Home Charm prominent at session. Courtaulds emerged as 165p, up 8, on renewed support.

The most active with 145 contracts traded, followed by Shell, 88, and Cons. Goldfields, 84.

Banks easier

Quietly dull conditions prevailed in the major clearing banks as prices drifted lower on lack of support. Barclays and Midland both ended 3 off at 230p and 360p respectively. While Press comment regarding old fears of an imminent rights issue from NatWest had little impact on the shares which closed only 2 lower at 288p.

Elsewhere, Allied Irish improved 3 to 188p. Among Merchant Banks week-end Press comment prompted an improvement of 12 to 27p to 283p, while Ever Ready Radiovision 4 to 15p. Pressac were also firm at 38p, up 3; ex scrip issue up 3 more at 35p, still unsettled by recent suggestions.

Press comment directed attention to H. Wigfall which rose 8 to 201p. Philips' Lamp reflected overseas advices with a gain of 27 to 293p, while Ever Ready Radiovision 4 to 15p. Pressac were also firm at 38p, up 3; ex scrip issue up 3 more at 35p, still unsettled by recent suggestions.

CJN gave up 3 more at 35p, still unsettled by recent suggestions.

British Funds remained unsettled by monetary worries, scattered offerings of the shares on an unwilling market being quickly reflected in prices which recorded fresh losses yesterday to 1.4p the close. The longer maturities were inclined easier in sympathy and the Government Securities index gave up 0.16 more to a 1978 low of 98.92.

The Industrial leaders drifted lower on lack of any worthwhile news, but the majority were limited to two or three pence. The bulk of the day's fall took place during the morning session, as reflected in the FT 30-share index which recorded a loss of 3.5 at noon and barely recovered from that level to 4.6 at 1.4p. The low level of interest was shown in official markings of 4.873 compared with last week's daily average of 4.978.

There was little in the way of company trading statements to enliven the day's proceedings, but Swan Hunter became a late feature at 35p, down 10. Overall, the market presented a picture of scattered irregular changes, but rises just started to edge over falls in FT-quoted industries.

Gilt uncertain

With sentiment still unsettled by the authorities' lack of any moves to alleviate market fears about future monetary policy, British Funds continued on short-dated issues encountered scattered selling and in the thin conditions prevailing, prices closed slightly lower with falls continuing to 1.4p.

The short-dated certificates, 41 per cent, "A," 1982, ran back to 95 compared with the last operative price of 93. Longs also traded extremely quietly, but drifted a little easier in sympathy with the early maturities to 1.6p with widespread losses of 1.

The investment currency market was fully quiet throughout the day and from an opening level of around 108 per cent, the premium drifted lower to close 21 down at 108 per cent. Yesterday's conversion factor was 0.8847 (0.8511).

Yesterday was one of the quietest days yet in London Traded Options which started dealings on Friday, April 21. The number of contracts done was 348, compared

notable for a gain of 6 to 122p, after 124p, following buying in front of today's annual results, while improvements of 3 and 2 respectively were seen in Pilkington, 478p, and Unilever, 514p.

Beecham, however, softened 3 to 635p and Boots relinquished 2 to 188p xd.

Elsewhere, Elson and Robbins rose 6 to 83p on speculative demand and Sotheby Parke attracted renewed investment support and gained 8 to 288p.

J. F. Nash Securities, at 122p, recorded a Press-inspired improvement of 2 and I. and J. Hyman were a like amount down at 38p for a similar reason. Crest Nicholson added 4 at 57p, after

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ICI German plant obtains go-ahead

BY KEVIN DONE, CHEMICALS CORRESPONDENT

IMPERIAL CHEMICAL INDUSTRIES has been given the go-ahead for its £200m plant to develop a chemicals plant in northern Germany.

It is also taking over an existing chemicals producer at the Wilhelmshaven site, Alusuisse Atlantik, in order to build up an immediate presence in the West German chlorine and caustic soda markets.

ICI is engaged in a big strategic move into West European markets through a parallel investment of some £40m at Wilhelmshaven and at Teesside in the UK.

The company said yesterday that it has reached formal agreements with the Lower Saxony regional government to buy a 750-acre site at Wilhelmshaven for a chlor-alkali chemicals plant.

This will involve the development of brine fields and the production of chlorine and caustic soda. The chlorine will be used at the site for the manufacture of vinyl chloride monomer (VCM) and polyvinyl chloride (PVC). VCM is the raw material for the manufacture of PVC, one of the most widely used commodities in Western Europe.

The project includes the building

of marine terminals to handle VCM, ethylene and other intermediate chemicals.

Despite the current oversupply for some plastics in Western Europe, ICI believes there are prospects for steady growth in the markets for chlorine and related products and that new capacity will be needed in the early 1980s.

Building plans

It plans to build 300,000 tonnes a year of VCM capacity at Wilhelmshaven and a 115,000-tonne PVC plant.

Its present VCM capacity in the UK is 100,000 tonnes a year.

Under ICI's parallel expansion in the UK a 55,000 tonnes a year PVC plant is being built at Hilfshausen on Merseyside to come on stream next year. And at Teesside £140m has been sanctioned to boost chlorine capacity by 170,000 tonnes a year and VCM by 270,000 tonnes a year.

Other major ICI sites on the Continent are at Rozenburg in Holland and at Fos in France, which form part of the company's thrust to increase sales in the EEC, partly by local manufacture and partly by exports.

The plant to be built at Wilhelmshaven to feed the new world-scale plant will only follow at a later date.

Work at the Wilhelmshaven site will begin this summer and it is hoped to bring the plants on stream in 1980.

Alusuisse Atlantik has been taken over from Lonza, a subsidiary of Alusuisse, the Swiss aluminium group. No price has been disclosed, but the Swiss company is known to have been concerned at the "unsatisfactory profits" of its subsidiary. It showed a loss last year, with turnover dropping by some 10 per cent.

The plant employs more than 100 people. ICI intends to develop the existing business as well as using parts of the production line for its own plant.

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French court puts three receivers into Boussac

BY DAVID CURRY

A TEAM of receivers has been put into France's Boussac textile empire, which is losing group by creditors, granted by Fr 10m (£1.2m) a month. The Paris commercial court took the step following the group's admission that it could not meet its May wage bill and social security payments.

The three court-appointed managers will now have the task of working out a debt re-scheduling and repayment programme with creditors, and a plan to permit the survival of at least part of the group, whose textile interests are spread over 21 companies.

The new regime imposed on the company, which finally excludes the Boussac family from management is a half-way house

between the three-month extension of legal action against the group now that the decisive step of bringing its affairs totally under court control has been taken.

Decisive

The receivers will have to decide how to raise the money to settle with creditors and to meet current costs, and it is difficult to see how they can avoid disposing of at least some of the group's saleable assets.

One line of approach will remain the attempt to persuade M. Marcel Boussac, the 88-year-old founder of the group, to commit more of his personal fortune to the company.

Another will depend on the conversion.

Semi-conductor blow to GEC

BY MAX WILKINSON

A PLAN by the National Enterprise Board to become a world leader in the semi-conductor industry has been greeted with a mixture of alarm and disbelief by the UK companies with which it will be competing.

The plan is in particular a blow to the General Electric Company which is on the point of a decision on whether to move into mass production of semi-conductors through acquisition of a US company, or possibly a joint venture with one of the established leaders in the industry.

In the last year, GEC has abandoned its former aloofness from the semi-conductor industry because it realises that production of micro-electronic components is becoming a key to success in many other fields such as telecommunications and defence equipment.

If it goes ahead with the idea, GEC may find itself in competition with a plan set up by the Enterprise Board with taxpayers' money.

The Board received Cabinet approval last week to spend about £30m, rising to perhaps £50m over a period, to set up a subsidiary in make semi-

conductors. The intention is to move straight into mass production of the most advanced computer memories. By the end of the decade, tiny silicon chips containing 64,000 memory cells will have been developed by Japanese and American companies.

The board intends to bring together a team of top designers and engineers, some of them expatriate Britons working in the U.S., to jump straight into the 64,000-element memory market.

The main uncertainty about the venture is whether the new subsidiary will be able to achieve big enough sales in the U.S. to make mass production of the circuits economically feasible.

Although the Enterprise Board is hoping its new subsidiary will make good profits eventually, some observers believe it may have to be subsidised for a substantial period.

The only UK production of mass-produced computer memories at present is at ITRI's plant in Finsbury, Kent. One possible plan considered by Government officials was to provide incentives to ITRI and perhaps to Mullard, the Philips

News Analysis, Page 3

Chambers to quit soya foods

BY DAVID CHURCHILL

BRITISH development of soya-based meat substitutes has been severely hit by the decision of the sole UK manufacturer of defatted soya flour used for human consumption to pull out of the market.

Chambers and Fergus of Hull, the only UK manufacturer of a range of defatted soya flours and meals, has decided to quit the £10m-a-year business, after developing sophisticated extraction processes, because of severe overseas competition.

Despite its technological advantage, the company says it is unable to compete on prices with producers in the U.S. and Brazil, which have substantial excess capacity.

In addition, Chambers believes that the growth in domestic demand for soya-based meat substitutes has been too slow to justify its investment in the market.

Since these meat substitutes were introduced into the UK in the early 1970s, only about one tonne a day has bought them.

But it is believed that the retail market is now beginning to pick up, to add to the wide-spread use of meat substitutes in the caterer's longs market.

Chambers' move follows closely on the decision last

month by Courtaulds, another pioneer with its Kesp meal substitutes made from vegetable fibres, to sell its vegetable protein business to Danone Foods, a division of the U.S. Mars food group.

Chambers plans to convert its extraction plant to handle other raw materials used for its main business of seed crushing and edible oil refining.

About 50 jobs are affected by the closure, although the company hopes to keep on as many workers as possible.

Continued from Page 1

Carter

movement in the eastern position sufficient to hold out the prospect of real progress.

Mr. Bulent Ercan, Turkish Prime Minister and honorary president of the party's talks, said NATO had not been effective in creating more values and democracy beyond the boundaries of its member countries. The alliance should not try to impose its own values on others.

Pravda said that the remarks were the latest attempt by the real perpetrators of an "invasion" in Zaire to fabricate stories about Soviet and Cuban involvement there. "There is no need to deny Brezinski's inventions. The Soviet Union is not involved in events in Zaire... neither are there any Cuban soldiers or military experts in Zaire."

Japanese-EEC trade gap may be narrowing

BY CHARLES SMITH

TOKYO, May 30.

THE PROBLEM of Japan's trade surplus with the EEC may at long last be growing less acute. Judging by the figures for the first four months of this year.

The figures, by the Japanese Ministry of Finance, show Japan's exports to the EEC rising in dollar terms by 16.9 per cent to \$3.15bn (£1.75bn) and her imports from the EEC increasing by 37 per cent to £1.745bn.

The resultant deficit, on the Japanese Customs clearance basis, which overstates value of imports by including freight and insurance, is \$1.374bn, a rise of 14.1 per cent less than the EEC deficit in the first four months of 1977.

Japan is making much of the figures, claimed to reveal the first turnaround in the EEC-Japan relationship since the bilateral imbalance began early in 1976, causing serious friction.

European concern is more guarded, though it is admitted that the figures may reveal the first signs of a trend toward a better balance.

A point which immediately

draws attention about the Japanese figures is that they are expressed in dollars, and thus tend, because of the depreciation of the dollar against the yen in the past year, to overstate the increases in trade in both directions in each other's currencies.

Fall possible

A 16.9 per cent rise in the value of Japan's exports to the EEC in dollar terms could correspond to an actual fall, or at least to a very modest rise, in yen-denominated exports.

This would be in line with known efforts on the part of Japan to restrain exports to Europe of important items such as steel, cars, ships and colour television sets under guidelines set in the past few months.

The yen-denominated figure for Japanese exports to the UK seems likely to show a moderately sharp fall, given that in dollar terms exports to Britain were up only 2.9 per cent

Details, Page 7

Bonn surplus higher in first four months

BY JONATHAN CARR

BONN, May 30.

WEST GERMANY had a larger trade and current account surplus in the first four months of this year than in the same period of 1977.

Figures today by the Federal Statistical Office in Bonn show the January-April trade surplus at DM 11.8bn (£2.13m), against DM 11.8bn a year earlier.

Figures for the first quarter show the trade surplus slightly lower than in 1977.

The January-April current account surplus, after allowing for deficits on services and transfers, is well above that for the same period last year, DM 4.8bn against DM 3.4bn.

The April figures alone show a DM 3.9bn trade surplus and a DM 1.7bn current account surplus. A year before they were DM 2.9bn and DM 900m respectively.

The trend of West German trade and payments is bound to be scrutinised with more than usual care abroad in view of the Western economic summit conference here in July. The figures so far are likely to be seen as support for the views of those who feel Bonn should try to do more to stimulate demand at home and increase imports.

The German answer has been that the rise of the D-mark was bound to lead to an increase in the medium term, in the trade surplus expressed in terms of West German currency.

Industry executives who have been in close consultation with Government officials about the future of semi-conductor manufacture apparently knew nothing about the enterprise board's plans until this weekend.

Initial reaction has been muted, but there is profound scepticism about whether the enterprise board can pull off such a entrepreneurial coup. If it should fail, UK-based private industry will face additional competition from a State-subsidised loss-maker, in addition to their competitors overseas.

Confirming the Board's plans last night Sir Leslie Murphy, N.E.B. chairman, told an international conference of petroleum investment analysts in London: "Importing all these sophisticated products and exporting all the unsophisticated ones is not the ideal situation."

The best that seems to be hoped for is that the Government would accord priority to the region in its plans for industrial

development controls. Northern Foods seems confident that its 69 per cent proposed dividend increase will not be affected.

Further, it is said that the increase in German imports in the last few years has been far higher than the increase in exports expressed in the same way.

None of this alters the fact of foreign pressure, and the desire of the German hosts that the July summit conference be a success. The door is being kept open for further measures of economic stimulation, but the timing and extent have yet to be settled.

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